

**2017 BUDGET  
PIKES PEAK LIBRARY DISTRICT  
COLORADO**

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December 6, 2016

Citizens of the Pikes Peak Library District

### **GENERAL INFORMATION**

Attached is the adopted 2017 Budget of the Pikes Peak Library District (the District) to the Board of Trustees. The 2017 budget is important for both the budgetary figures as well as its description of the future direction and services of the District for citizens of the region.

The District's Leadership Team believes the 2017 Budget incorporates the most significant goals and objectives of the District.

The Leadership Team incorporated direction provided by the Board of Trustees throughout the year. Some timeframes and goals were modified as a result of limited resources to meet all current objectives and goals.

#### **Legal Requirements**

On October 15, 2016, the Executive Director submitted a proposed budget for fiscal year 2017 to the Board of Trustees, as required by Colorado Statute 29-1-107 and 108. At that time, the "notice of budget" was prepared to inform the citizens of the Pikes Peak Library District of the availability of the proposed budget for inspection and comments.

On December 6, 2016, the Board of Trustees conducted a formal public hearing, as required by statute, in order to allow citizens to express their comments. This meeting was posted, following the District's public notification procedures, as with all Board meetings. There were no citizens at the hearing, and there were no written comments about the proposed budget from any citizen.

The Board of Trustees then proceeded to adopt the 2017 budget, certified its mill levies, and appropriated monies to all funds and accounts. Each individual fund, as required by state statute, is balanced with new and existing carry-over revenues equal to all adopted and planned expenditures.

#### **Reporting Entity**

The District was created through state statute (CRS 24-90-110). The District's Board of Trustees consists of seven members. A joint committee equally represented by the City of Colorado Springs, Colorado, and El Paso County, Colorado appoints them.

The District serves all of El Paso County, Colorado except Widefield School District #3. The District provides public library services to its constituents, and such services include, but are not limited to, access to electronic databases and resources (including the Internet), books and other materials for business or pleasure, adult services, teen services, children's services, Genealogy and local history, programs, adult education, and meeting rooms.

The District has three regional facilities, eleven smaller facilities, and it offers outreach services through the use of two bookmobiles, one senior services van and one unstaffed location.

## **Qualifications to the Budget Process**

The figure used for CPI (Denver/Boulder/Greeley) for 2017 TABOR calculations, which is part of the limit definitions, is based on the CPI through June 30, 2016. The final 2016 CPI will not be known until February 2017, well after the 2017 budget is approved. Accordingly, the 2016 CPI used for these limit calculations is an estimate based on current available information. It is very likely that the final 2016 CPI will vary from the estimate that is used in our 2017 TABOR limit calculations, and the District will make appropriate changes to the budget, through a Board approved budget amendment (if necessary), once those figures are known.

## **Usage – Demand for Traditional Library Services**

The 2017 Budget includes charts that depict circulation by facility for the past ten years. Projections indicate that total circulation for the District will be approximately 7.7 million in 2016 and 7.7 million (estimate based on trends) during 2017. Circulation is just one of many measures used to evaluate the demand for all library services.

## **FUND INFORMATION**

### **GENERAL FUND**

The following items discuss the issues related to the District's mill levy and property tax revenue calculations.

### **Property Tax Revenue Limitations**

In 1986, the citizens of the District authorized the District to set a mill levy for operating purposes up to 4.000 mills.

The District must adhere to the more restrictive of the two legal limitations when calculating its property tax revenue to be received in any given budget year:

- The State 5.5% property tax revenue limitation
- The Taxpayer Bill of Rights (TABOR)

### **State 5.5% Limitation**

The District received its preliminary 5.5% calculation from the Department of Local Affairs (Form DLG- 53). Under this limit, the District's operating property tax revenue limit is \$26,469,630, or 4.037 mills, which exceeds the District's 4.000 mill levy cap.

### **TABOR**

The property tax revenue limit is based on two factors – CPI and a growth factor:

The estimate of CPI for the Denver/Boulder area for 2016 is 2.9672%. The final CPI will not be known until after the 2017 budget is approved.

Using data provided by El Paso County, the growth factor is 1.4128%.

The 2017 TABOR factor for the property tax revenue limit calculation is 4.3800%. Under TABOR, the maximum mill levy allowed is 3.934 mills. The TABOR calculation is the more restrictive of the two limits.

### **Mill Levy – Abatements and Credits**

The District is authorized by statute to levy a mill rate to cover previous year abatements and credits. This mill levy is not subject to either the State 5.5% limitation or the TABOR's property tax revenue limitation.

For 2017, the maximum mill levy allowed for abatements and refunds is 0.023 mills.

### **Property Tax Revenue Summary**

#### Net Assessed Valuation

2016 \$6,462,627,620

2017 \$6,556,136,920

#### Mill Levies

##### Operating (subject to limitations)

2016 3.828

2017 3.934

##### Abatements and refunds (not subject to limitations)

2016 0.032

2017 0.023

##### Temporary mill levy credit

2016 (0.003)

2017 0.000

#### Total Mill Levy

2016 3.857

2017 3.957

#### Property Tax Revenue

##### General Operating Purposes

2016 \$24,738,939

2017	\$25,791,843
Refunds and abatements	
2016	\$206,804
2017	\$150,791
Temporary mill levy credit	
2016	(\$19,388)
2017	\$0
Total Property Tax Revenue	
2016	\$24,926,355
2017	\$25,942,634

**Revenues**

Total General Fund budgeted revenues for 2017 are \$30,402,388. The 2016 revenue budget is \$29,258,501. The difference is an increase of \$1,143,887.

The more significant items included in the 2017 budget include:

**Property Taxes** – See discussion above. Property tax revenue typically equates to approximately 86% of the annual revenue budget.

**Specific Ownership Taxes** - \$2,825,000. This amount equates to approximately 9.5% of the total 2017 revenue budget. Collections for 2017 are expected to be slightly higher than the estimated total for 2016 due to the gradual improvement in both the local and national economies.

**E-Rate Refund** - \$225,000. This is the amount expected for the 2016 - 2017 funding year, which approximates the total to be collected during the 2015 - 2016 funding year. The estimate for 2017 is based on what is legally appropriate.

**Fines and Fees** - \$330,000. The District has been using a collection agency since 2005 to pursue delinquent accounts. The estimated balance of \$330,000 for 2017 is less than the balance of \$502,500 for 2016.

There is a state-wide and national trend towards eliminating fines related to children’s library materials. Charging fines for children’s library materials is an impediment to access to library materials, especially for lower-income families. The 2017 budget reflects the estimate of reduced fines and fees revenues as a result of making such a policy change.

**Interest Income** - \$100,000. Given the struggling national, state and local economies, interest rates have fallen dramatically over the past several years to historical lows in many instances. During 2007, total interest income was \$486,767. Interest rates have risen somewhat in 2016 and this trend is expected to

continue into 2017. Given the volatile state of the economy and world markets, the actual amount earned for 2017 may vary from the estimated amount because interest rates may change significantly.

**Copier Charges** - \$55,000. Revenue generated from this operation has leveled off over the past several years at about \$50,000 - \$57,000 per year. Advances in technology may decrease the demand even further as electronic access and storage increases lessen the need for public copiers.

**Parking Lot Collections** - \$34,000. The parking lot at Penrose Library is well-utilized. The 2017 estimate is approximately the same as the estimate for 2016, as total collections appear to have leveled off over the past several years.

**Donations** - \$836,753. A recent change in accounting literature for government entities strictly defines how designated funds must be accounted for within the entity's financial records. New activities in designated funds must be accounted for in the General Fund. This figure represents an estimated amount of new financial activity that has typically been accounted for separately as part of the District's designated funds in the past.

In addition, this line item includes an amount of \$300,000 for unanticipated/unknown donations for 2017. An estimate for unanticipated donations for the year had not been included in prior year budgets. There is a corresponding line under expenditures (Designated Funds) for the same amount.

### **Expenditures**

The 2017 budget for expenditures is \$30,792,251. The budget total for 2016 is \$30,094,299.

The following are the more significant items/issues that are included in the 2017 Budget included within the General Fund expenditures:

**Personnel Budget** - The 2017 budget is \$18,231,535 (59.21% of the total 2017 budget). The District's staff is arguably its most valuable resource, providing exemplary service that garners the District both local accolades and national recognition.

The 2017 budget includes funding for 481 total positions (347.98 full time equivalents).

**2017 Pay Structure Adjustments and Issues** – During 2016, the District engaged a consultant to complete a comprehensive compensation/classification/workforce levels study. There are many objectives to this study, including the development and implementation of a district-wide workforce plan, the development of a classification system, and the development of a pay scale to help attract top talent for its positions and to be competitive with other employers for retaining talent both at a local and national level. This project will be completed by March 31, 2017.

Accordingly, any recommendations for pay adjustments, position changes, and staffing level changes (items that are typically included in the District's annual budget) will be deferred until after the completion of this study. The 2017 budget includes a line item of \$900,000 to be used to at least partially, if not entirely, implement the recommendations that will be developed by the study. District management anticipates this amount will be used to address some of the needs identified by the study, including 2017 pay adjustments, market adjustments, classification level changes and staffing level changes.

The study will also address several looming issues:



1. Effective December 1, 2016, the minimum annual salary threshold for classification of Exempt versus Nonexempt statuses (for overtime pay purposes) was to increase from the current level of \$23K to \$47K. Among other things, this change means certain employees whose annual salaries fall within this range and that are currently considered Exempt for this purpose will change to Nonexempt and will be paid for all hours worked. As of the date of this report, this issue has been delayed, and it is not known if or when this mandate will be activated.
2. In November 2016, the citizens of Colorado voted to add a constitutional amendment to increase the minimum wage for workers in Colorado. The minimum wage for Colorado will change from the current level of \$8.31 per hour to \$9.30 per hour for 2017, \$10.20 per hour for 2018, \$11.10 per hour for 2019, and \$12.00 per hour in 2020 (to be adjusted annually thereafter). Currently, the lowest hourly wage for the District is \$9.00 per hour.
3. The El Paso County Retirement Plan (the Plan) Board of Trustees has deferred indefinitely any increase to the employer and employee contribution rate (currently 8.0%). However, El Paso County approved a payment to the Plan of \$400,000 to be used to partially offset the Plan's administrative costs. The District's share of the Plan's financial activity is approximately 6% of the total Plan, and the Budget includes \$24,000 to augment the contribution from El Paso County.

**Payroll Accrual Provision** - District employees are paid bi-weekly. Accordingly, there is at least one extra day in each year for which the District must set funds aside to cover the year when there will be 27 pay dates. This will occur again during 2028. The 2017 budget includes \$60,000 to be set aside for this purpose.

**Employee Health Insurance Plan** - In 2005, the District implemented a partially self-insured health plan for its eligible employees (employees with a regularly scheduled work week of 30 – 40 hours). Almost 90% of eligible employees participate in the plan. District contributions to the health plan will approximate \$1.5 million in 2017. This amount is reflective of the 3.5% renewal rate for 2017 (the increase is shared between both the District and its participating employees). This amount is also net of one month of no premiums for both the District and its participating employees.

**Benefit Stipend Issues** - During 2003, as a result of rising health care costs, the District made some changes in health insurance coverage for its employees. The District previously paid all of its employees with a regularly scheduled workweek of 20 or more hours a benefit stipend. In 2004, the District offered health insurance coverage only to employees with a regularly scheduled workweek of 30 hours or more contributing directly towards the monthly premium costs for those employees who elect to participate.

Employees hired prior to July 1, 2003 with a regularly scheduled workweek of 20 – 29 hours receive a monthly health insurance stipend, as long as they remain employed by the District. For 2017, this cost will not exceed \$27,000 and this amount will continue to decline over future years as employees in this category leave the District.

**Contributions to the El Paso County Retirement Plan** - The District has participated in the Plan, a defined benefit retirement plan, since its inception in 1967. In short, all District full-time employees are required to participate in this plan. During 2017, the District and its employees will continue to contribute 8.0% of the employee's covered salary each to the Plan. The total amount expected to be contributed to the Plan in 2017 is \$759,270, up from the 2016 estimate of \$676,631.

**Library Materials** - The 2017 budget includes \$4,325,704 for library materials, which is comparable to the 2016 original budget of \$4,573,039. The percentage of all expenditures going directly to library

materials in 2017 is 14.05%. This figure approximates the national average for systems this size and is a reflection of the District's emphasis on meeting customer demands and on keeping the collection up-to-date for users.

Included in this figure (for both 2017 and 2016) is a grant from the State of Colorado in the amount of \$145,000 and 143,982, respectively, for the purchase of library materials.

**Training** – For 2017, an emphasis will be placed on enhancing the funding available for District staff development. The 2017 budget proposal includes \$229,350 for training purposes, which is an increase from the 2016 budget of \$116,113. The benefits of this initiative include professional and personal development of District staff, which in turn allows for improved customer service and a more professional work environment.

**Dues** – For 2017, an emphasis will also be placed on professional staff participating more in organizations that are commensurate with staff education and backgrounds. This too will help improve customer service both internally and externally. The 2017 budget includes \$58,162 for this purpose, which is up from the 2016 budget of \$29,542.

**Prospector** – The 2017 budget includes a placeholder of \$75,000 for the implementation of a product called Prospector. This product is an overlay to the District's current integrated library system (SIRSI), and it will allow citizens state-wide to access materials that may not be available from their respective library system. The District is currently the largest library system in the state that does not participate in this program.

**Career On-Line High School Program** – The 2017 budget proposal includes \$30,000 as a platform fee to set up an on-line high school program.

**Operating Transfers** - The 2017 Budget includes the following transfers:

Penrose Library Renovation Project Fund	\$59,690
Capital Reserve Fund	<u>\$676,651</u>
	<u>\$736,341</u>

These funds are discussed in further detail below.

**Other Items** - The following is a list of other items that are pertinent to the discussion of the 2017 budget:

1. The District has no General Obligation Bonds or any other similar forms of debt financing outstanding as of December 31, 2016, nor is any anticipated as of December 31, 2017. This is fairly uncommon for governmental entities.
2. The District has several operating leases in place for the rental of certain Library facilities. Such leases include the non-appropriation language that is required by TABOR.

### **Fund Balance**

As of December 31, 2017, the estimated fund balance will be \$7,945,639. This total includes an estimate of the operational reserve (unassigned fund balance) of \$5,860,933.

Many financial experts recommend a financially prudent operational reserve of 1-3 months of operating revenues. For the District, this equates to a range of \$2,500,000 - \$7,500,000. The estimate of the operational reserve as of December 31, 2017 is 19.0% of 2017 expenditures, or about 2.3 months.

The December 31, 2017 fund balance includes \$900,000 that is set aside for the renovation of the District's Knights of Columbus building. In 2015, the Board of Trustees approved setting aside \$900,000 for this purpose, and for 2017, a total of \$35,000 will be used from this balance for an assessment study of the facility.

Fund balance as of December 31, 2017 also includes an estimate of \$879,619 for the Emergency Reserve as required by TABOR.

## **CAPITAL PROJECTS FUNDS**

### **EAST LIBRARY RENOVATION PROJECT FUND**

The purpose of this Capital Projects Fund is to account for all financial activity related to all improvement and renovation costs of the East Library. The renovation project was completed in 2015.

This fund is on-going and it will account for all financial activities related to capital projects for this facility in the future. For 2017, a total \$36,450 is included for several minor capital projects.

### **PENROSE LIBRARY RENOVATION PROJECT FUND**

The purpose of this Capital Projects Fund is to account for all financial activity related to all improvement and renovation costs of the Penrose Library, including the 1905 Carnegie Building and the Knights of Columbus Building located next to the Penrose Library. The renovation project was completed in 2015.

This fund is on-going and it will account for all financial activities related to capital projects for this facility in the future. For 2017, a total of \$164,200 is included for several capital projects, including \$50,000 for the replacement of all parking meters at both the lower and upper level parking lots, \$45,000 for the modernization of the elevator, and \$40,000 for wood repairs/scaffolding for the 1905 Carnegie Building.

### **NORTH FACILITY PROJECT FUND**

In 2012, the District acquired a facility (115,058 sq. ft.) located at 1175 Chapel Hills Drive, Colorado Springs, CO (adjacent to the NE corner of Chapel Hills Mall) at a price of \$3.75 million. The new facility is named Library 21c (21c). This project was completed in 2014, and certain components were completed in 2015.

This fund is on-going and it will account for all financial activities related to capital projects for this facility in the future. The 2017 budget includes \$681,000 for several capital projects, including \$570,000 for the replacement of the existing parking lot.

## **CAPITAL RESERVE FUND**

The purpose of this fund is to account for the accumulation of funds to be used on projects specifically identified in future years that are not funded in either the other Capital Projects Funds (described above) of any Designated Fund.

Such projects include, but are not limited to, furniture replacement, equipment replacement, vehicle replacement, purchases of land for future expansion, construction of new facilities, and renovation projects related to existing facilities, along with Information Technology-related projects.

Currently, funding for these items comes from the General Fund. The expenditure budget for 2017 is \$1,088,457. The more significant projects are as follows:

- \$75,000 – to be set aside for the replacement of one of Mobile Library Services' vehicles.
- \$30,000 – carpet replacement for the Monument Library.
- \$30,000 – improvements to staff lounges at various library facilities.
- \$30,000 – improvements for Adult Education facilities and work spaces.
- \$25,000 – improvements related to the water management system.
- \$25,000 – capital contingency.
- \$50,000 – replacement of two facility vehicles.
- \$25,000 – furniture replacement contingency.
- \$40,000 – replace servers throughout District (rotation basis).
- \$52,323 – maintenance hardware and software for servers.
- \$25,000 – server replacement for primary storage of data.
- \$80,000 – replace computers throughout the District (rotation basis)
- \$60,000 – replace telecommunication switches throughout the District (rotation basis).
- \$82,434 – replace self-check stations and gates at several District libraries.
- \$45,000 – telecommunications firewall replacement.
- \$25,000 – laptop replacements and tablets, loans and netbooks – district-wide.
- \$50,000 – Dibos and camera upgrades at several PPLD facilities.
- \$52,000 – equipment projects for the Children's departments.
- \$26,000 – equipment for the Computer Commons department.

- \$29,000 – equipment for the Special Collections department.
- \$50,000 – Monument Library infrastructure improvements.

**SPECIAL REVENUE FUNDS/DESIGNATED FUNDS**

The 2017 Budget includes its remaining designated funds. Designated funds, which have been classified as Special Revenue Funds for financial and budgetary purposes, are funds used to account for monies received by the District that are either restricted or designated (by the donor when applicable) for specific purposes. Given the recent change in accounting literature, the District’s designated funds are no longer accounted for under Special Revenue Funds and are now required to be accounted for under the General Fund. The remaining funds included under Special revenue Funds are to be fully depleted in time.

For 2017, the only remaining fund is the High Prairie Library Support Fund. All other funds should be fully depleted by the end of 2016. The High Prairie Library Support Fund has \$172,108 remaining, and the balance will be used for capital projects related to that library when needs arise.

**2016 STRATEGIC PLAN**

This is included for informational purposes only.

<b>STRATEGIC FOCUS</b>	<b>EFFORTS</b>	<b>OUTCOMES</b>
<b>COMMUNITY</b>	Create and maintain strategic community partnerships. ( Friends, PPLD Foundation, Colorado Springs FAC, Colorado Springs Business Alliance, Chambers of Commerce, Colorado Springs Business Alliance, Tim Gill Center for Public Media, others)	Working together, we are all more successful in our missions, and we broaden our outreach to the community.
<b>INNOVATION/ CREATIVITY</b>	Create opportunities for individuals to collaborate, inspire one another, and generate content Explore new opportunities to innovate Provide business incubators Maintain a focus on services to Children and Teens through traditional and S.T.E.M programming Maintain a focus on services to Seniors Utilize innovation and creativity to highlight the history and culture of the Pikes Peak Region through Special Collections Identify the underserved through a planned market analysis	Each individual maximizes her/her creative potential.
<b>SERVICE</b>	Provide 24-hour service through collections and resources at ppld.org. Design services for all ages, economic, educational and ethnic backgrounds Support Intellectual Freedom and access to information through collections, programs and services Maintain physical and electronic collections that meet the needs of patrons	The aspirations of a diverse community of learners are met by PPLD’s services.

	Emphasize GED/ESL classes, working with partners in schools, DHS, Good Will, and Pikes Peak Workforce Center	
<b>SPACES</b>	<p>Apply for planning grant for the Knights of Columbus building</p> <p>Conduct a market analysis to indicate the best location for a new facility to serve the growing population (1,000,000 by 2035)</p> <p>Continue maintenance and improvements at current library facilities</p> <p>Design flexible interior spaces to allow for continuous service innovations</p> <p>Provide Maker Spaces, Family Place, Creative Aging and other innovative spaces at each PPLD facility</p>	The Library is <u>the</u> community center.
<b>INTERNAL – STAFF</b>	<p>Maintain competitive compensation and benefits</p> <p>Provide continuing education through training and participation in professional organizations</p> <p>Develop flexible staffing models to meet new service models</p> <p>Foster leadership and professionalism to assure that PPLD staff are leaders in community and professional organizations</p> <p>Ensure that staff are informed and included in Library initiatives</p> <p>Maximize Individual talents</p>	Creative staff reach their individual professional potential Patron customer service is excellent and exceeds expectations

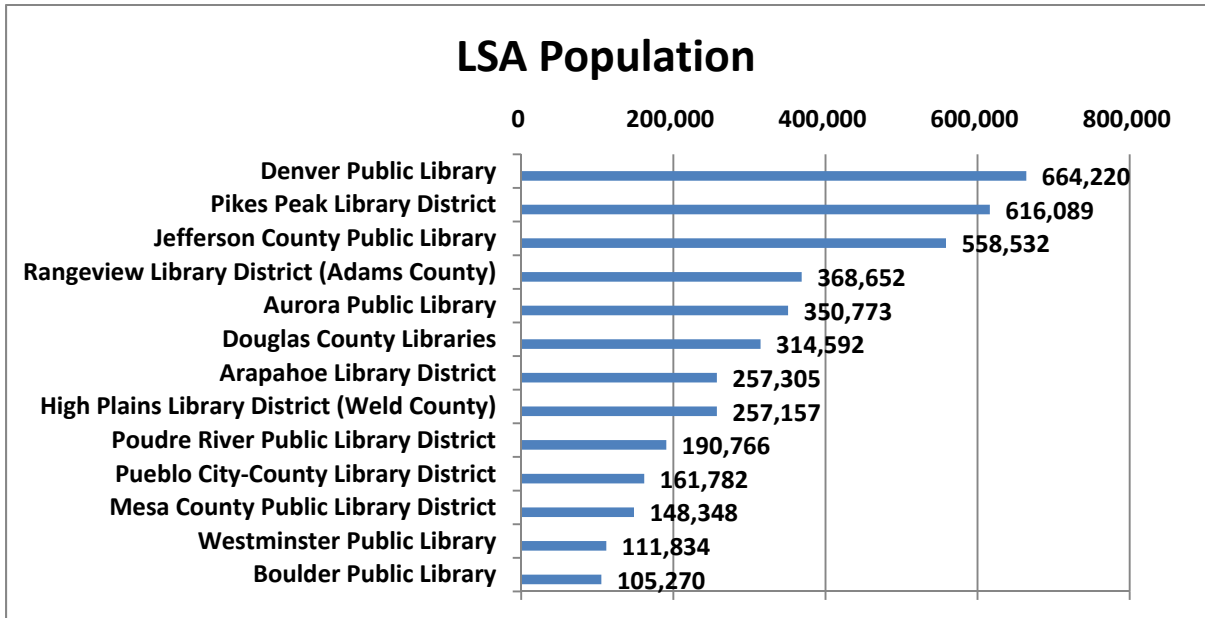
**PERFORMANCE MEASURES**

Included in this proposal are charts to show how the District compares to other large library entities in Colorado. The source of the information is the Library Research Service. The data is for 2015, which is the most current available data.

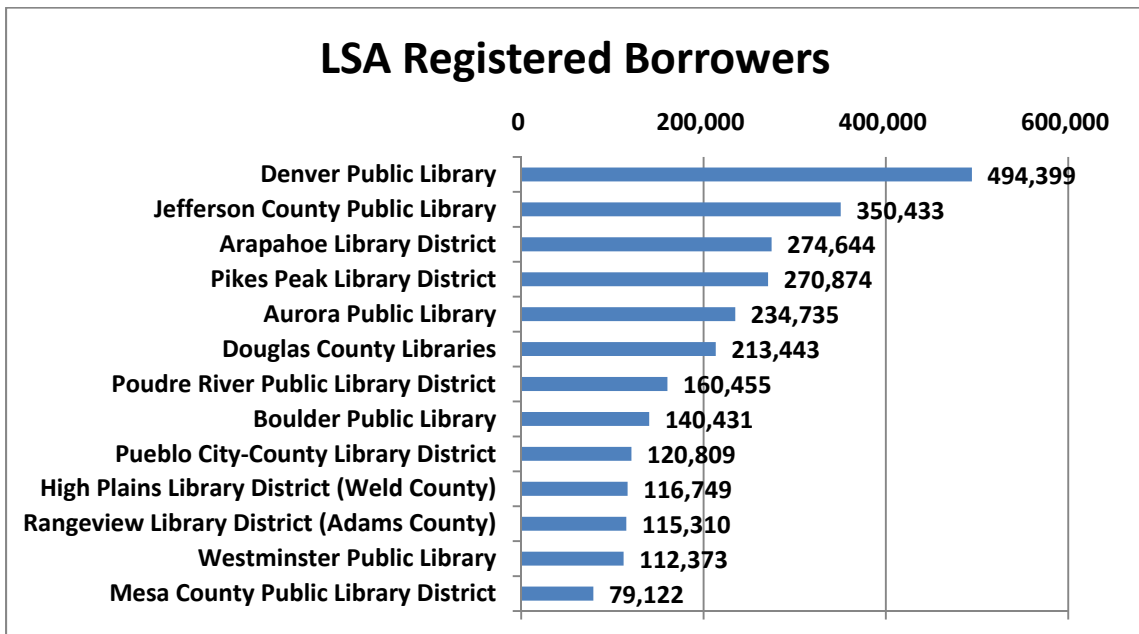
For purposes of this analysis, the following libraries have been selected:

- |                                      |                                     |
|--------------------------------------|-------------------------------------|
| Pikes Peak Library District          | Denver Public Library               |
| Jefferson County Public Library      | Arapahoe Library District           |
| Douglas County Libraries             | Range view Library District         |
| High Plains Library District         | Pueblo City County Library District |
| Boulder Public Library               | Aurora Public Library               |
| Poudre River Public Library District | Mesa County Public Library District |
| Westminster Public Library           |                                     |

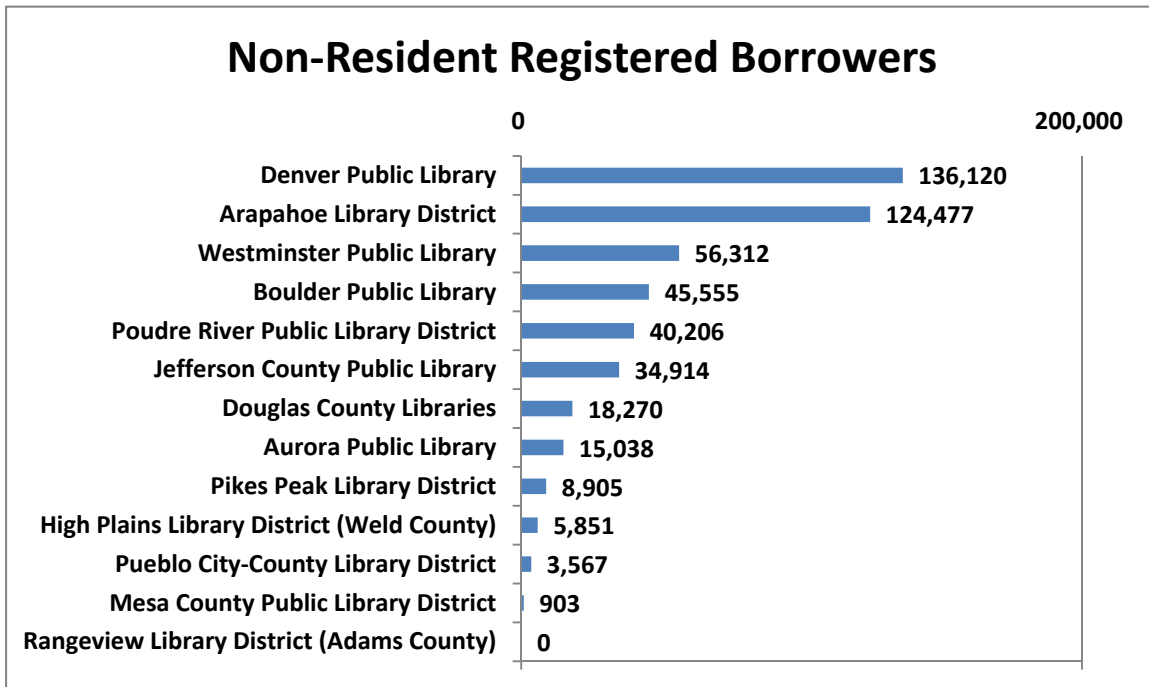
- Library Service Area (“LSA”) Population** – This chart shows the total number of citizens that reside within the boundaries of each library service area. PPLD has the second highest LSA population.



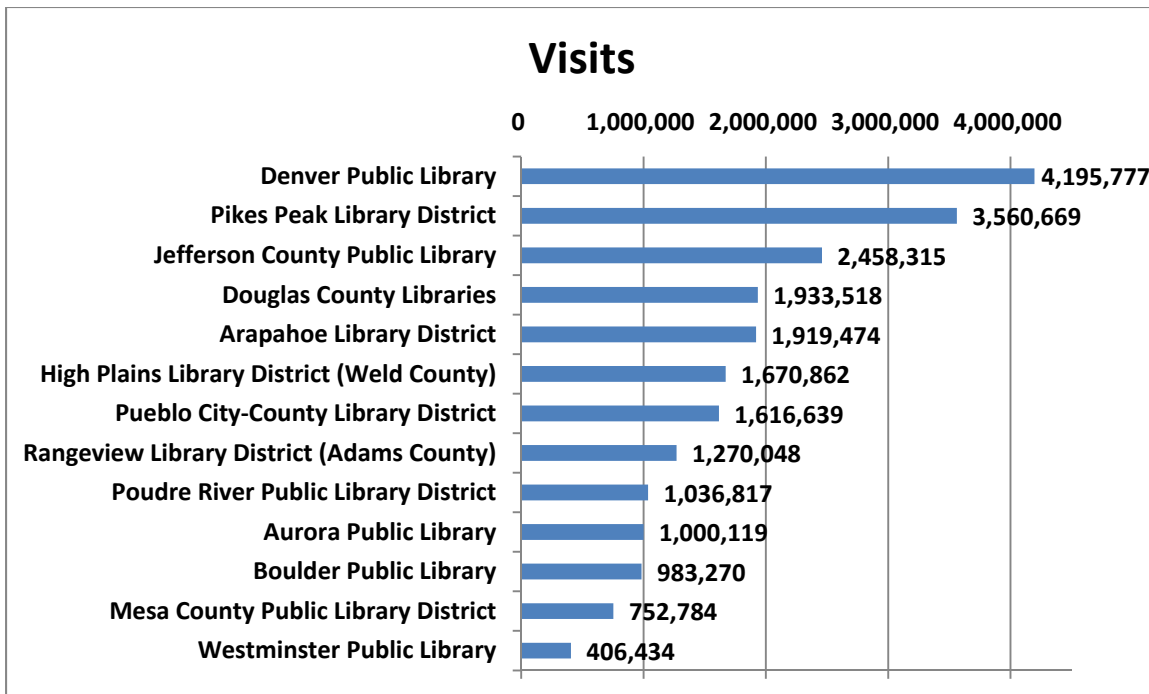
- LSA Registered Borrowers** – This chart shows the number of resident library card holders in each LSA population. PPLD ranks 4<sup>th</sup> out of 13 libraries.



3. **Non-resident Registered Borrowers** – This chart shows the number of non-resident library card holders in each LSA population. PPLD ranks 9<sup>th</sup> out of 13 libraries.



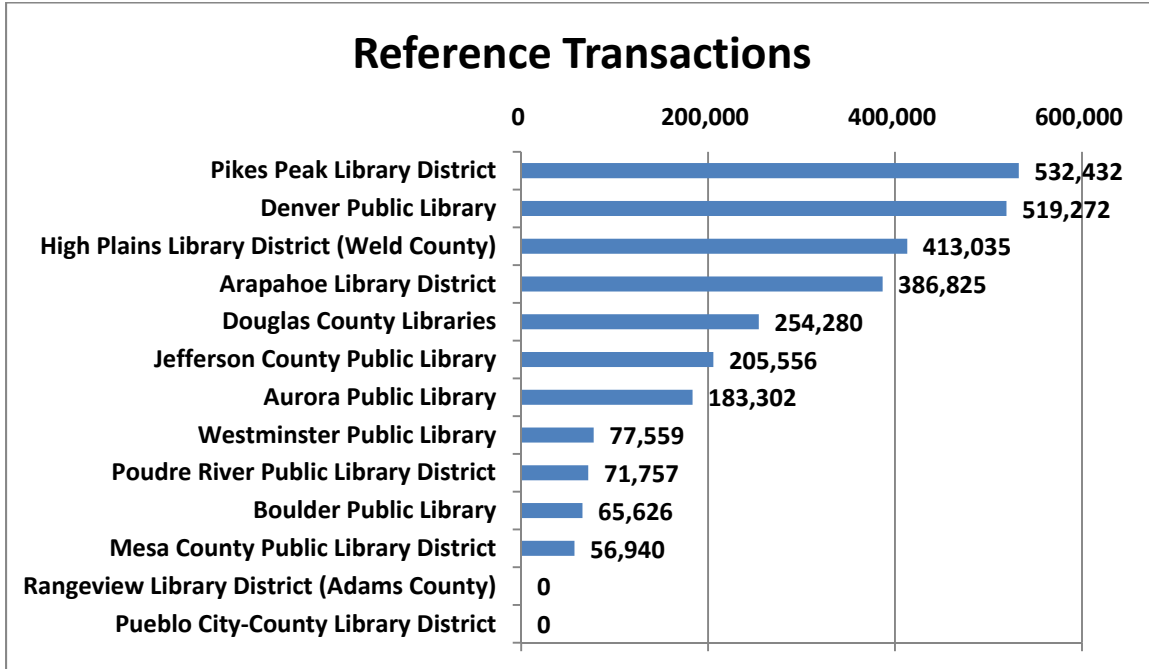
4. **Number of Visits** – This chart shows total library patron visits during 2015. PPLD ranks 2<sup>nd</sup> in this category.



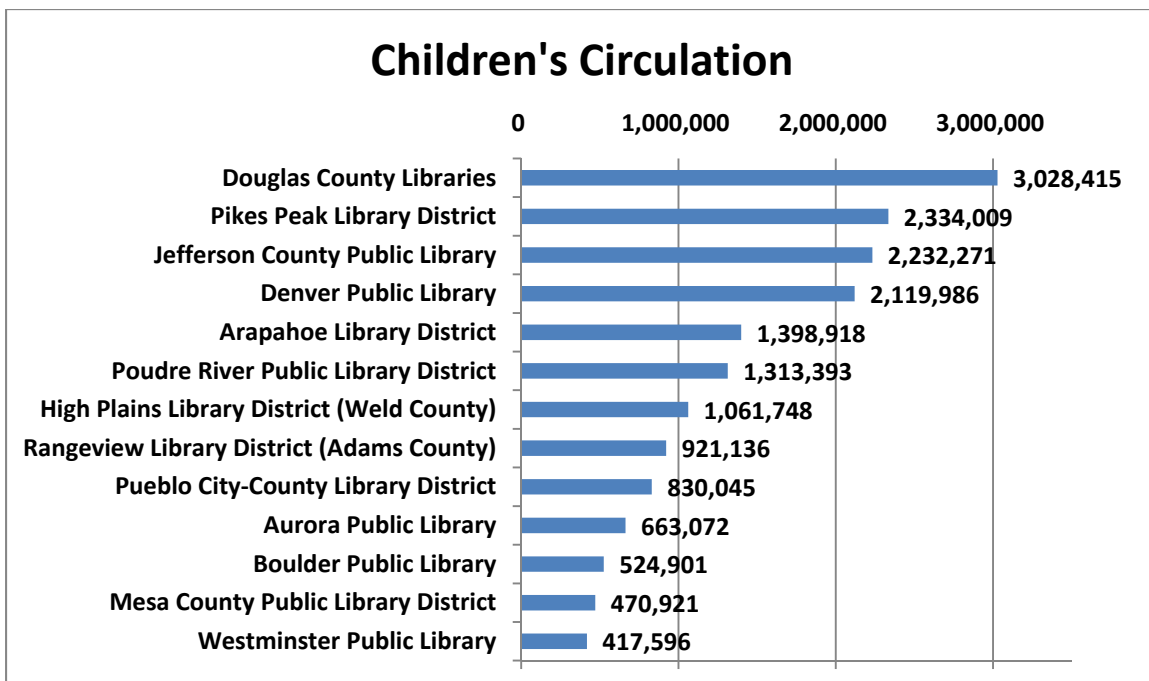


5. **Reference Transactions** – An information contact which involves the knowledge, use, recommendations, interpretation, or instruction in the use of one or more information sources by a member of the library staff. Includes in person, phone, fax, mail, email, live or electronic reference service. Does not count directional transactions or questions of rules or policies.

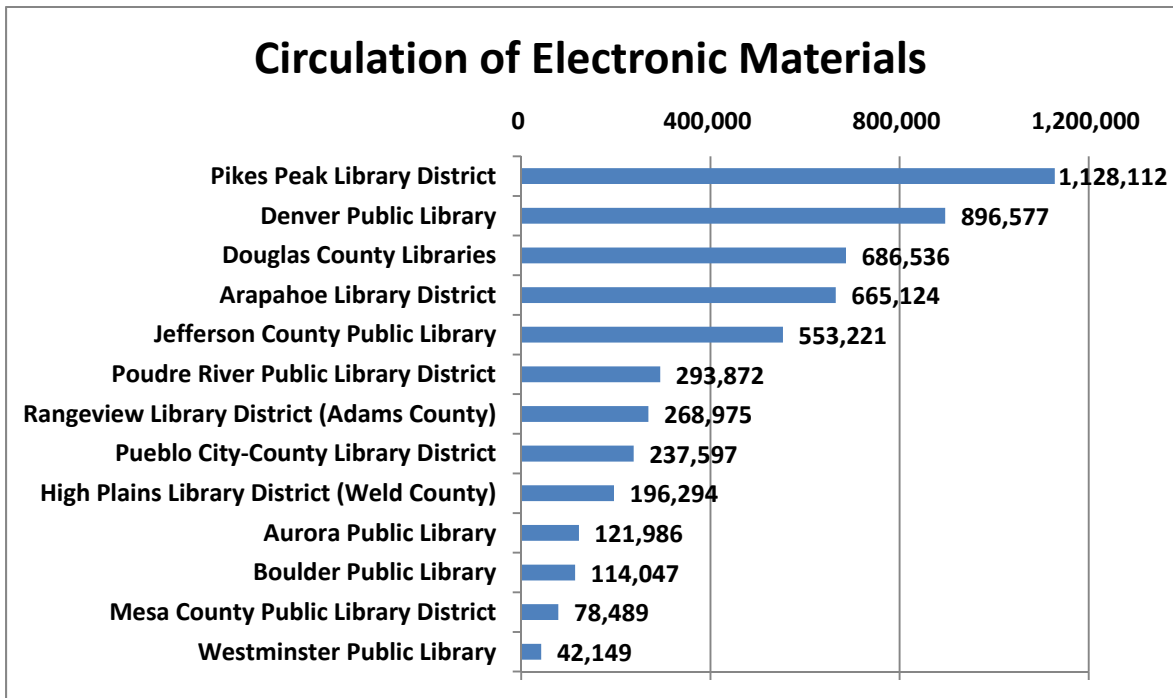
Total reference transactions handled in 2015. PPLD ranks 1<sup>st</sup> out of 13 libraries.



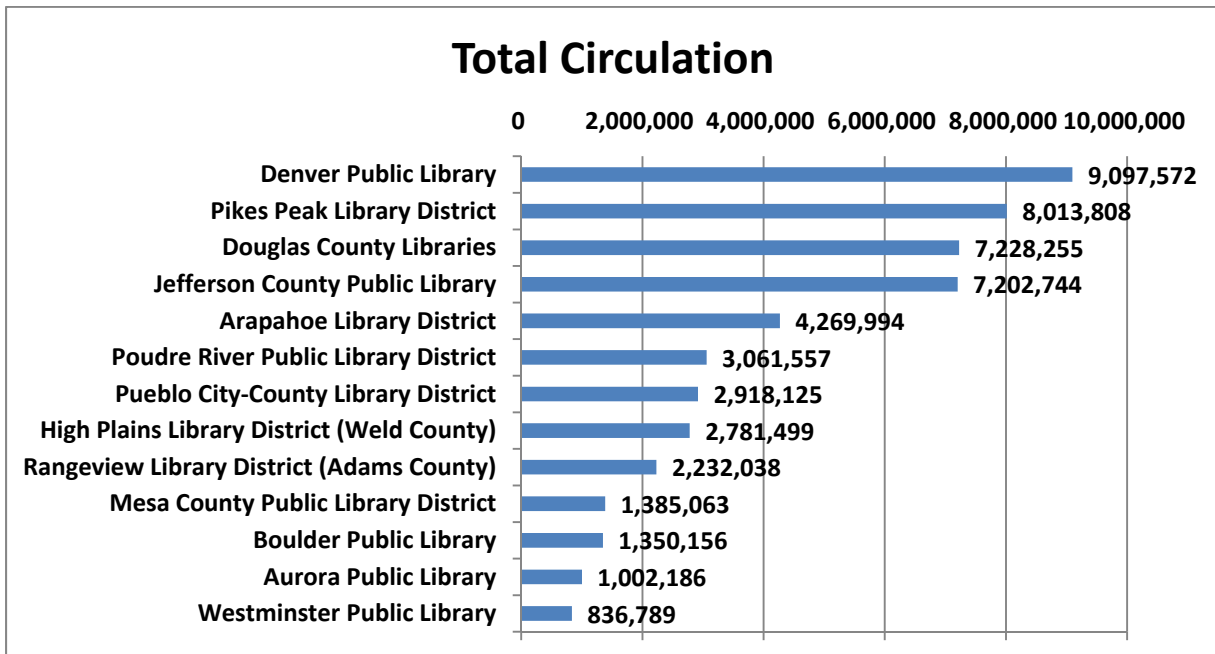
6. **Children's Circulation** – The number of items the library loaned in 2015, in all formats, to children, including renewals. Children are defined as 11 years and under. PPLD ranks 2<sup>nd</sup> of 13 libraries.



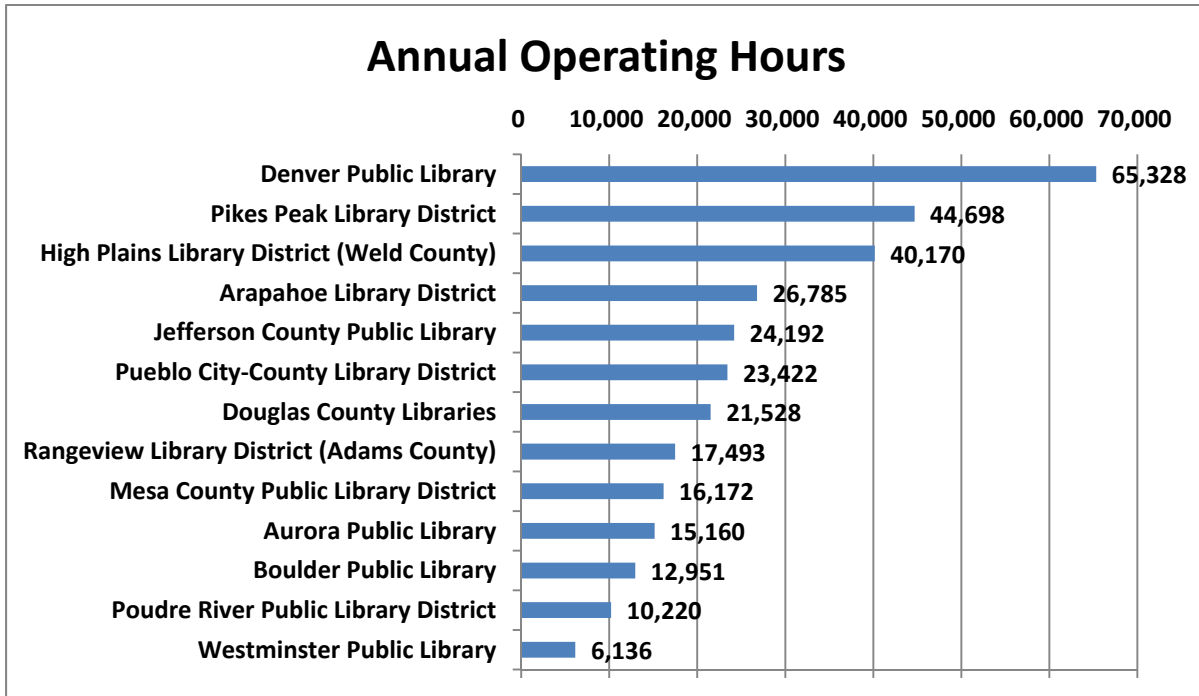
7. **Circulation Electronic Materials** – This chart shows the total circulation of E-materials. PPLD ranks 1st in this category.



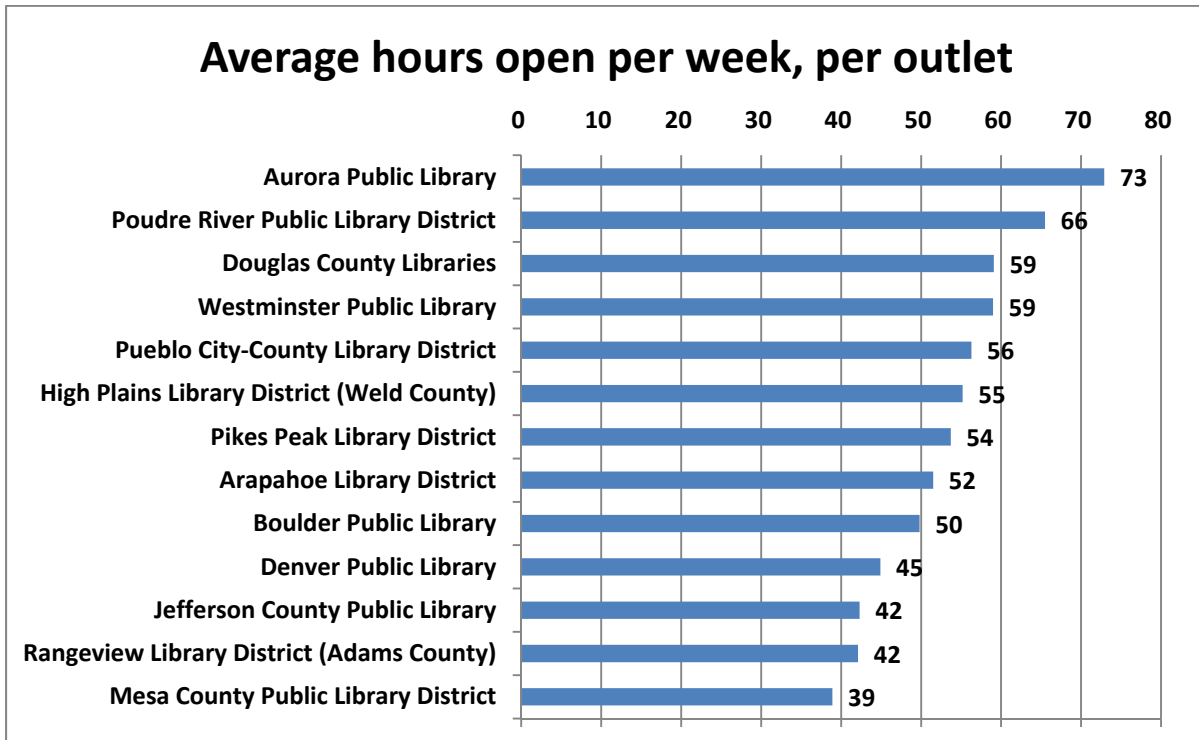
8. **Total Circulation** – This chart shows total circulation during 2015. PPLD ranks 2nd, primarily due to the size of its LSA population.



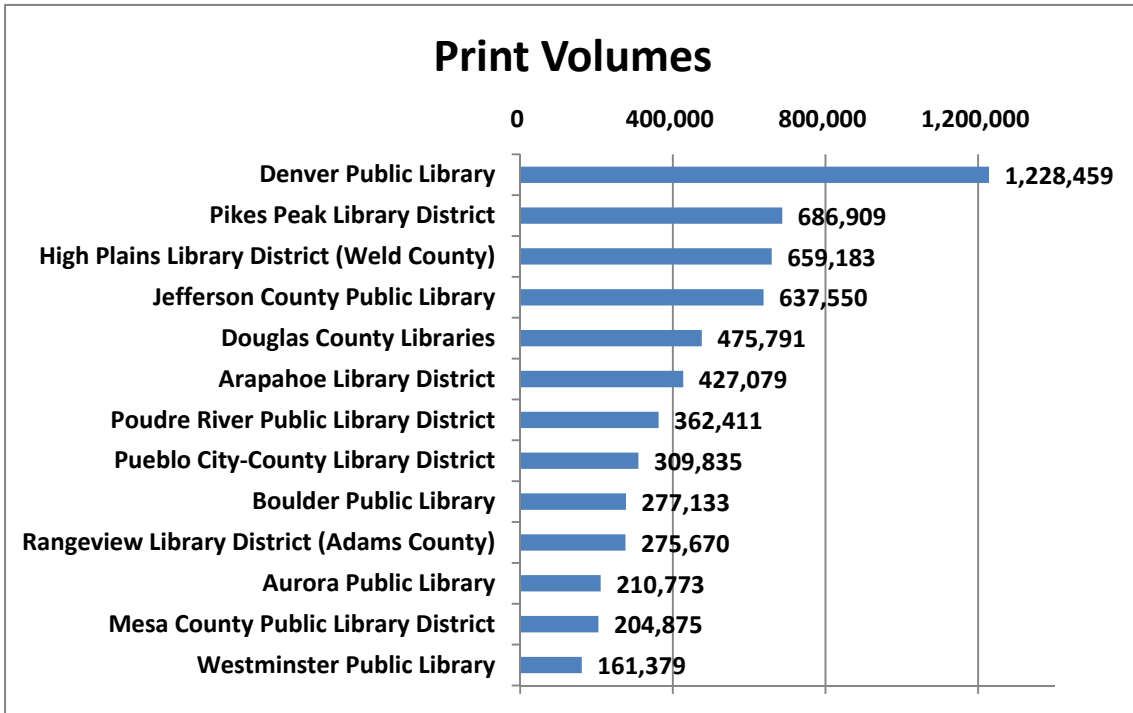
9. **Total Annual Operating Hours** – Total public service hours that central libraries, branches, and bookmobiles are open to the public. Includes hours for books-by-mail operation. PPLD ranks 2<sup>nd</sup> out of 13 libraries.



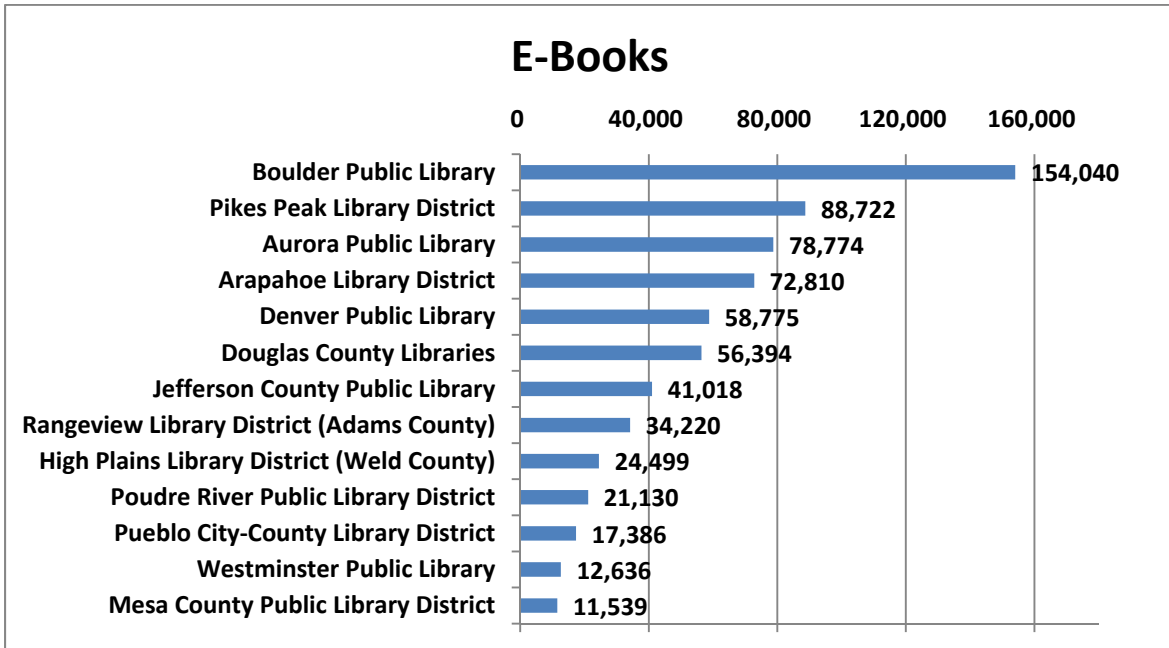
10. **Average Hours Open Each Week Per Outlet** – The total number of hours a library and all its outlets are open each week divided by the number of outlets. PPLD ranks 7<sup>th</sup> out of 13 libraries.



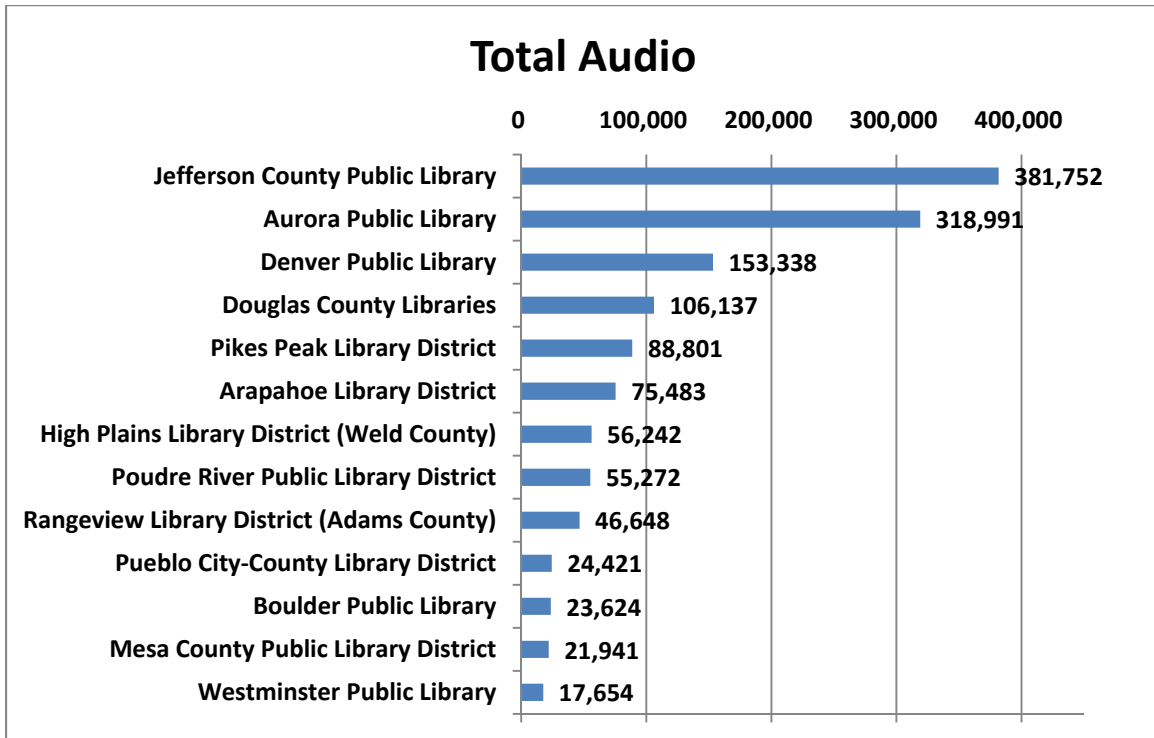
**11. Total Print Volumes** – The number of printed books and serial publications owned by the library. PPLD ranks 2<sup>nd</sup> of 13 libraries.



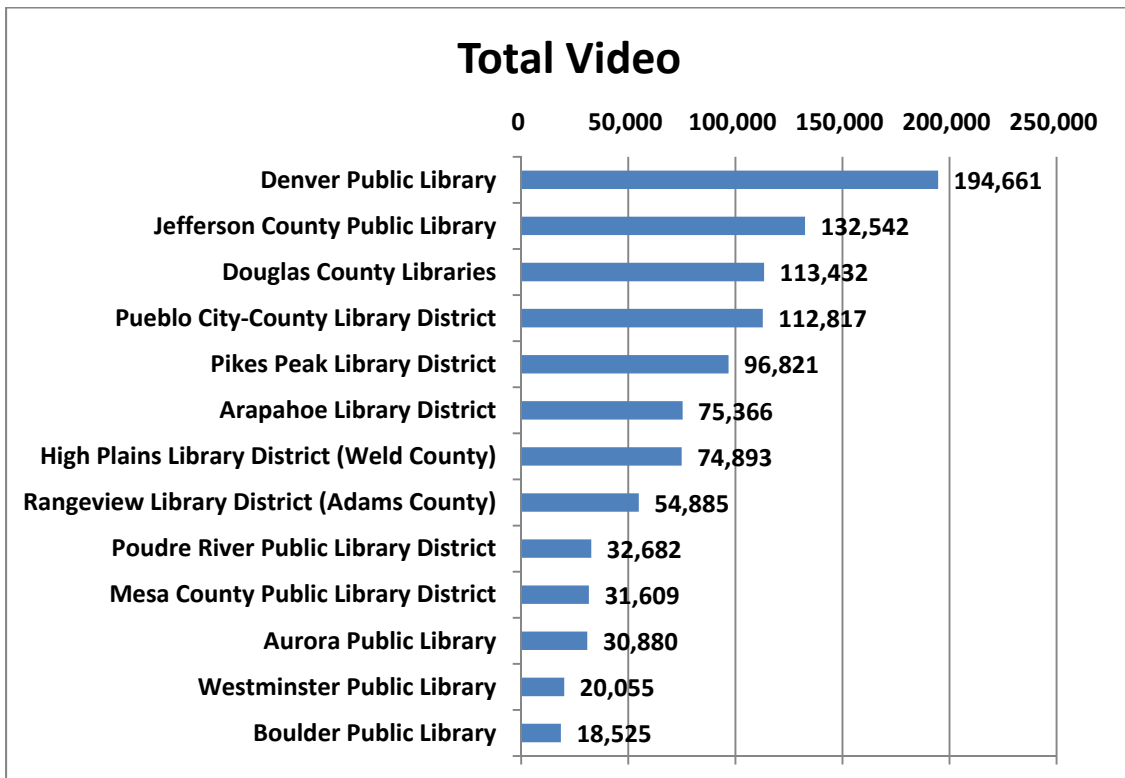
**12. Total E-Books** – The number of printed books and serial publications owned by the library. PPLD ranks 2<sup>nd</sup> of 13 libraries.



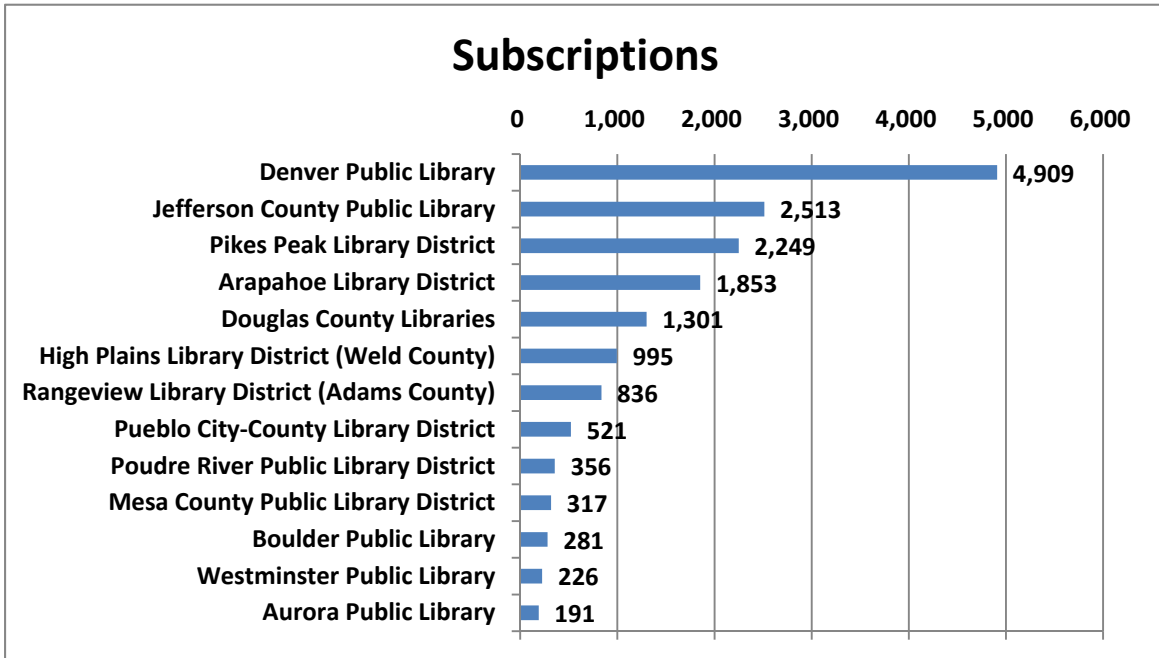
13. **Total Audio** – Sum of physical or electronic audiobooks, music, and other formats. PPLD ranks 5<sup>th</sup> of 13 libraries.



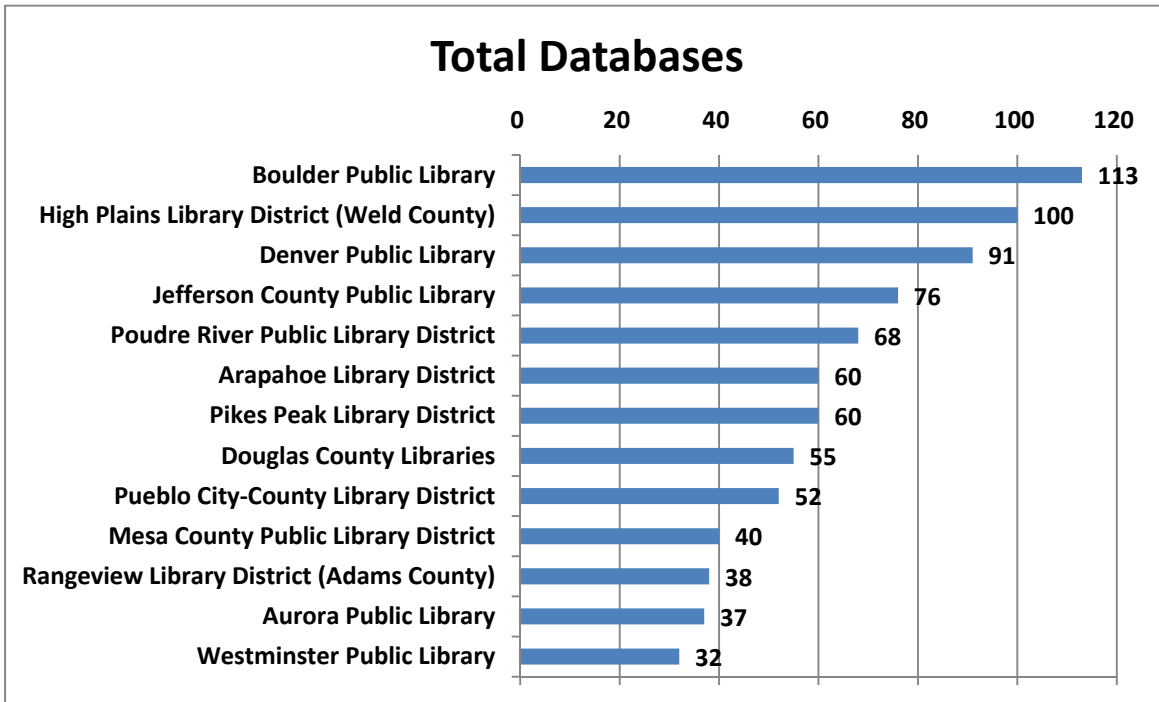
14. **Total Video** – Sum of physical and electronic video materials. PPLD ranks 5<sup>th</sup> of 13 libraries.



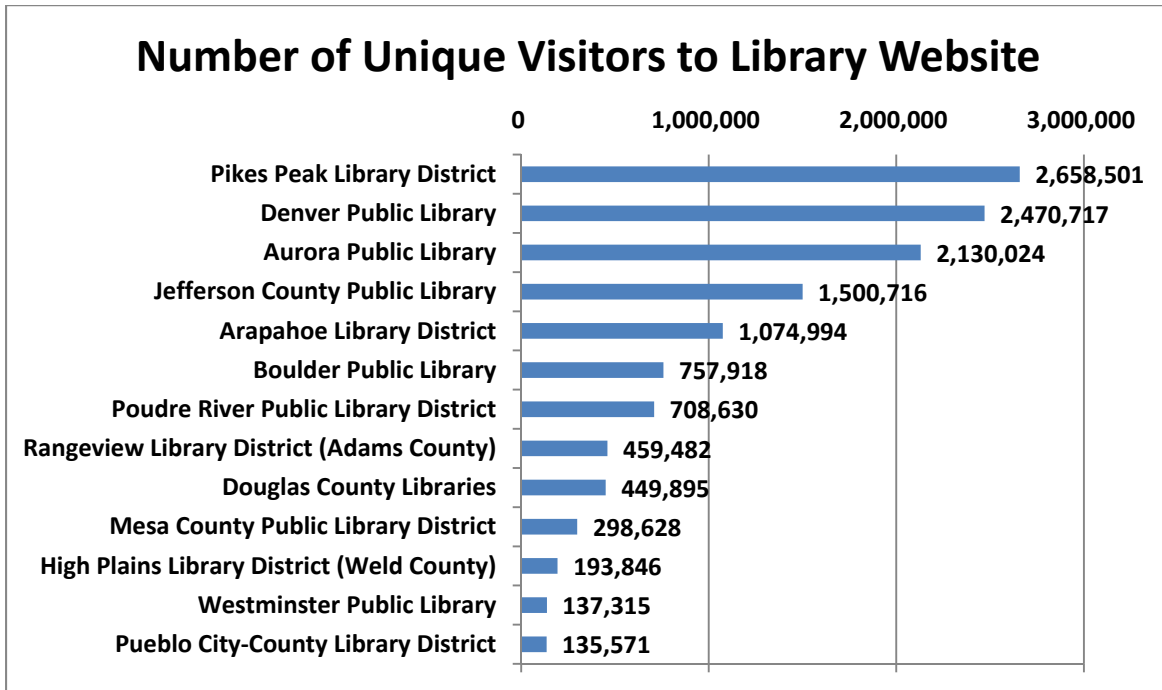
- 15. Subscriptions** – The number of print serial subscriptions, including duplicates, for all outlets. Includes magazines, newspapers, annuals, some government documents, some reference tools, and numbered monograph series. PPLD ranks 3<sup>rd</sup> out of 13 libraries.



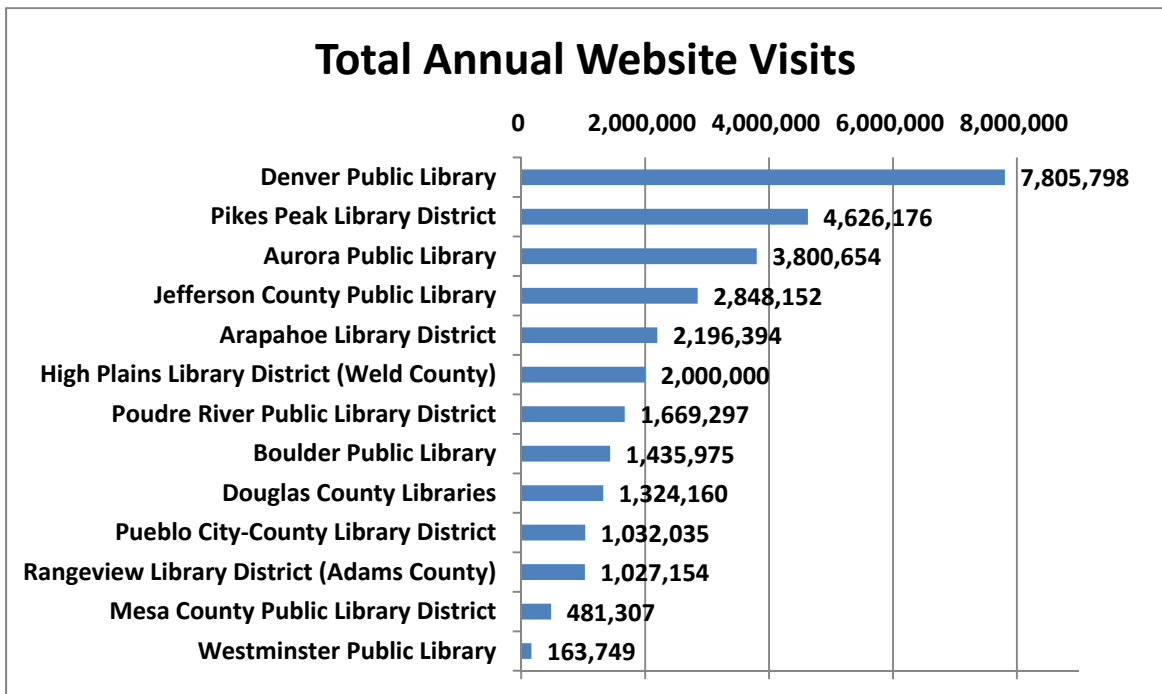
- 16. Total Databases** – This chart shows the total number of databases offered to the public. PPLD ranks 7<sup>th</sup> in this category.



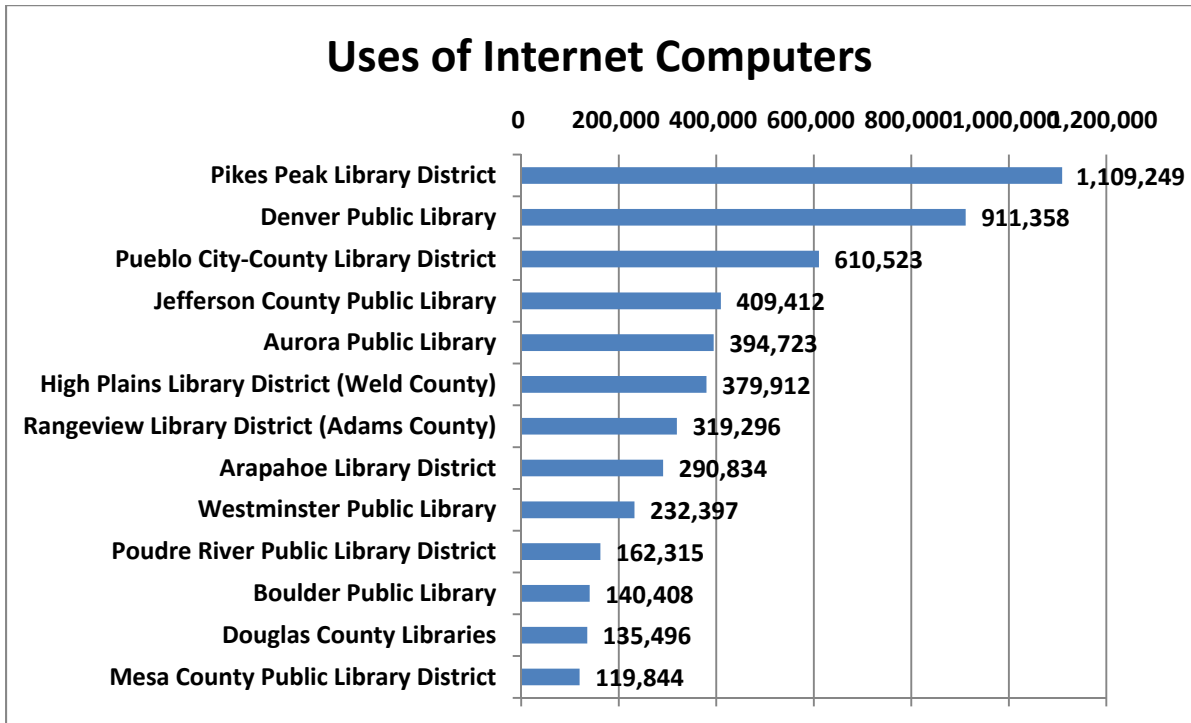
17. **Number of Unique Visitors to Library Website** - This chart shows total unique visits to the website during 2015. PPLD ranks 1st in this category.



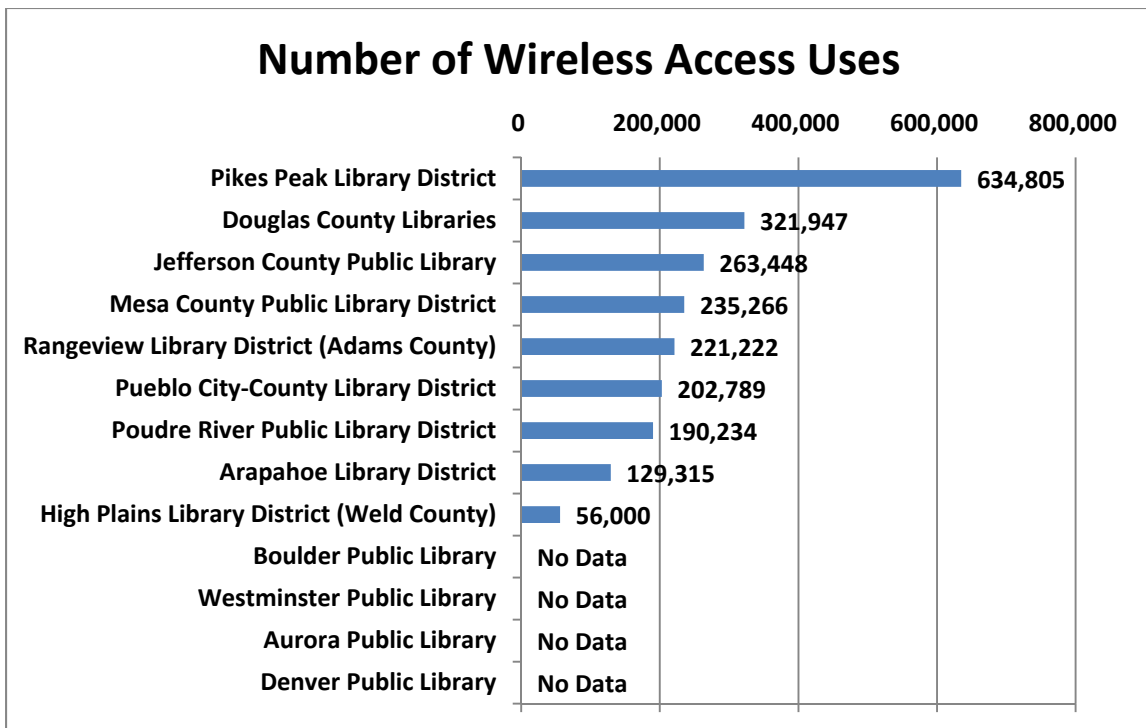
18. **Total Annual Website Visits** – This chart shows the total number of visits to the library’s main web page. PPLD ranks 2<sup>nd</sup> of 13 libraries.



19. **Uses of Internet Computers** – This chart shows the total number of uses of internet computers. PPLD ranks 1st.

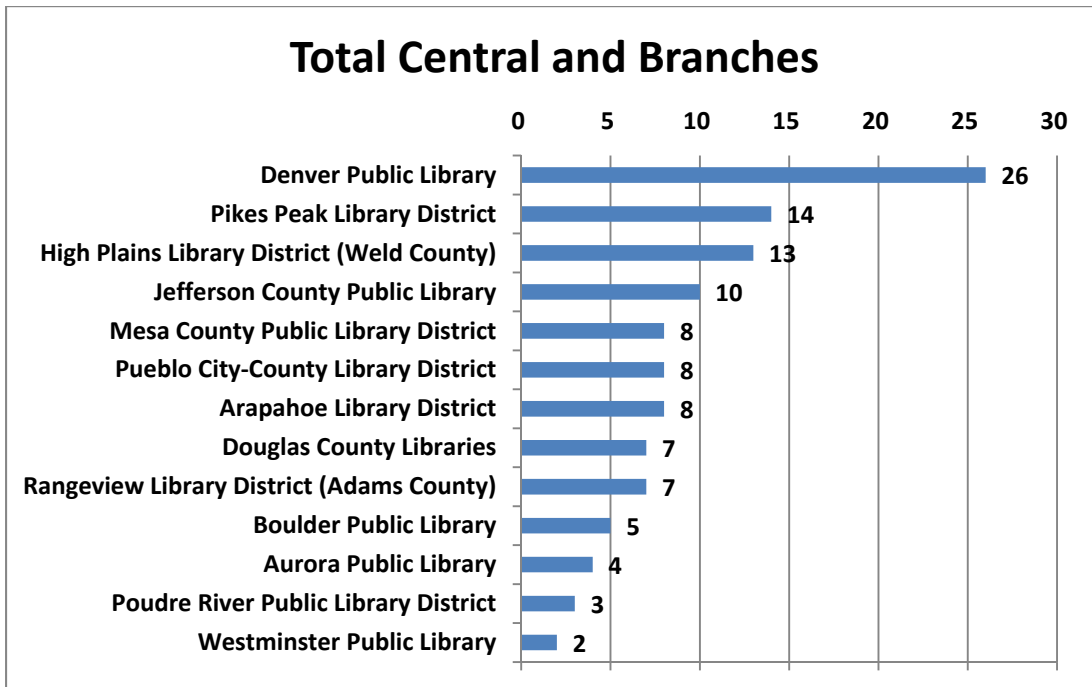


20. **Total Number of Wireless Access Uses** – This chart shows the total number of wireless access uses. PPLD Ranks 1<sup>st</sup> out of 9 libraries that reported this statistic.

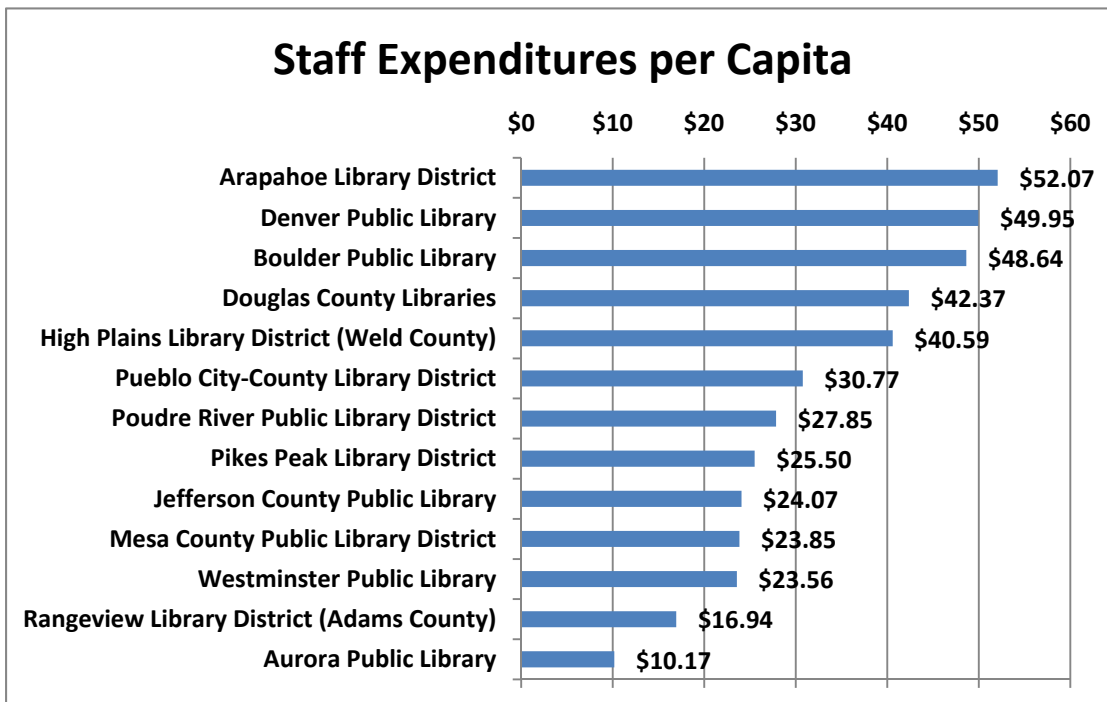




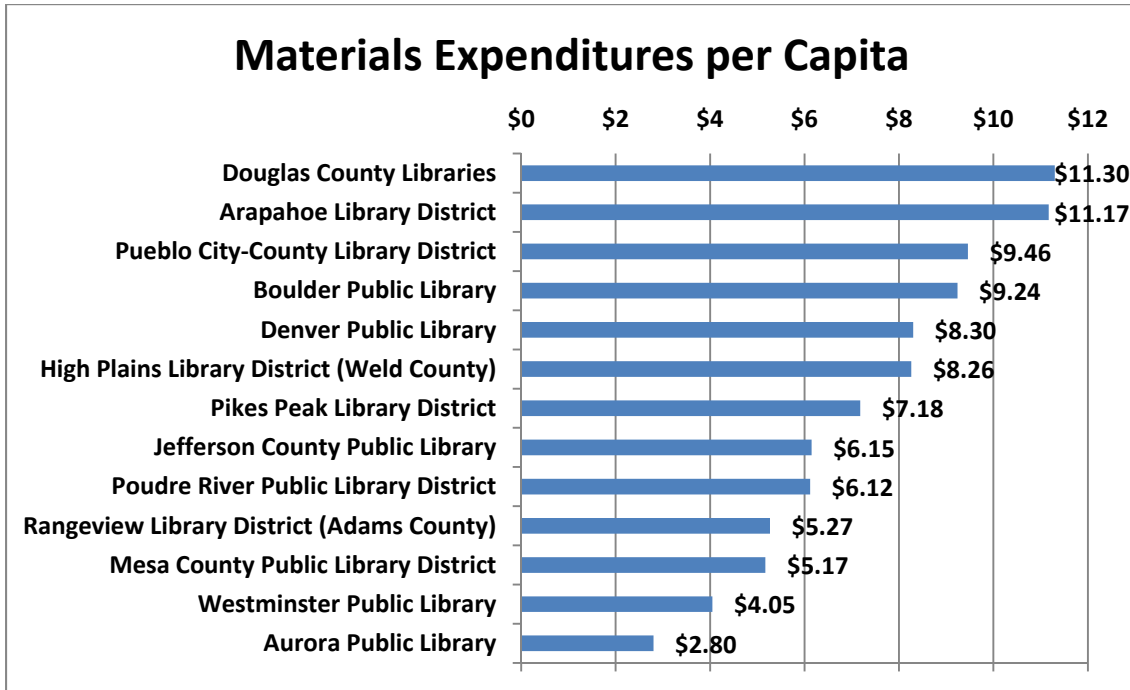
21. **Total Central Facilities and Branch Facilities** – This chart shows the number of library facilities for each library. PPLD is second with 14 facilities.



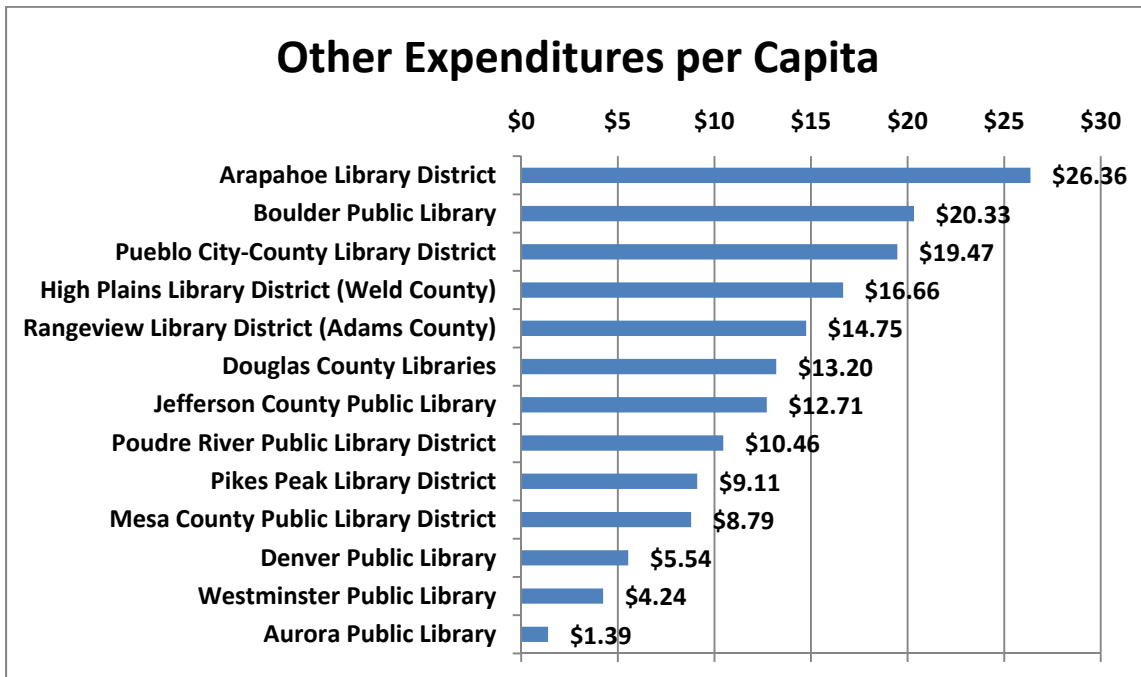
22. **Staff Expenditures Per Capita** – This chart shows the total staff dollars spent on staff wages and benefits divided by total LSA population. PPLD ranks 8th out of these 13 libraries.



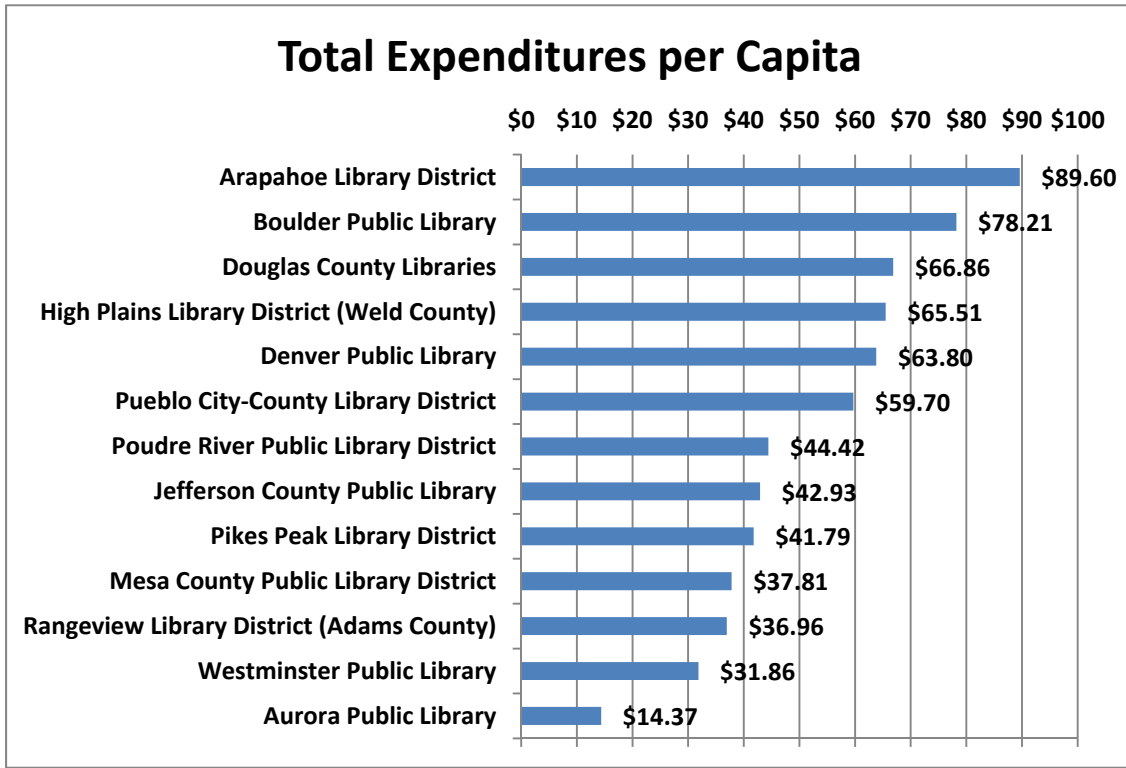
23. **Materials Expenditures Per Capita** – This chart shows the total materials expenditures divided by total LSA population. PPLD ranks 7th in this category.



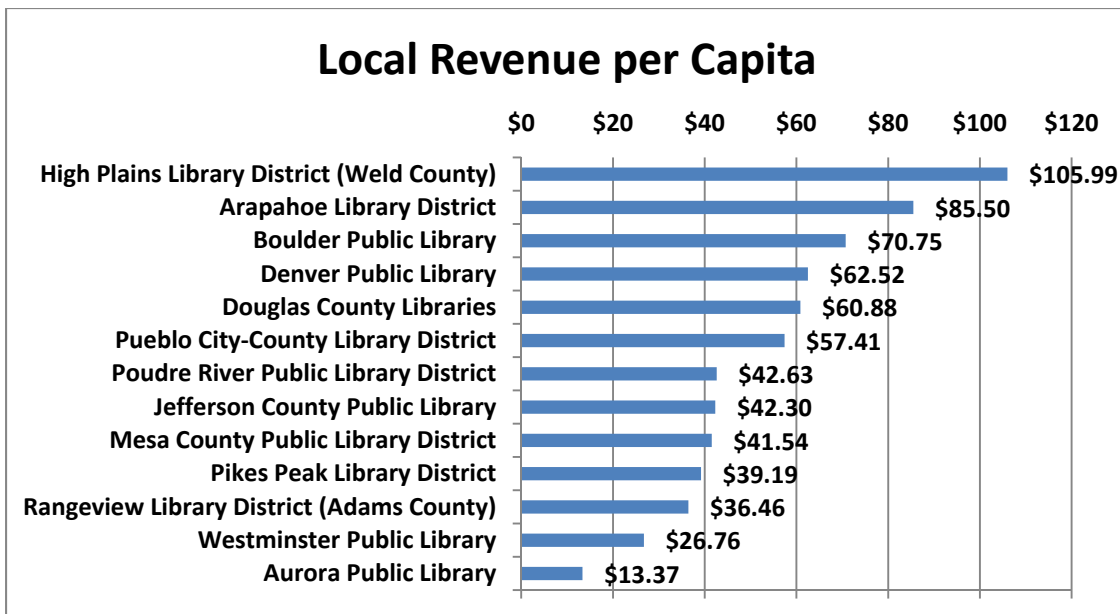
24. **Other Expenditures Per Capita** – This chart shows all other materials expenditures not reported as print, audio, video, or electronic, such as microforms, kits, and LeapFrog. PPLD ranks 9<sup>th</sup> out of 13 libraries.



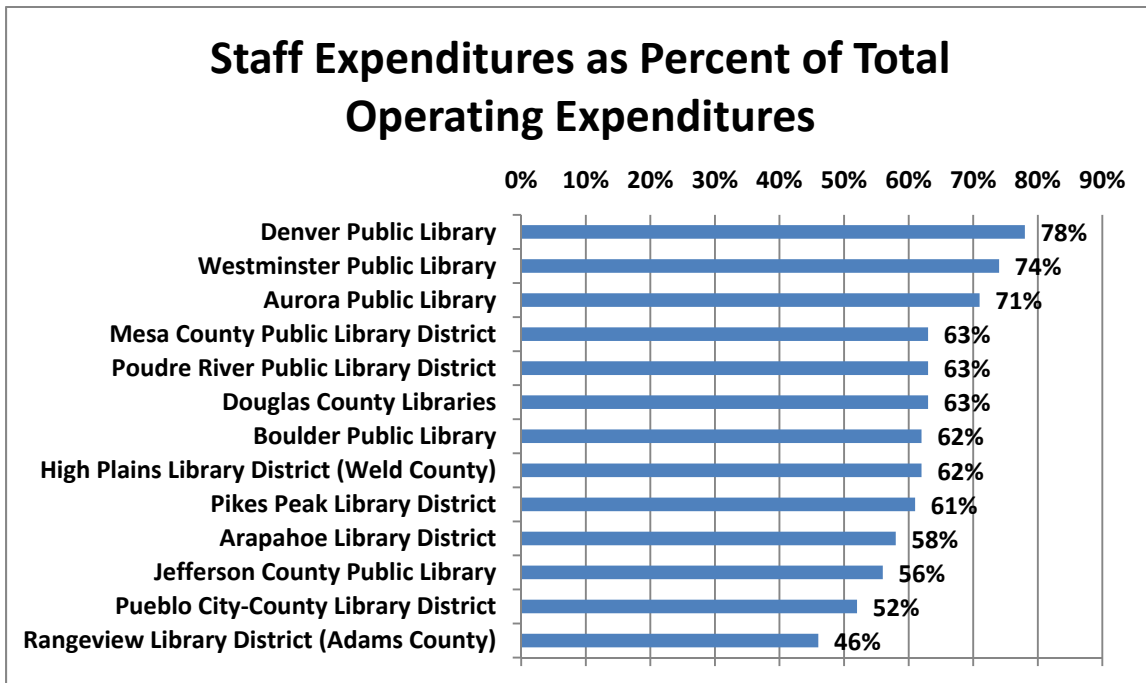
25. **Total Expenditures Per Capita** – This chart shows the total operating expenditures divided by LSA population. PPLD ranks 9th out of 13 libraries.



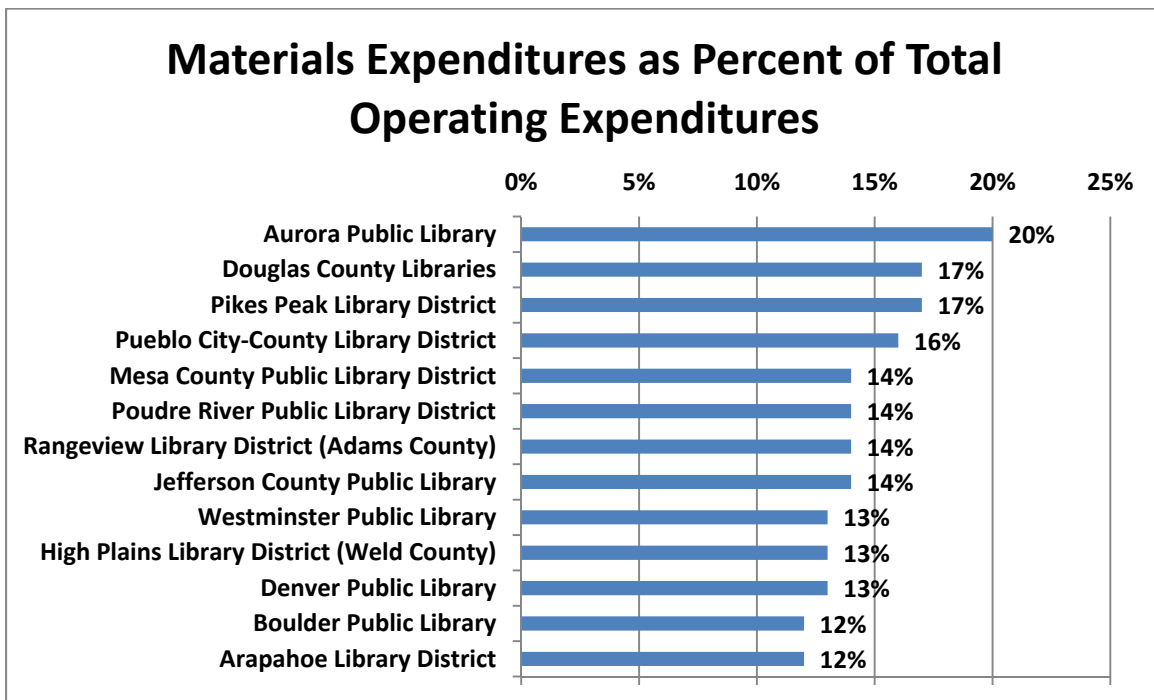
26. **Local Revenue Per Capita** – This chart shows the total dollars of local revenue (primarily property taxes) divided by the total LSA population. PPLD ranks 10th out of 13 libraries.



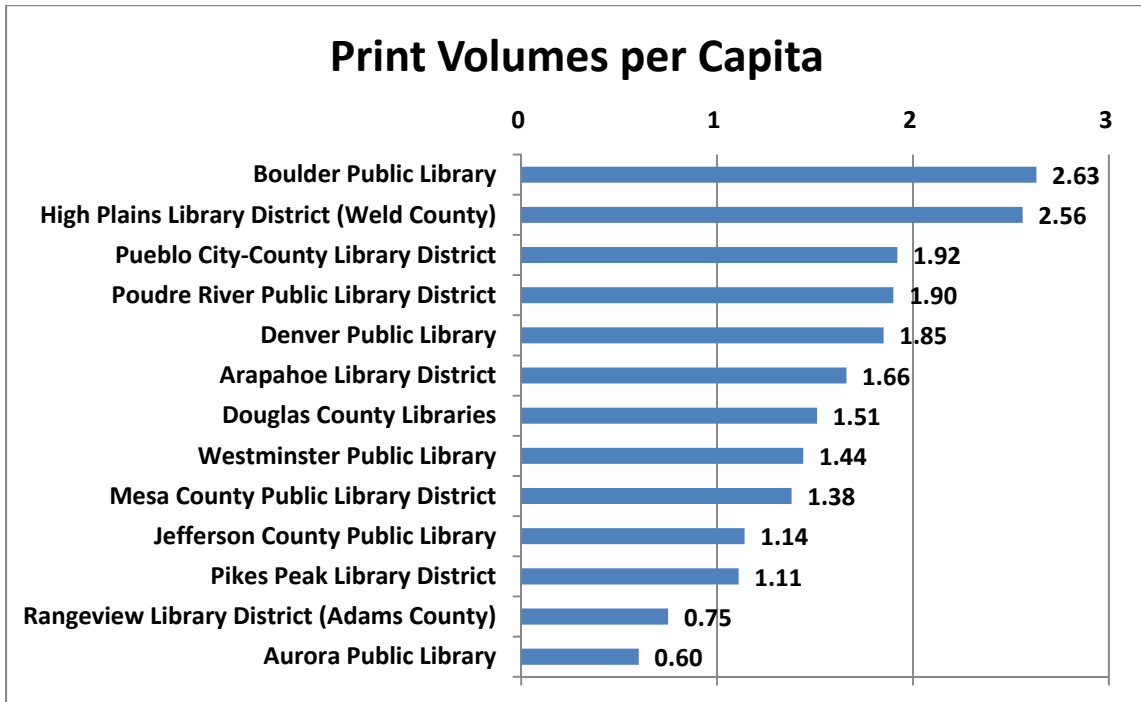
27. **Staff Expenditures as Percent of Total Operating Expenditures** - This chart shows the sum of all staff expenditures for salaries, wages, and benefits divided by the sum of all operating expenditures for staff, materials, and other purposes. PPLD ranks 9<sup>th</sup> in this category.



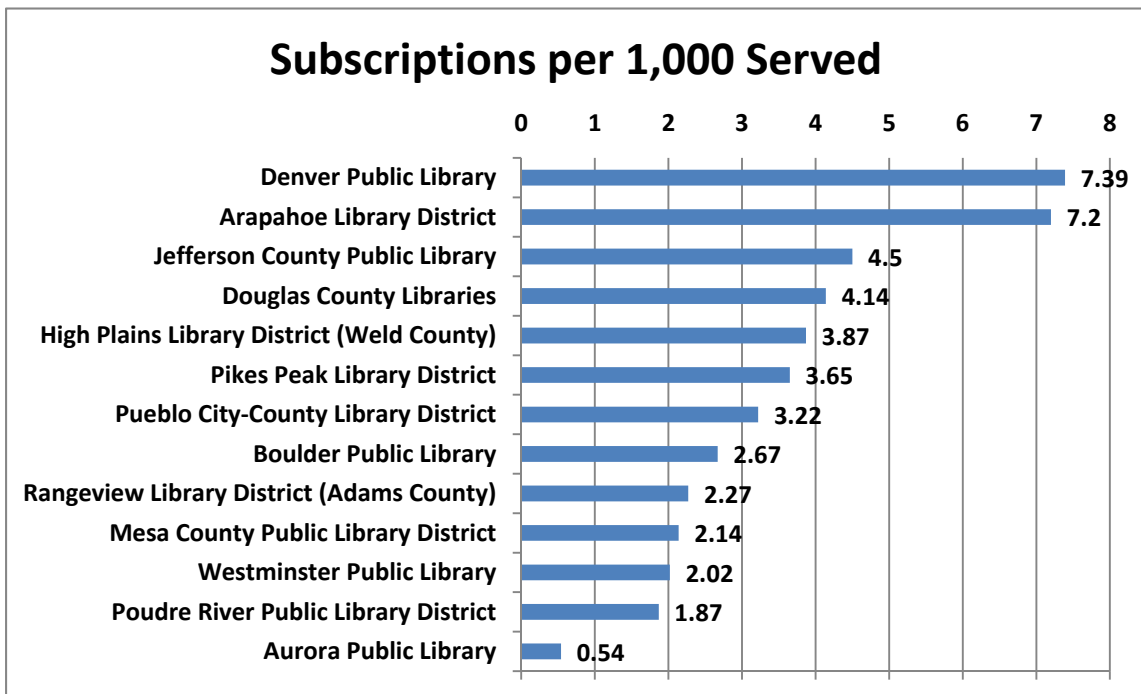
28. **Materials Expenditures as Percent of Total Operating Expenditures** - This chart shows the cost of all library materials divided by the amount spent for all operating expenses including materials costs. PPLD ranks 3<sup>rd</sup> in this category.



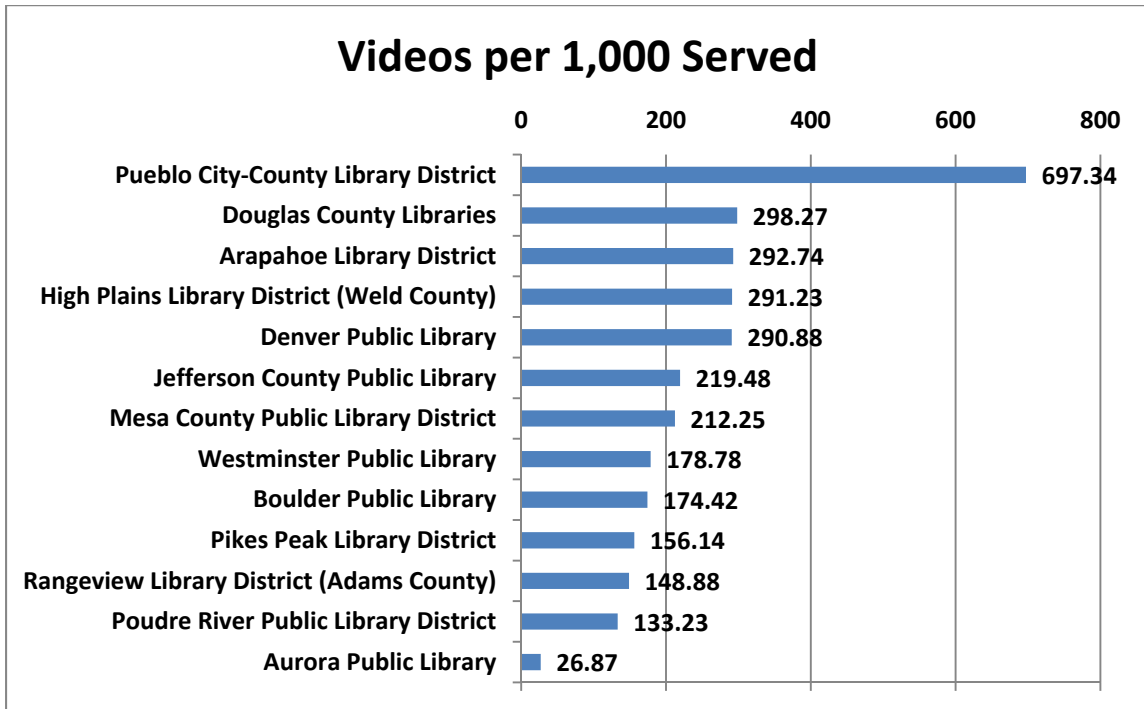
29. **Print Volumes per Capita** - This chart shows the number of print volumes the library holds divided by the library's LSA population. PPLD ranks 11<sup>th</sup> of 13 libraries in this category.



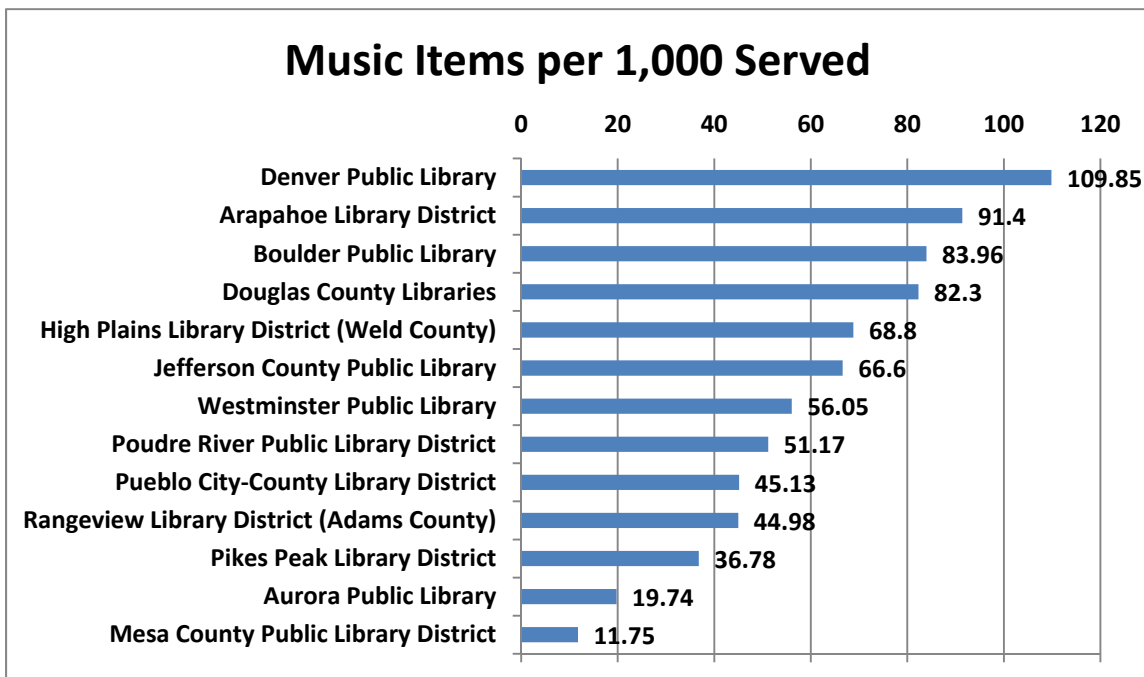
30. **Subscriptions per 1,000 Served** – This chart shows the number of serial subscriptions divided by the LSA in thousands. PPLD ranks 6<sup>th</sup> out of 13 libraries.



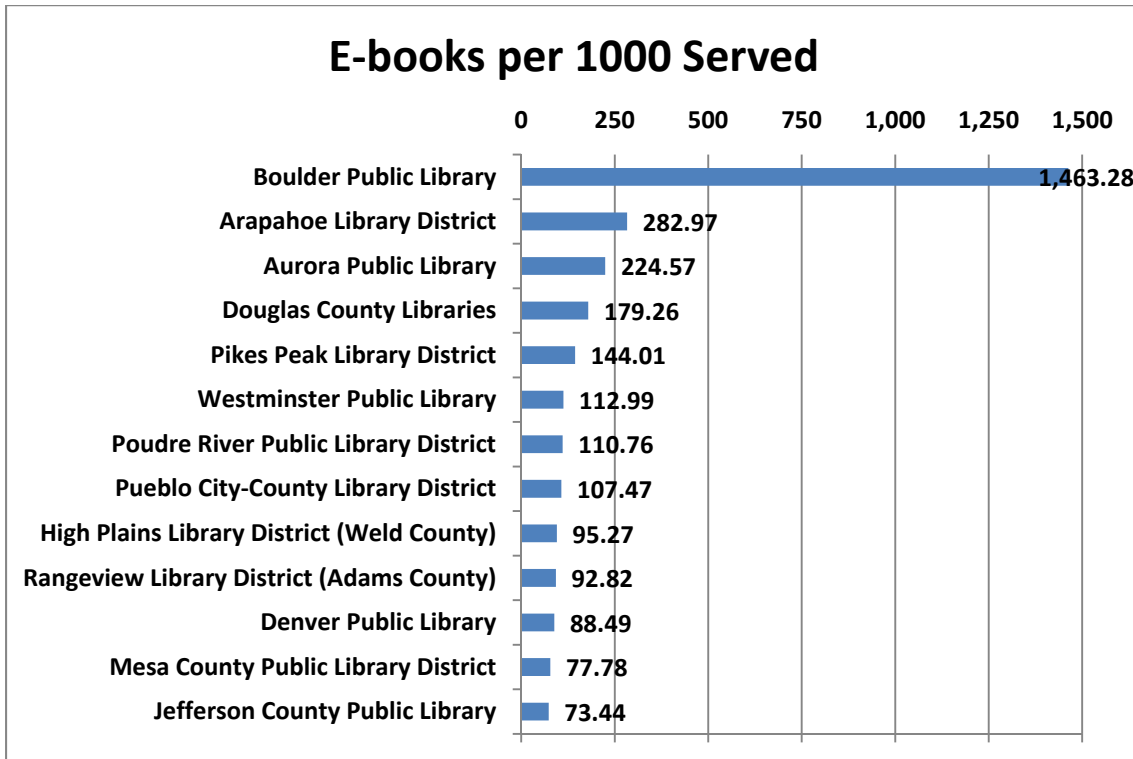
31. **Videos per 1,000 Served** – This chart shows the number of videos in the collection per 1,000 population in the LSA. PPLD ranks 10<sup>th</sup> in this category.



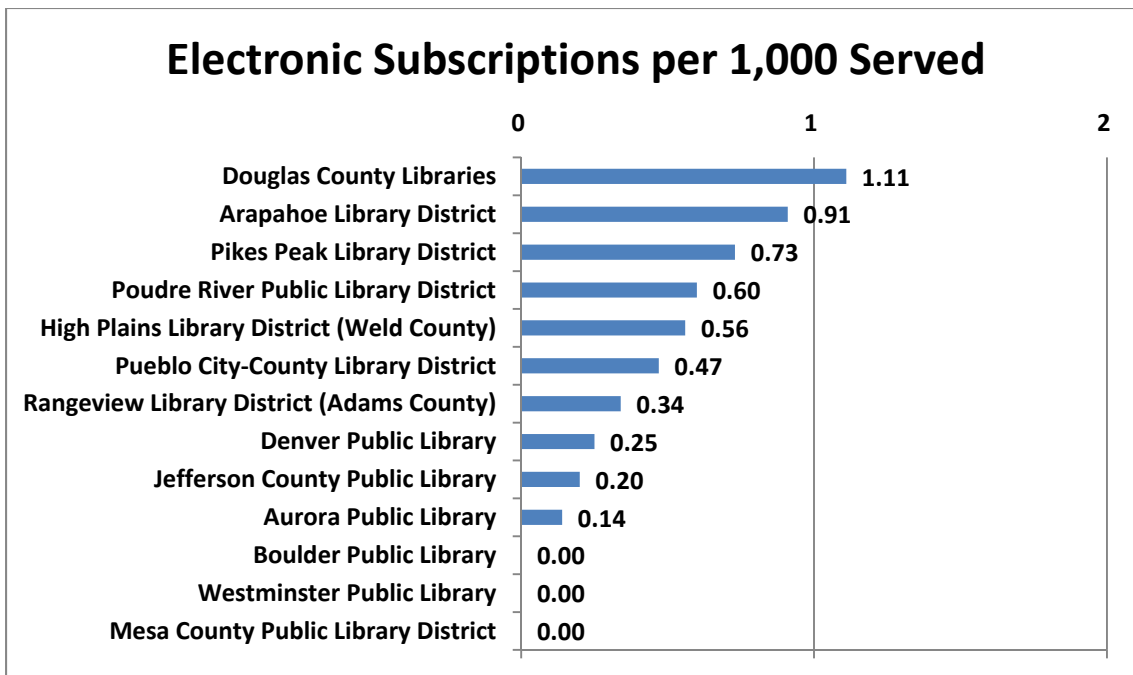
32. **Music Items per 1,000 Served** – This chart shows the number of music materials in the collection per 1,000 population in their LSA. PPLD ranks 11<sup>th</sup> out of 13 libraries.



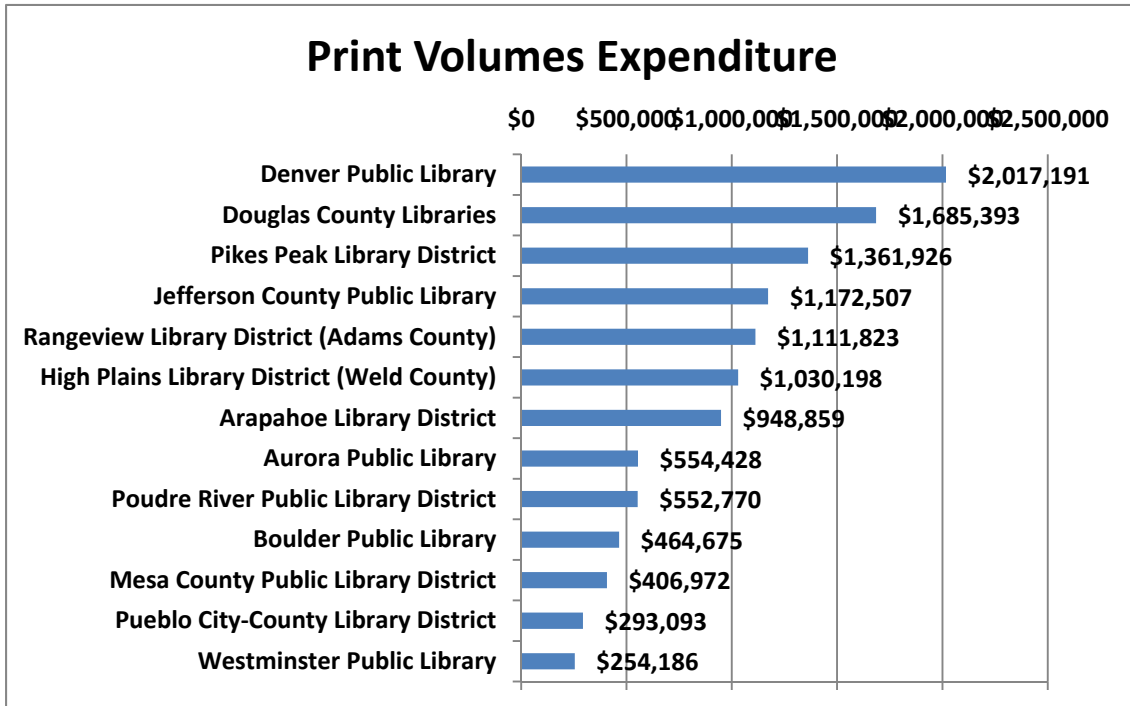
33. **E-Books per 1,000 Served** – This chart shows the total number of E-books divided by the LSA population (divided by 1,000). PPLD ranks 5th in this category.



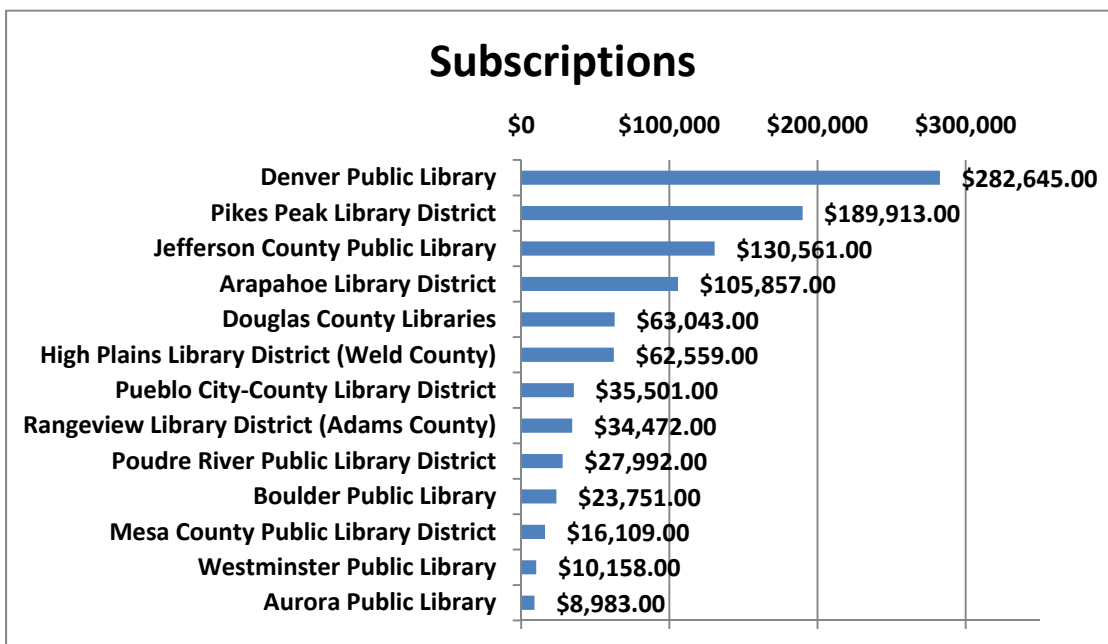
34. **Electronic Subscriptions per 1,000 Served** – This chart shows the total number of electronic subscriptions per 1,000 LSA population served. PPLD is 3<sup>rd</sup> in this category.



**35. Print Volumes Expenditure** – This chart shows total expenditures on non-periodical printed publications bound in hard or soft covers or in loose leaf format, including publications issued in successive parts. PPLD ranks 3<sup>rd</sup> of 13 libraries.

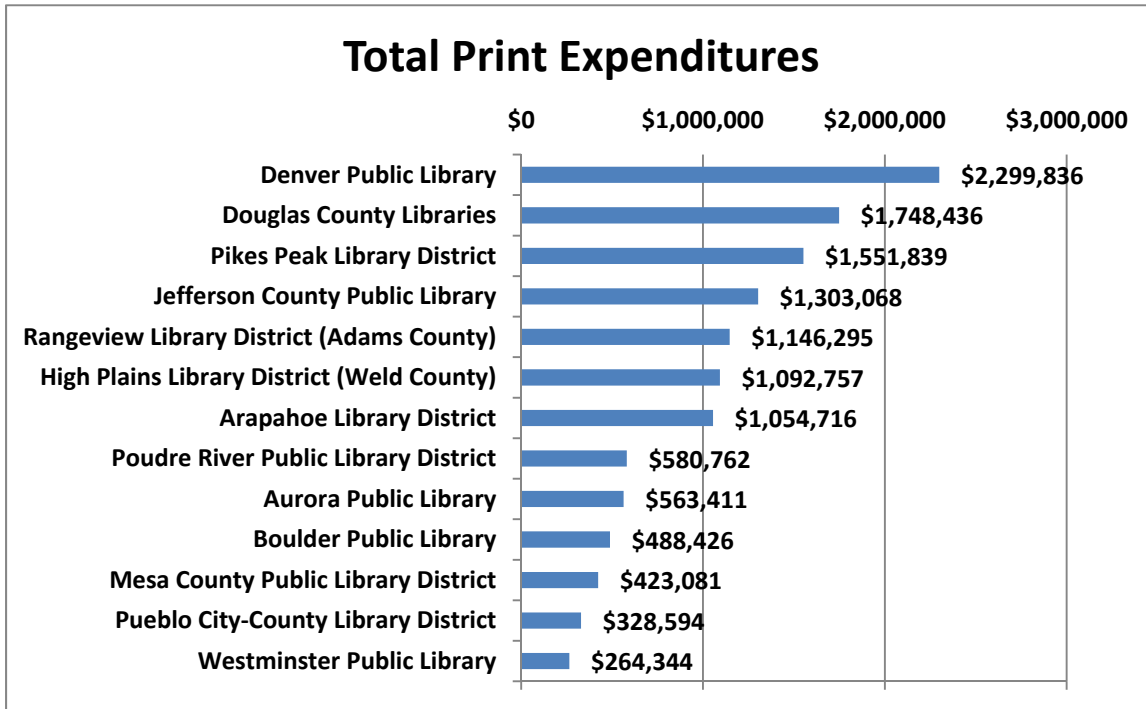


**36. Subscriptions Expenditures** – This chart shows total expenditures on serial subscriptions including periodicals, newspapers, annuals, some government documents, some reference tools, and numbered monographic series. PPLD ranks 2<sup>nd</sup> out of 13 libraries.

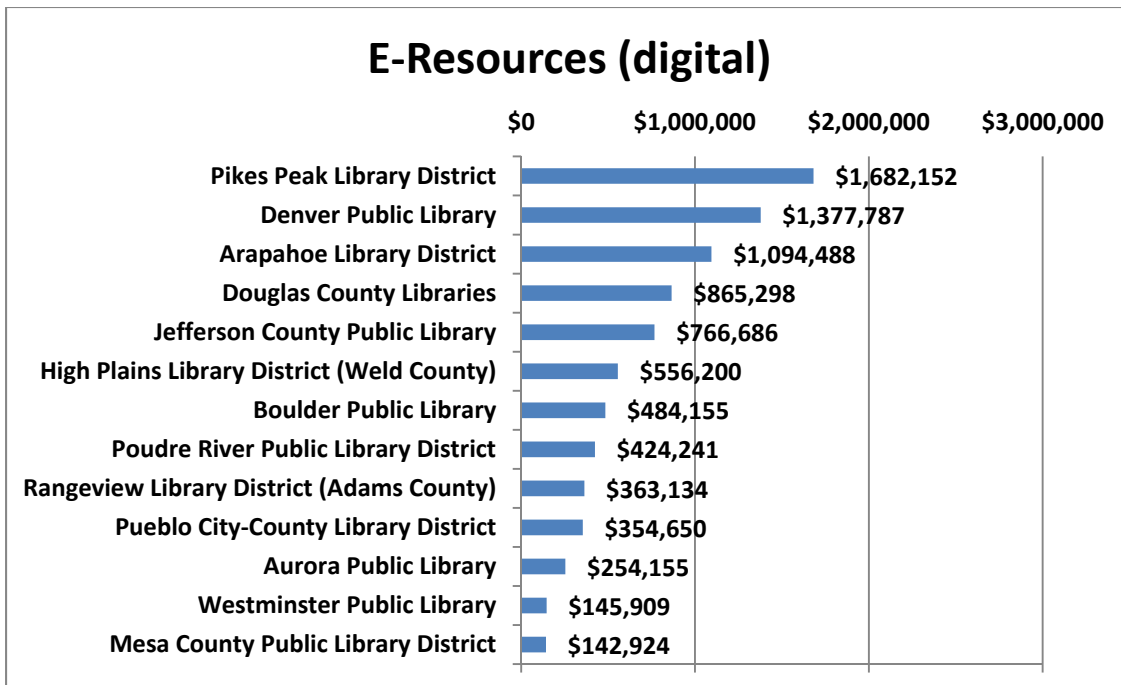




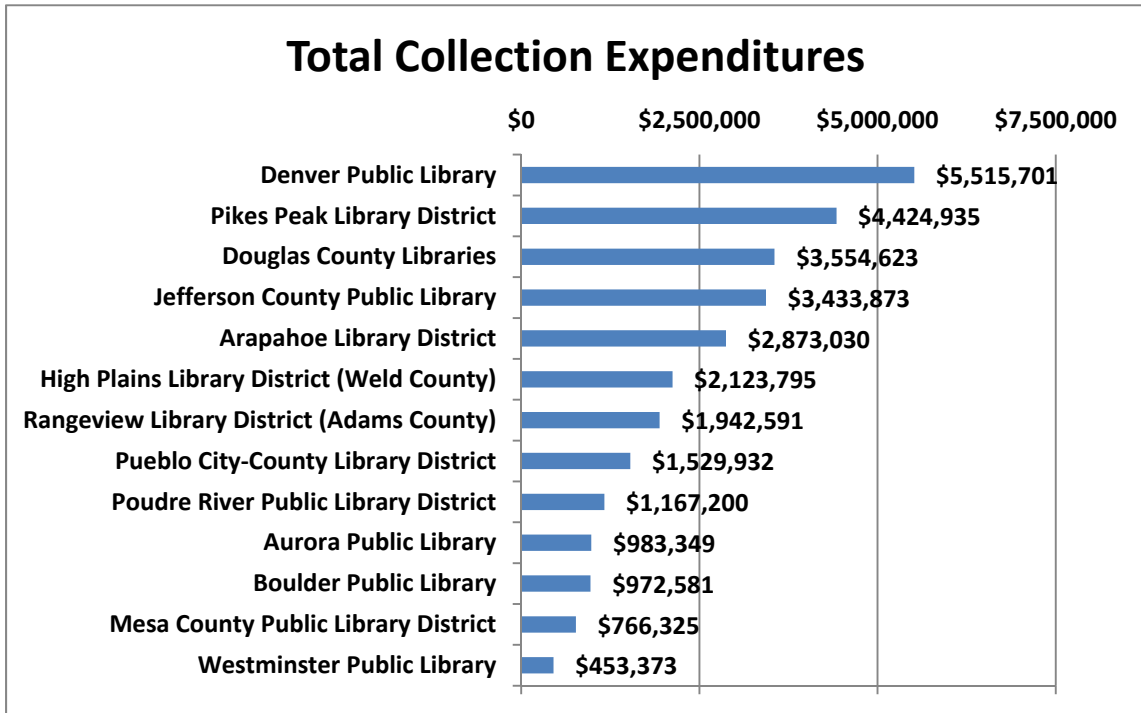
37. **Total Print Expenditures** - This chart shows the total amount spent on books, bound volumes, and paper subscriptions or serials. PPLD ranks 3<sup>rd</sup> of 13 libraries in this category.



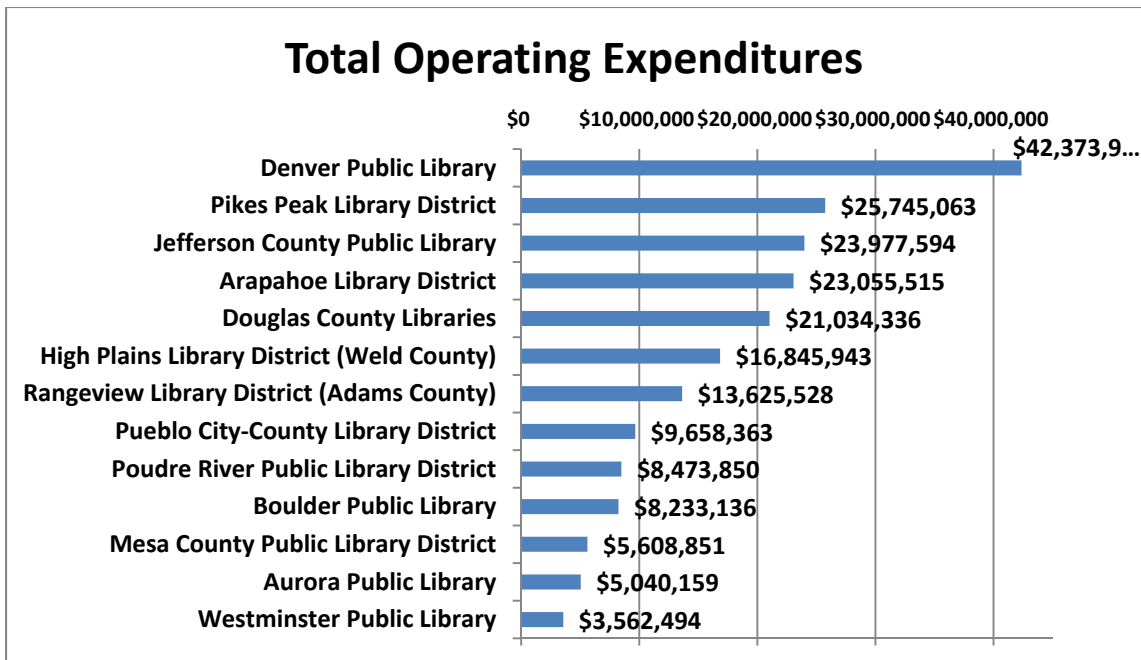
38. **Total E-Resources (Digital) Expenditure** – This chart shows the total amount spent on digital resources (E-Resources). PPLD ranks first in this category.



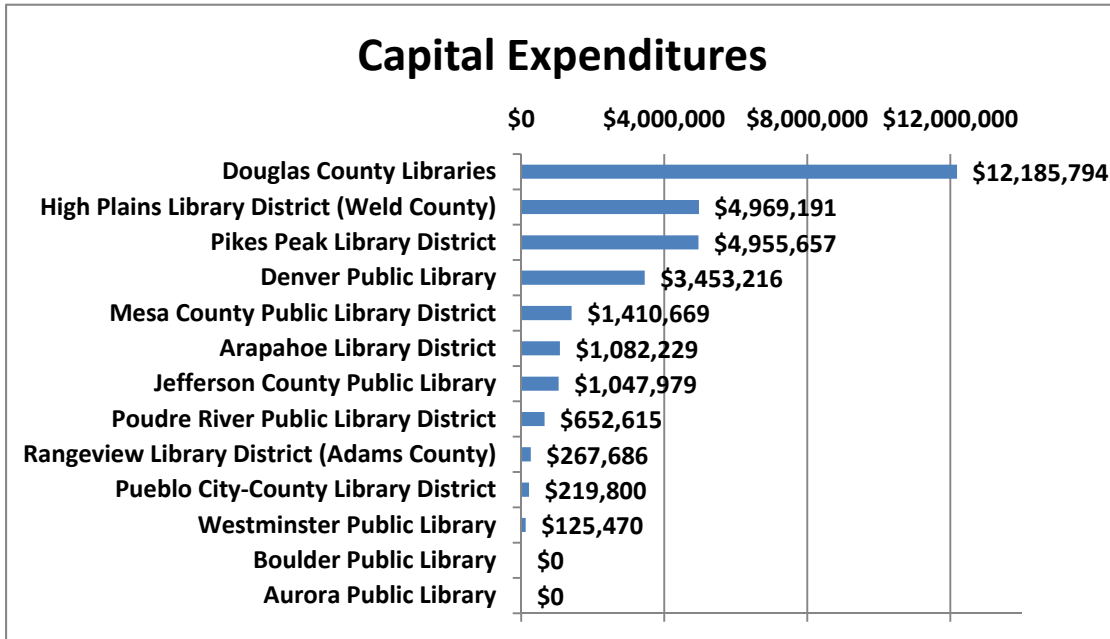
39. **Total Collection Expenditures** - This chart shows the total amount spent on library materials. PPLD ranks 2nd primarily due to the size of its LSA population.



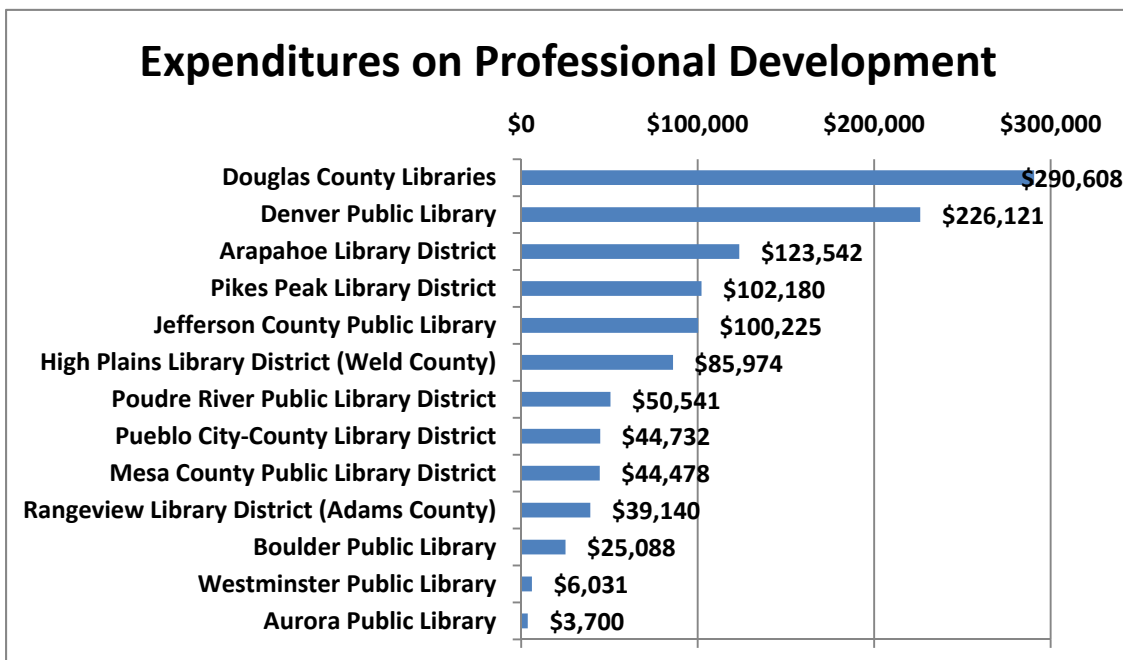
40. **Total Operating Expenditures** – This chart shows the total amount spent on operations during 2015. PPLD ranks 2nd primarily due to the size of its LSA population.



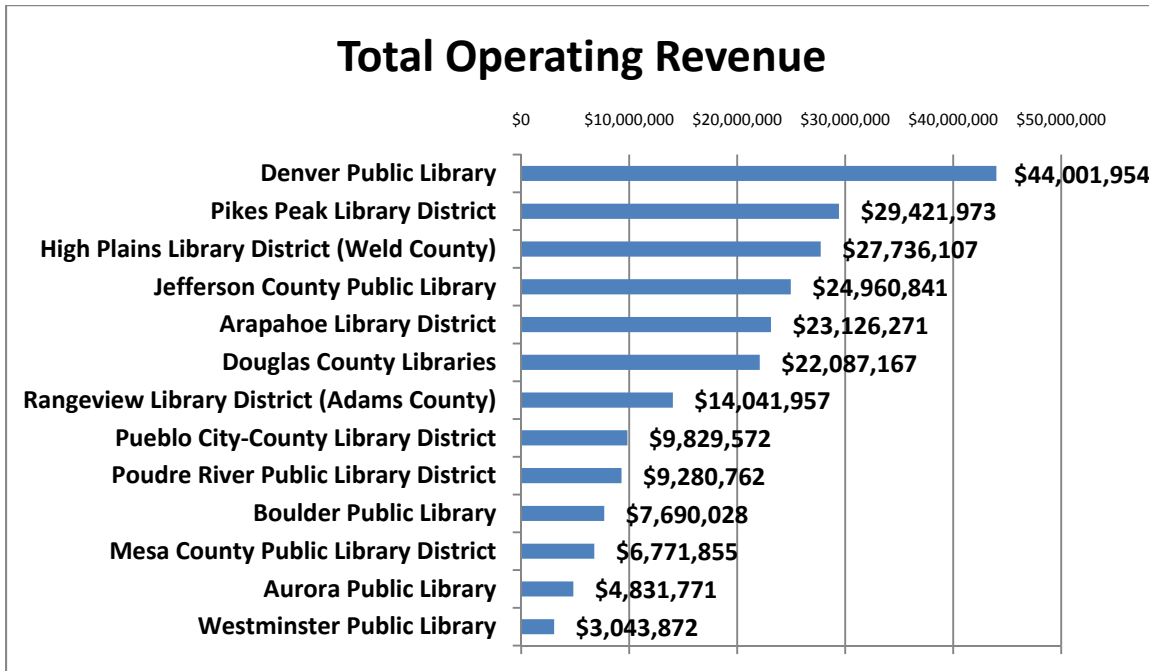
**41. Capital Expenditures** – This chart shows total expenses paid for new buildings or furnishings, renovations, automation systems, vehicles, and other major one-time projects. Includes all federal, state, local and other revenue used for major capital expenditures. PPLD ranks 3<sup>rd</sup> out of 13 libraries in this category.



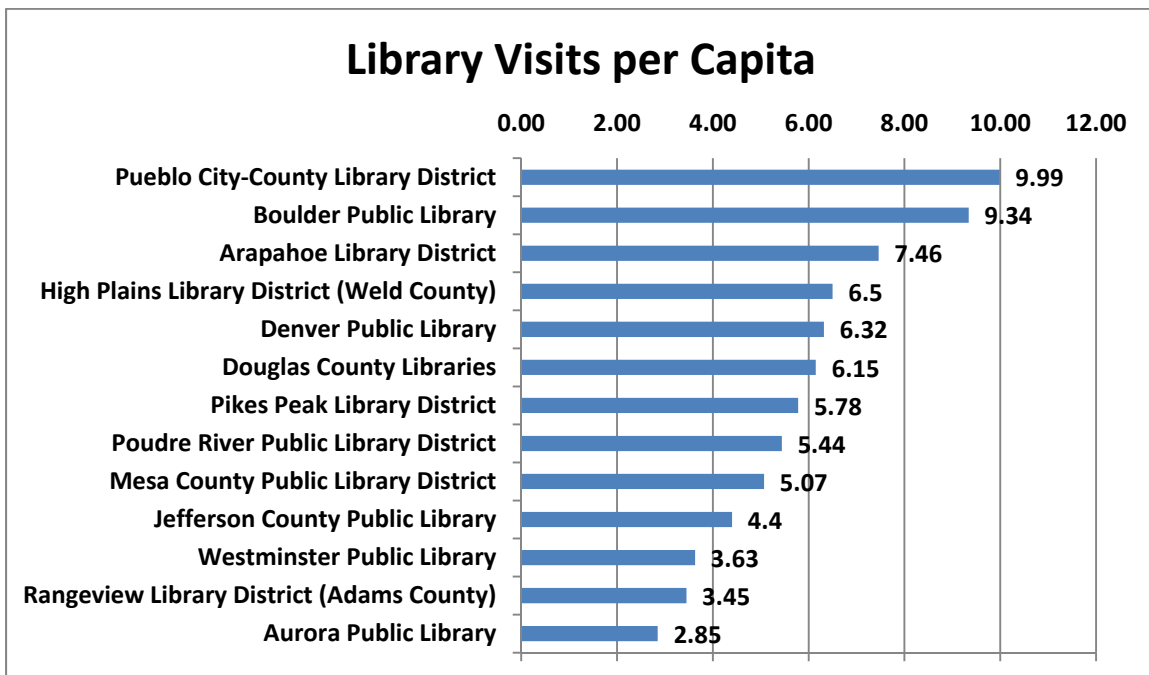
**42. Expenditures on Professional Development** – This chart shows total expenditures for development and education of staff. Includes fees, materials, travel costs, conference registrations, workshops, reimbursements, software, videos, and cost of in-house development office. Does not include costs associated with regular staff or human resources meetings. PPLD ranks 4<sup>th</sup> of 13 libraries in this category.



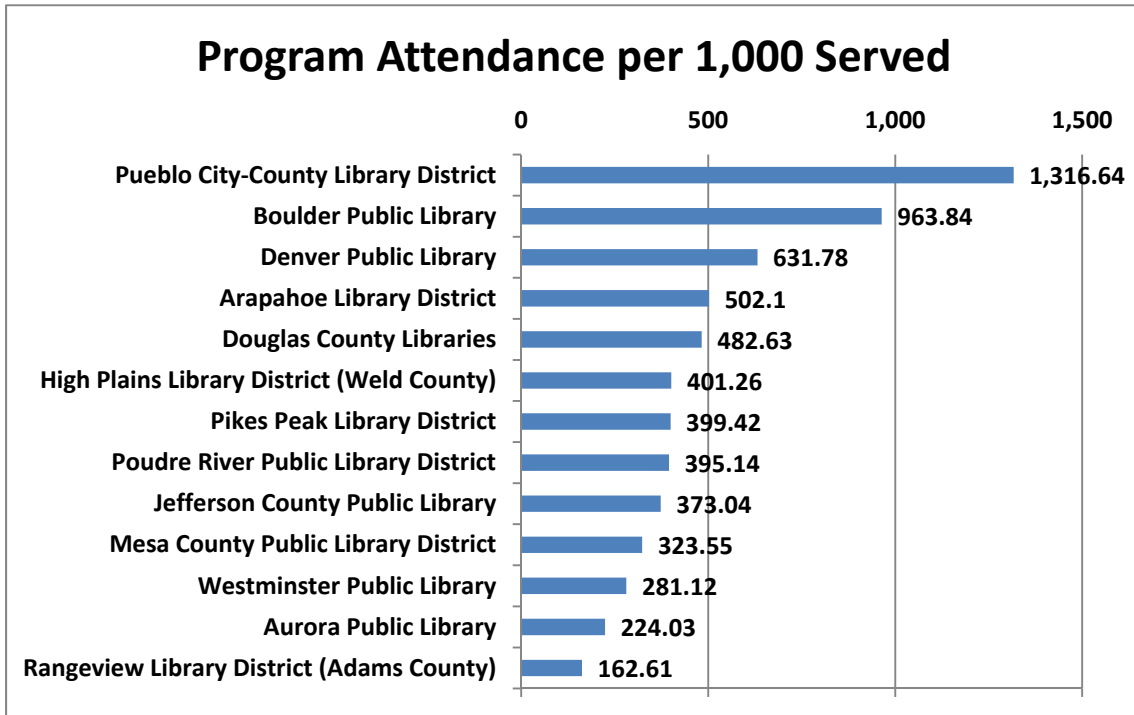
43. **Total Operating Revenue** – This chart shows total operating revenue for each library. PPLD ranks 2nd in total, primarily due to the size of its LSA population.



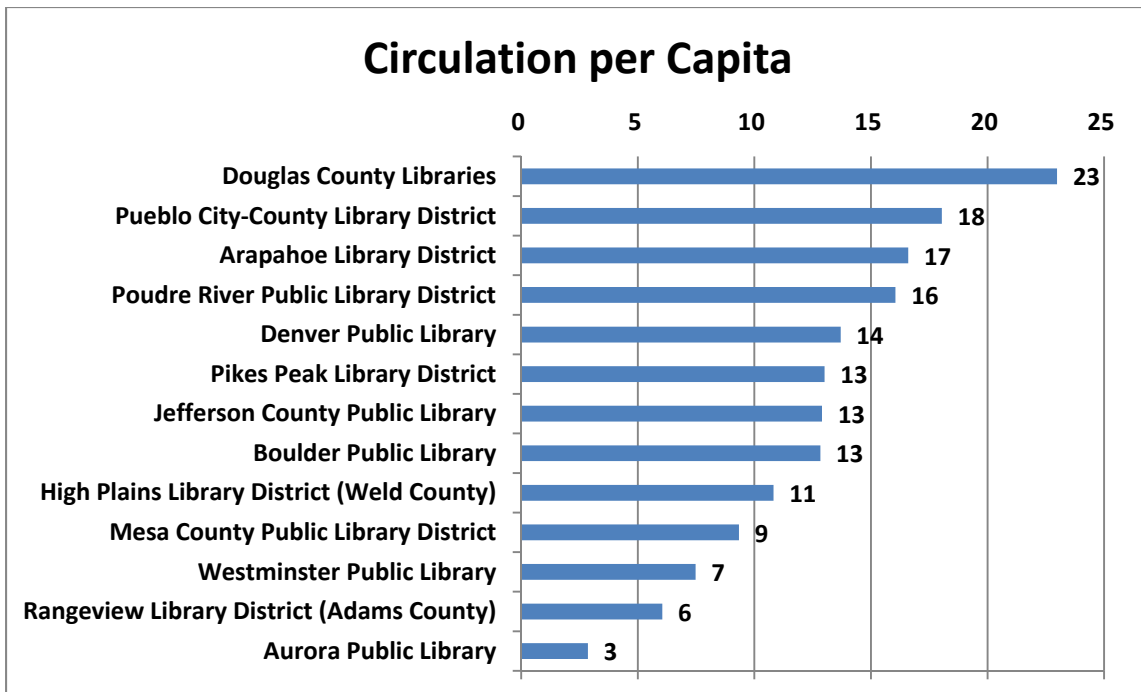
44. **Library Visits per Capita** – This chart shows total library patron visits during 2015 divided by the total LSA population. PPLD ranks 7th in this category.



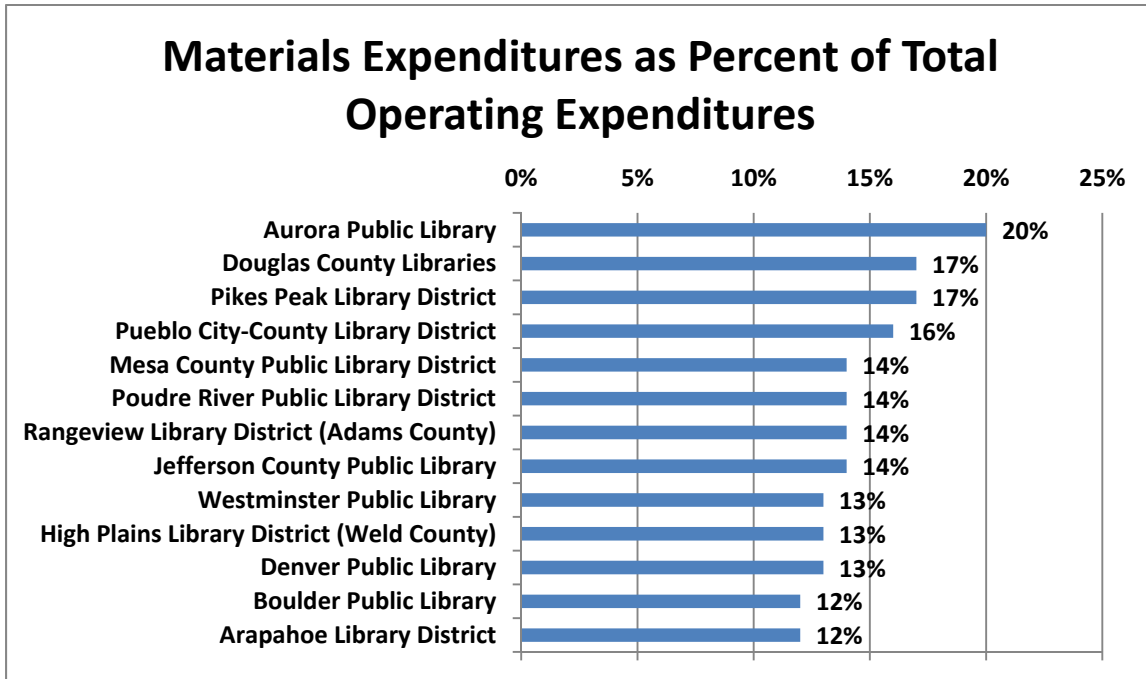
45. **Program Attendance per 1,000 Served** – This chart shows total attendance for all programs during 2015. PPLD ranks 7th.



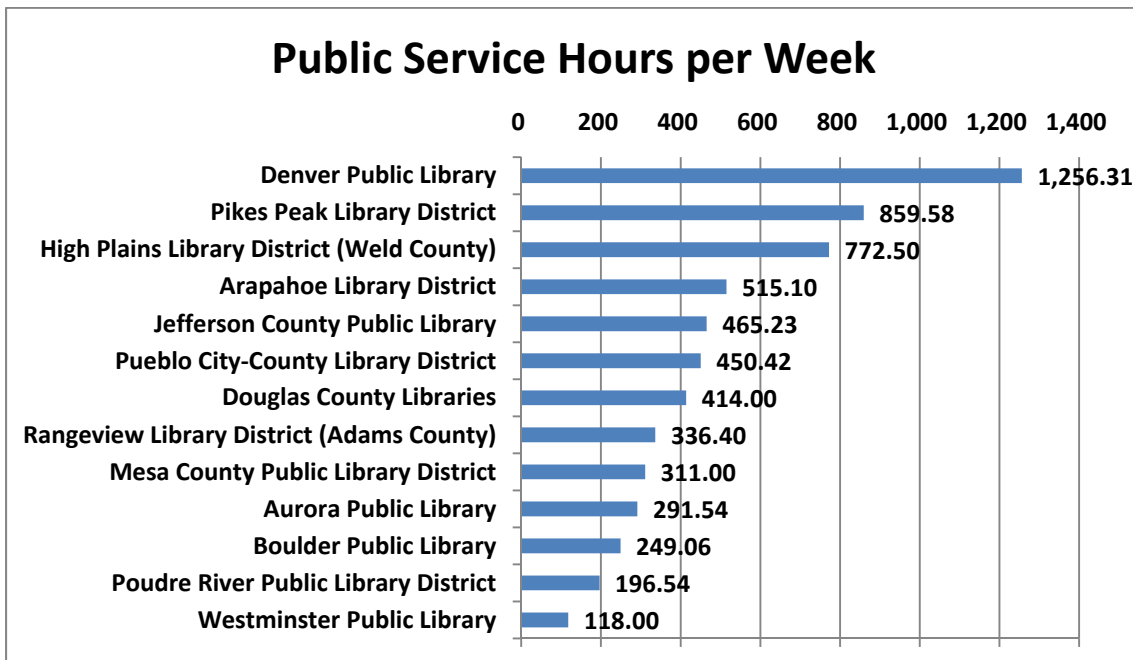
46. **Circulation per Capita** – This chart shows total circulation divided by LSA population. PPLD ranks 6th in this category.



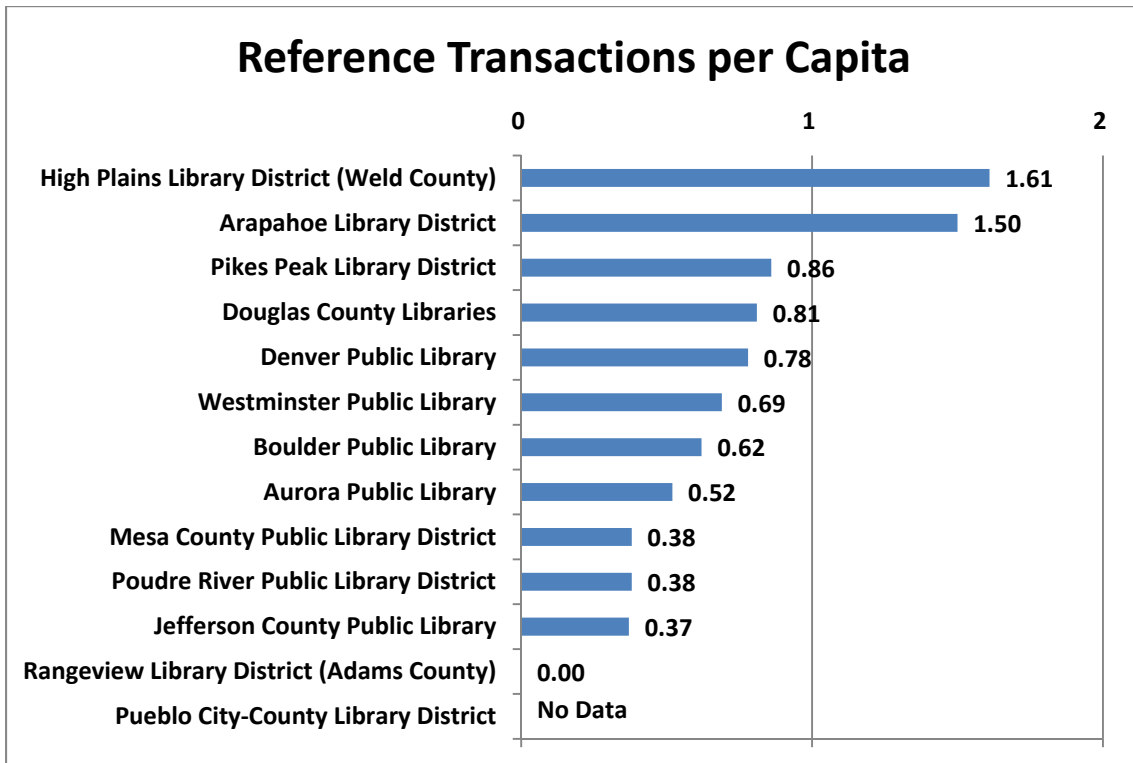
47. **Materials Expenditures as Percent of Total Operating Expenditures** – This chart shows the cost of all library materials divided by the amount spent for all operating expenses including materials costs. PPLD ranks 3<sup>rd</sup> of 13 libraries.



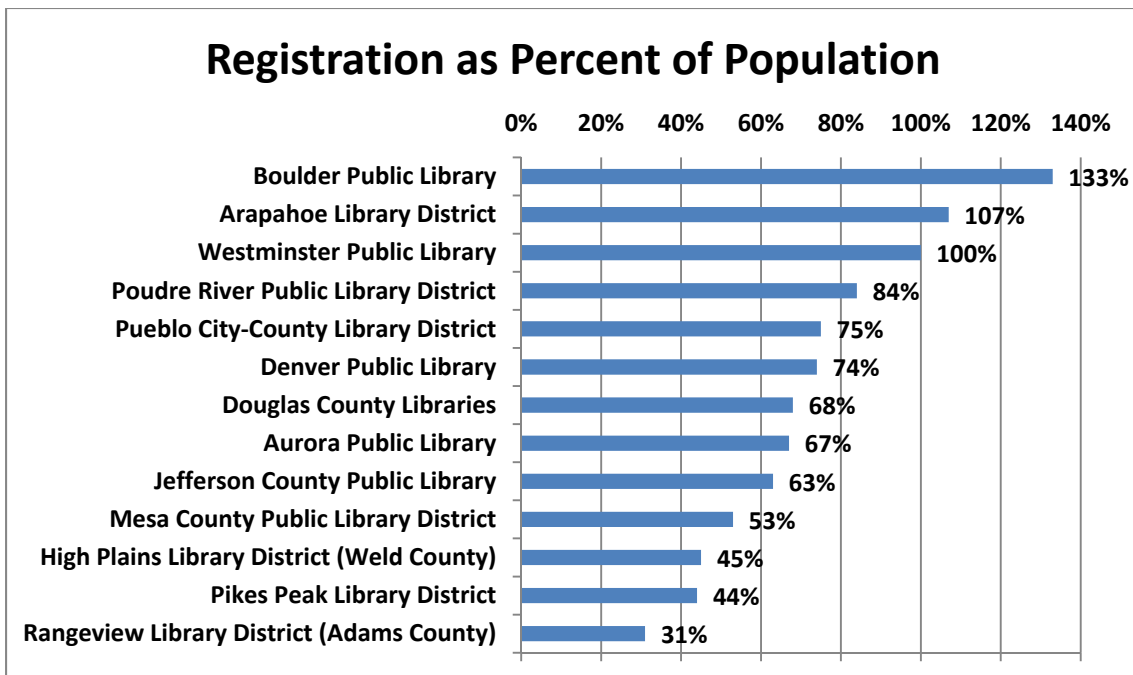
48. **Public Service Hours per Week** – This chart shows total number of hours the library is open to the public per week. PPLD ranks second, primarily due to the number of facilities it has.



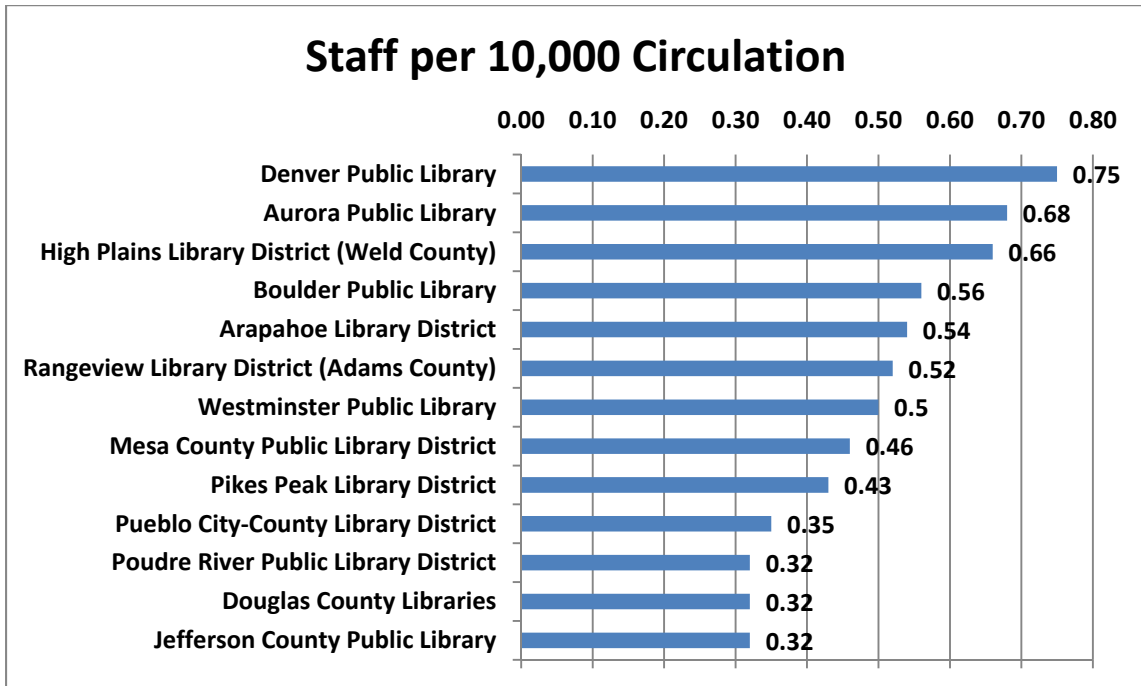
49. **Reference Transactions Per Capita** – This chart shows total reference questions divided by total LSA population. PPLD ranks 3rd.



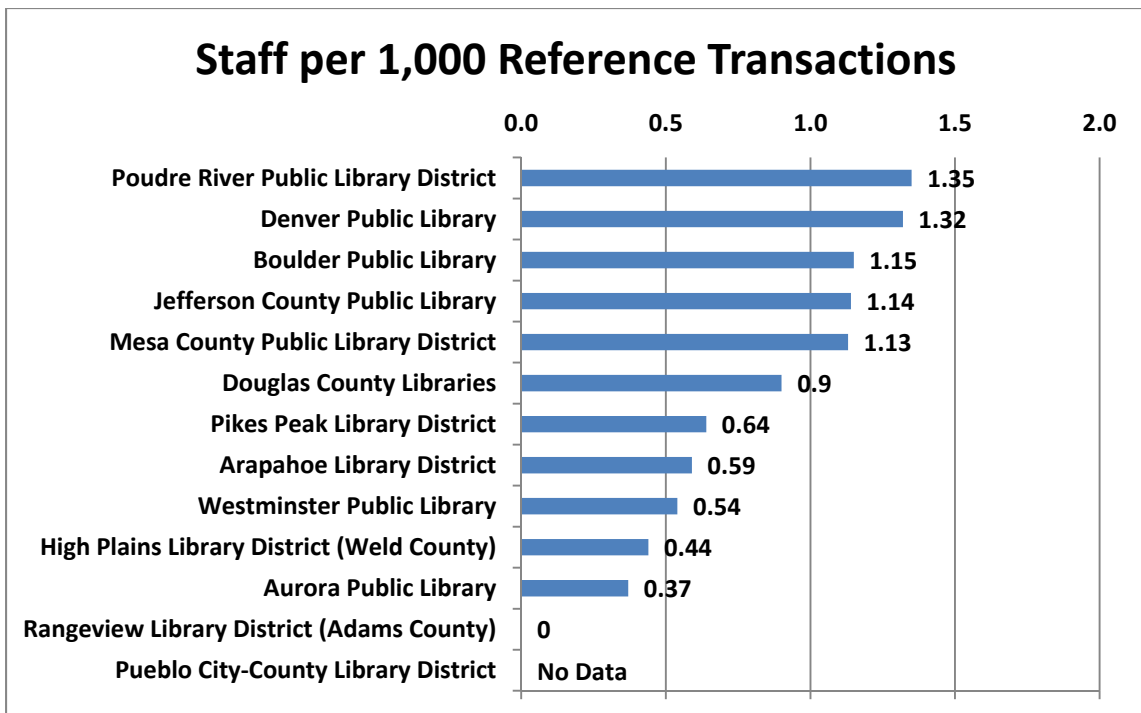
50. **Registration as Percent of Population** – This chart shows total library card holders as a percentage of the total LSA population. PPLD ranks 12th out of 13 libraries in this category.



51. **Staff per 10,000 Circulation** – This chart shows total staff per 10,000 LSA population. PPLD ranks 9<sup>th</sup> out of 13 libraries in this category.

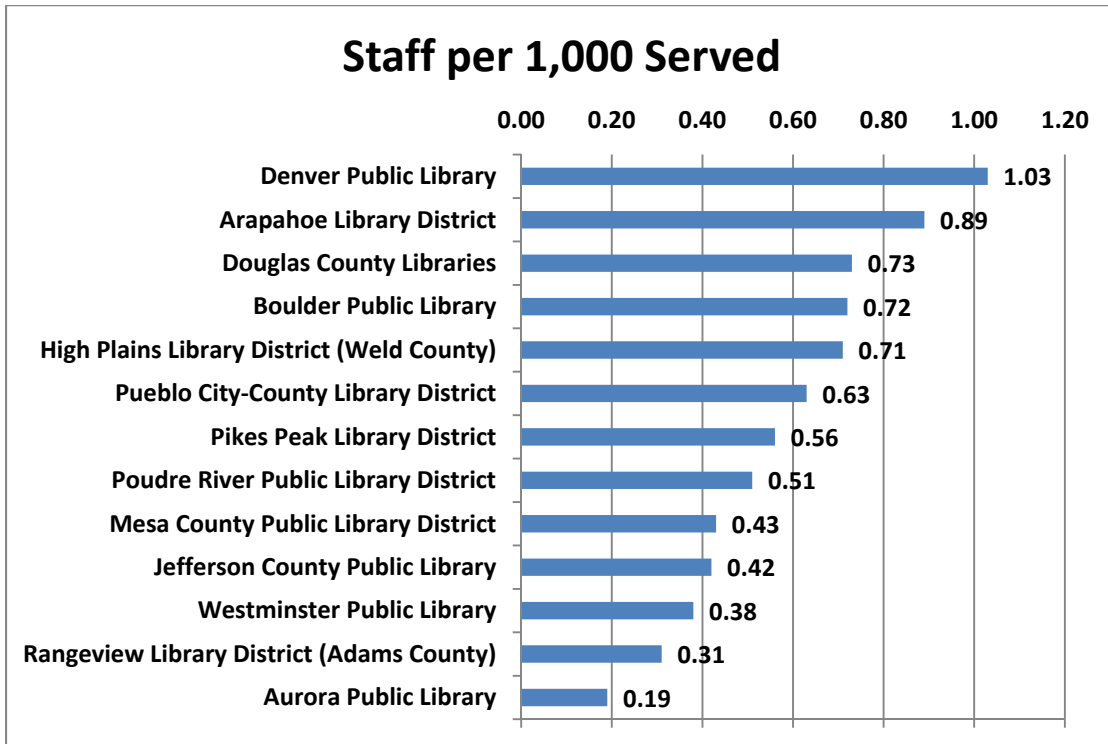


52. **Staff per 1,000 Reference Transactions** – This chart shows total staff FTE divided by total reference transactions (divided by 1,000). PPLD ranks 7<sup>th</sup>.

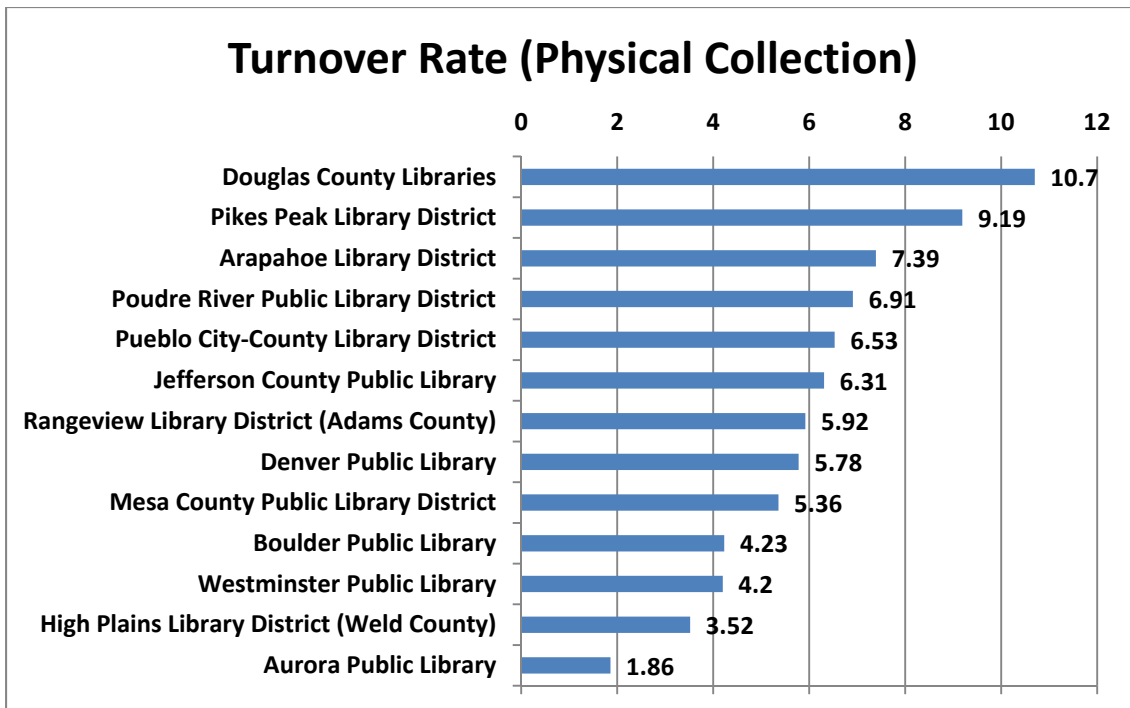




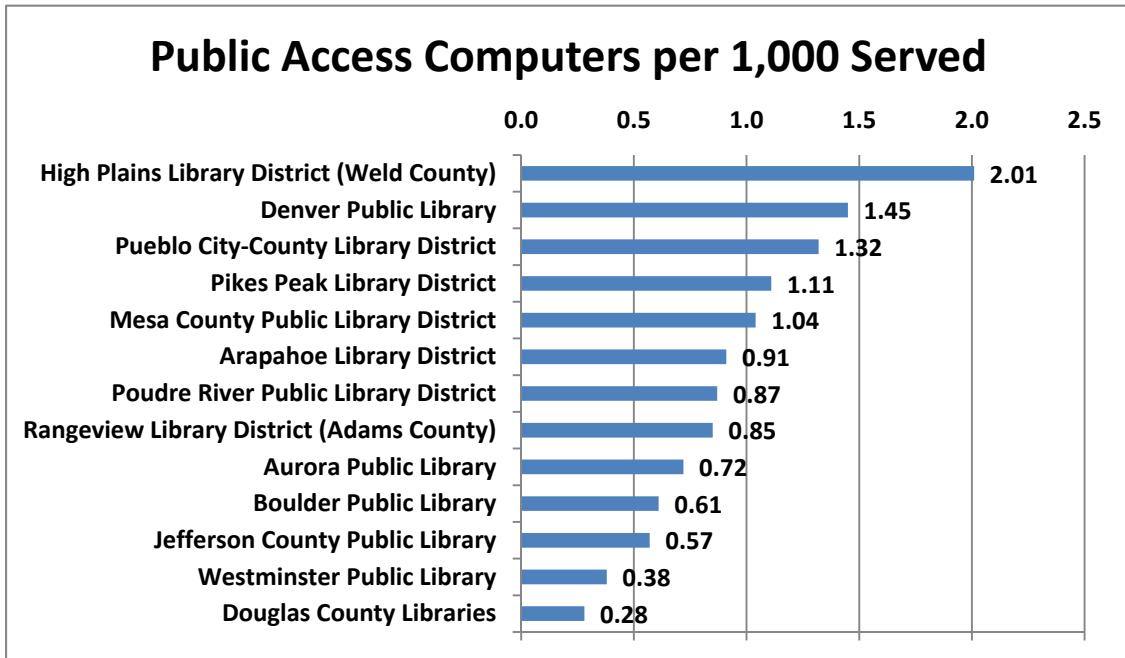
53. **Staff per 1,000 Served** – This chart shows total staff divided by the total LSA population (divided by 1,000). PPLD ranks 7th.



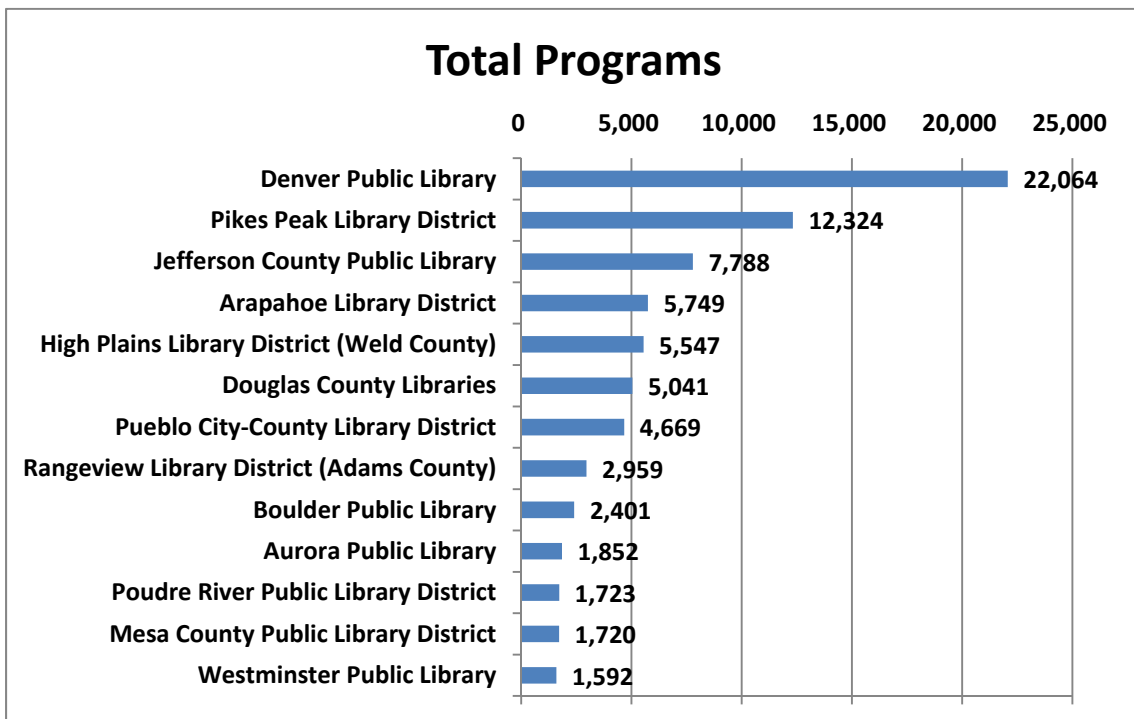
54. **Turnover Rate (Physical Collection)** – This chart shows total circulation divided by total number of items in the collection. PPLD ranks 2nd in this category.



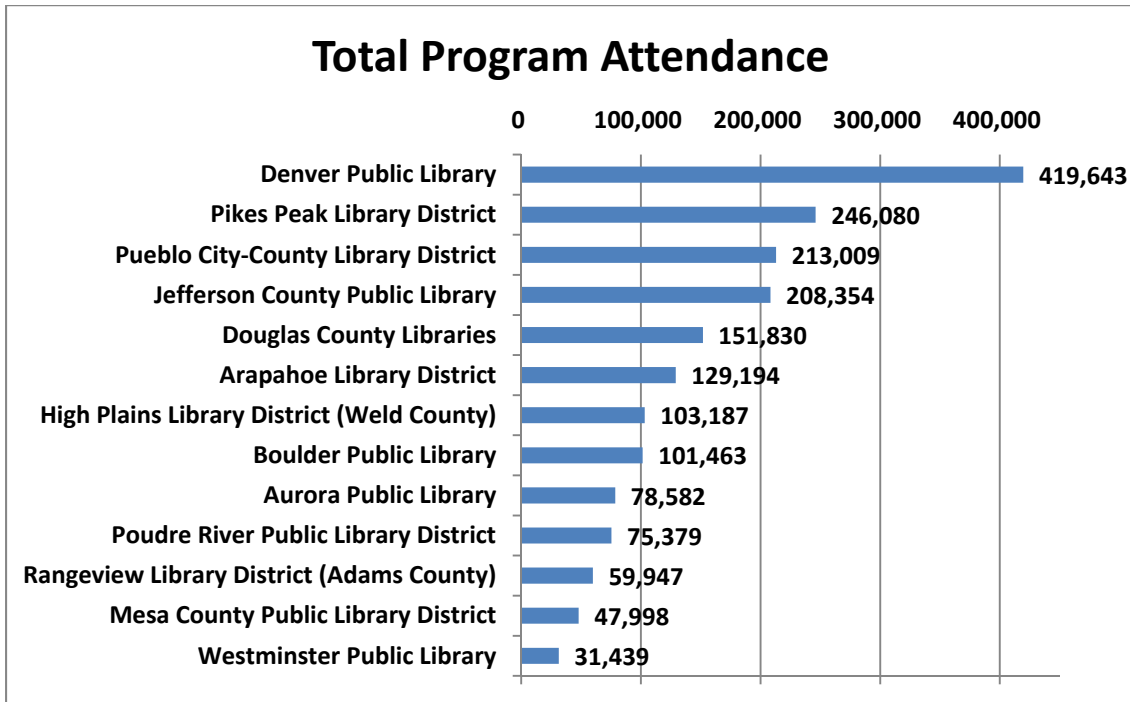
**55. Public Access Computers per 1,000 Served** – This chart shows total number of Public Access Computers with Internet available divided by the legal service area in thousands. PPLD ranks 4<sup>th</sup> out of 13 libraries in this category.



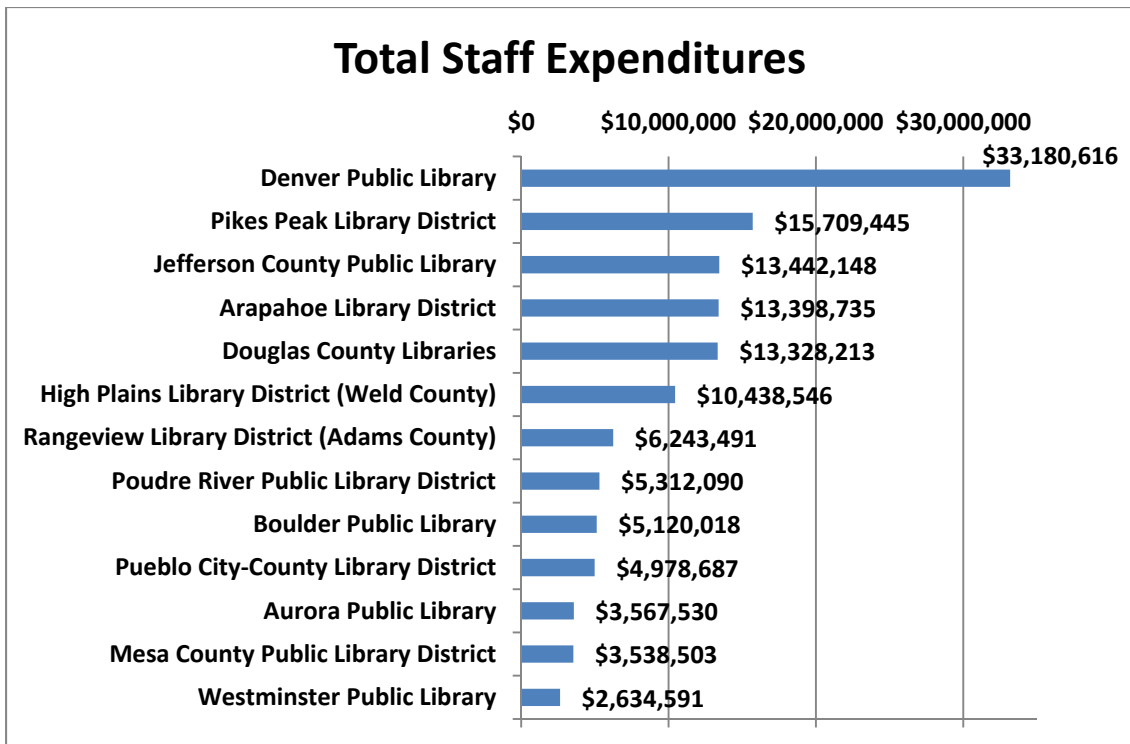
**56. Total Programs** – This chart shows total number of programs during 2015. PPLD ranks 2<sup>nd</sup>.



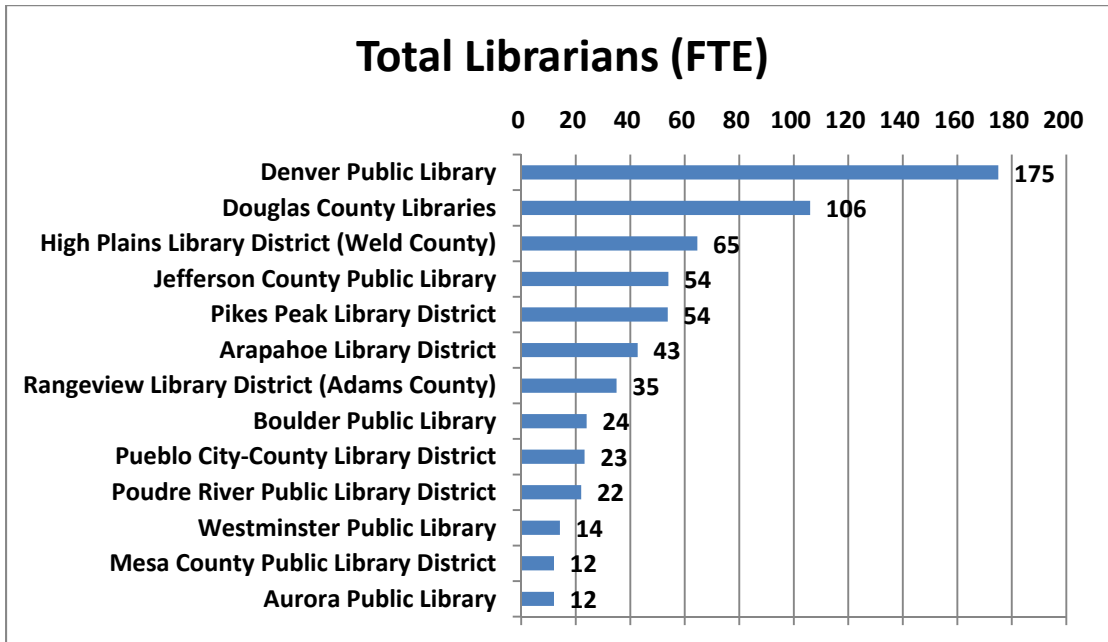
57. **Total Program Attendance** – This chart shows total count of the audience at all library programs during 2015. PPLD ranks 2<sup>nd</sup>.



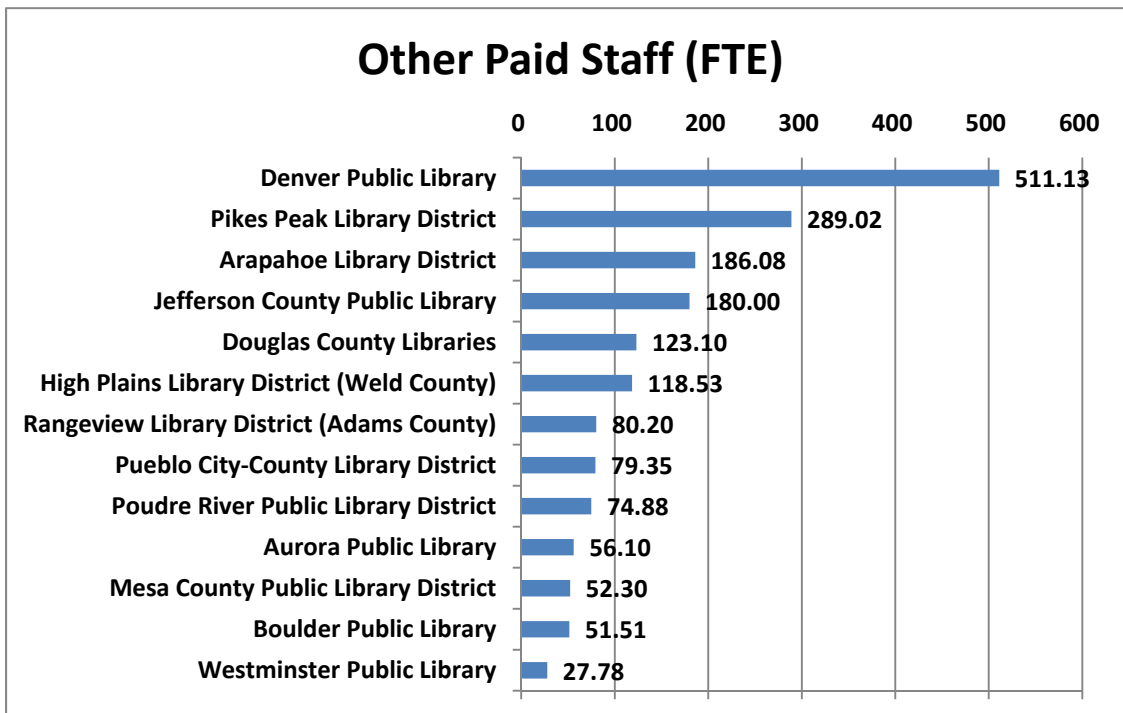
58. **Total Staff Expenditures** – This chart shows total wages and benefits paid to library staff. PPLD ranks second, primarily due to the size of its LSA population.



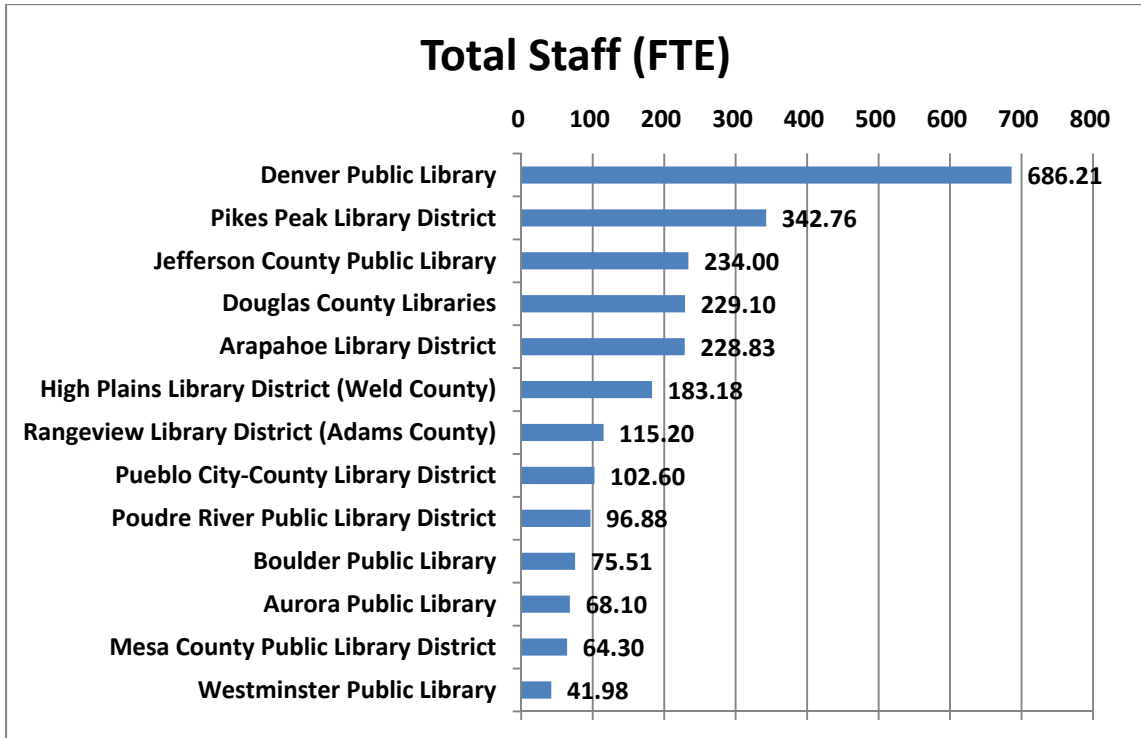
**59. Total Librarians (FTE)** – This chart shows the total number of full-time equivalents of librarians. PPLD ranks 5th, again primarily due to the size of its LSA population.



**60. Other Paid Staff (FTE)** – This chart includes all other FTE employees paid from the reporting unit budget, including plant operations, security, and maintenance staff. PPLD ranks second.



**61. Total Staff (FTE)** - This chart shows the total number of full-time equivalents of staff. PPLD ranks 2nd, again primarily due to the size of its LSA population.



**TREND INFORMATION**

Included in the 2017 Proposal are various charts and graphs that depict financial information in a visual format.

**BUDGETARY BASIS OF ACCOUNTING**

The 2017 budget has been prepared on a modified accrual basis of accounting. Revenue is recognized when available, and expenditures are recognized when the obligation is incurred. Encumbrances are not recorded in the 2017 budget.

**ACKNOWLEDGEMENTS**

Special thanks and appreciation are expressed to the Board of Trustees and the Leadership Team for their leadership and direction toward completion of the 2017 budget.

Thanks and appreciation are also extended to all District managers, supervisors and staff for their efforts toward examining the budget carefully and planning ahead prudently to complete a balanced 2016 budget.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read "John Spears", with a long horizontal flourish extending to the right.

John Spears  
Executive Director

A handwritten signature in blue ink, appearing to read "Michael Varnet", with a long horizontal flourish extending to the right.

Michael Varnet, CPA, CPFO  
Chief Finance Officer

**RESOLUTION TO SET MILL LEVIES**

A resolution levying general property taxes for the fiscal year 2017, to help defray the costs of government for the Pikes Peak Library District, Colorado Springs, Colorado, for the 2017 budget year.

**WHEREAS**, the Board of Trustees of the Pikes Peak Library District has adopted the annual budget in accordance with Local Government Budget Law, on December 6, 2016, and;

**WHEREAS**, the amount of money necessary to balance the budget for general operating purposes is \$30,399,888, and;


**WHEREAS**, the 2016 net valuation for assessment (payable in 2017) for the Pikes Peak Library District, as certified by the County Assessor, is \$6,556,136,920.

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PIKES PEAK LIBRARY DISTRICT, COLORADO:**

Section 1. That for the purpose of meeting all general operating expenses of the Pikes Peak Library District during the 2017 budget year, there is hereby levied a tax of 3.957 mills (comprised of a general mill levy of 3.934 mills, and a mill levy for refunds and abatements of 0.023 mills), upon each dollar of the total valuation for assessment of all taxable property within the District for the 2016 assessment year.

Section 2. That the Chief Finance Officer of the Pikes Peak Library District is hereby authorized and directed to immediately certify to the County Commissioners of El Paso County, Colorado, the mill levies for the Pikes Peak Library District as hereinabove determined and set.

**ADOPTED**, this 6th day of December 2016.

  
\_\_\_\_\_  
Kenneth Beach, President

## RESOLUTION TO ADOPT BUDGET

A resolution summarizing expenditures and revenues for each fund and adopting a budget for the Pikes Peak Library District, Colorado Springs, Colorado, for the calendar year beginning on the first day of January 2017, and ending on the last day of December 2017.

**WHEREAS**, the Board of Trustees of the Pikes Peak Library District has appointed the Executive Director to prepare and submit a proposed budget to said governing body at the proper time, and;

**WHEREAS**, the Executive Director has submitted a proposed budget to this governing body on October 15, 2016 for its consideration, and;

**WHEREAS**, upon due and proper notice, published or posted in accordance with the law, said proposed budget was open for inspection by the public at a designated place, a public hearing was held on December 6, 2016, and interested taxpayers were given the opportunity to file or register any objections to the proposed budget, and;

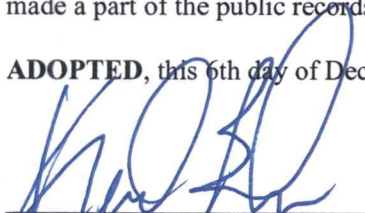
**WHEREAS**, whatever increases may have been made in the expenditures, like increases were added to the revenues so that the budget remains in balance, as required by law.

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PIKES PEAK LIBRARY DISTRICT, COLORADO SPRINGS, COLORADO:**

Section 1. That the budget as submitted, amended, and summarized by fund, hereby is approved and adopted as the budget of the Pikes Peak Library District for the year stated above.

Section 2. That the budget hereby approved and adopted shall be signed by the Executive Director and made a part of the public records of the Pikes Peak Library District.

**ADOPTED**, this 6th day of December 2016.

  
\_\_\_\_\_  
Kenneth Beach, President



**RESOLUTION TO APPROPRIATE SUMS OF MONEY**

A resolution appropriating sums of money to the various funds, in the amount and for the purposes as set forth below, for the Pikes Peak Library District, Colorado Springs, Colorado, for the 2017 budget year.

**WHEREAS**, the Board of Trustees has adopted the annual budget in accordance with the Local Government Budget Law, on December 6, 2016, and;

**WHEREAS**, the Board of Trustees has made provision therein for revenues and fund balances in the amount equal to or greater than the total proposed expenditures as set forth in said budget, and;

**WHEREAS**, it is not only required by law, but also necessary to appropriate the revenues and fund balances provided in the budget to and for the purposes described below, thereby establishing a limitation on expenditures for the operations of the Pikes Peak Library District.

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PIKES PEAK LIBRARY DISTRICT, COLORADO:**

Section 1. That the following sums are hereby appropriated from the revenue and fund balances of each fund, to each fund, for the stated purpose:

**General Fund**

Current Operating Expenditures	\$30,055,910
Transfers to other funds	<u>736,341</u>

<b>Total General Fund</b>	<b><u>\$30,792,251</u></b>
---------------------------	----------------------------

**East Library Renovation Project Fund**

Capital Outlay	<u>\$36,450</u>
----------------	-----------------

**Penrose Library Renovation Project Fund**

Capital Outlay	<u>\$164,200</u>
----------------	------------------

**North Facility Project Fund**

Capital Outlay	<u>\$681,000</u>
----------------	------------------

**Capital Reserve Fund**

Capital Outlay	<u>\$1,088,457</u>
----------------	--------------------

\$32,759,358

ADOPTED, this 6th day of December 2016.

  
\_\_\_\_\_  
Kenneth Beach, President

# CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

**TO:** County Commissioners of El Paso County, Colorado.

On behalf of the Pikes Peak Library District,  
(taxing entity)

the Board of Trustees,  
(governing body)

of the Pikes Peak Library District,  
(local government)

**Hereby** officially certifies the following mills to be levied against the taxing entity's GROSS \$ 6,617,856,790 assessed valuation of: (GROSS assessed valuation, Line 2 of the Certification of Valuation Form DLG 57)

**Note:** If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ 6,556,136,920 (NET assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

**Submitted:** 12/15/2016 for budget/fiscal year 2017.  
(not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE <small>(see end notes for definitions and examples)</small>	LEVY	REVENUE
1. General Operating Expenses	3.934 mills	\$ 25,791,843
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction	< - > mills	\$ < - >
<b>SUBTOTAL FOR GENERAL OPERATING:</b>	3.934 mills	\$ 25,791,843
3. General Obligation Bonds and Interest	- mills	\$ -
4. Contractual Obligations	- mills	\$ -
5. Capital Expenditures	- mills	\$ -
6. Refunds/Abatements	0.023 mills	\$ 150,791
7. Other (specify): _____	- mills	\$ -
	_____ mills	\$ _____
<b>TOTAL:</b> <small>[Sum of General Operating Subtotal and Lines 3 to 7]</small>	3.957 mills	\$ 25,942,634

Contact person: Michael E. Varnet, CPA, CPFO Daytime phone: (719) 884-9700  
 (print)  
 Signed:  Title: Chief Finance Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

RECEIVED

DEC 12 2016

EL PASO COUNTY TREASURER

**Pikes Peak Library District  
Budget Timetable  
Fiscal Year 2017**

- |   |                          |
|---|--------------------------|
| 1. Budget forms are provided to all departments/offices.  | July 19, 2016            |
| 2. Budget questionnaires are due to Chief Finance Officer   | August 8, 2016           |
| 3. The Executive Director and the Chief Finance Officer meet with each Officer/Manager to discuss budget objectives | Aug 24 –<br>Aug 26, 2016 |
| 4. Capital requests forms due to IT Officer/Facility Officer  | Aug 15, 2016             |
| 5. All budget requests due to Chief Finance Officer   | Aug 31, 2016             |
| 6. Budget draft is prepared by Chief Finance Officer.   | Sept 15, 2016            |
| 7. Internal budget meetings held to discuss budget issues.  | Sept/Oct 2016            |
| 8. Budget draft presented to Board of Trustees.   | Oct. 15, 2016            |
| 9. Public hearing is held.  | Dec. 6, 2016             |
| 10. Budget is approved by the Board of Trustees.  | Dec. 6, 2016             |
| 11. The 2017 mill levy is certified by the Board of Trustees.   | Dec. 15, 2016            |
| 12. The 2017 accounting records incorporate the 2017 budget.  | Dec. 31, 2016            |

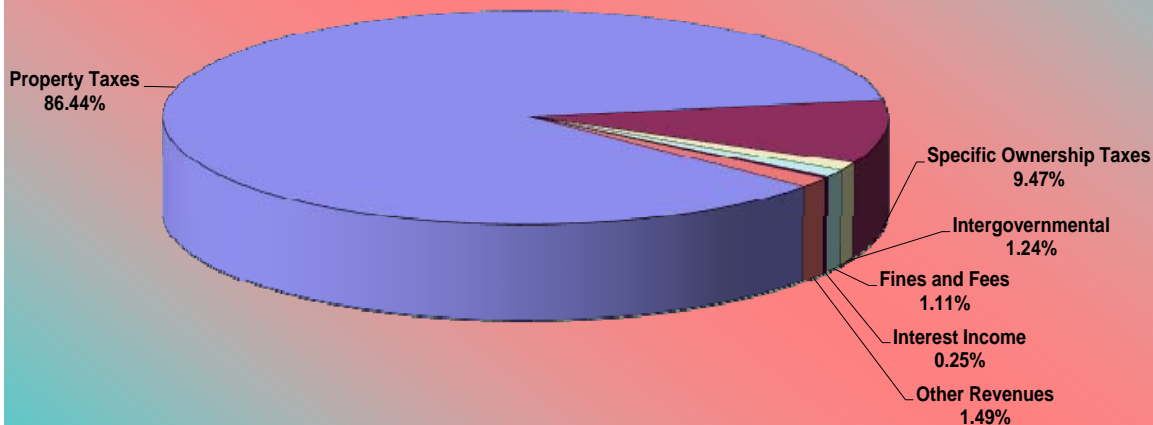
## **GENERAL FUND**

<b>Pikes Peak Library District</b>			
<b>General Fund - Revenue/Expenditure Summary</b>			
<b>Three-Year Period Ended December 31, 2017</b>			
	<b>2015</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>
<b>Revenues</b>			
Budget	\$ -	\$ 28,936,682	\$ 30,402,388
Budget amendment	-	321,819	-
<b>Total Budgeted Revenues</b>	-	29,258,501	30,402,388
Actual	29,175,042	-	-
Estimated actual revenues (below) budget	-	(141,824)	-
<b>Total Revenues</b>	29,175,042	29,116,677	30,402,388
<b>Expenditures</b>			
Budget	-	28,939,560	30,792,251
Budget amendment	-	1,154,739	-
<b>Total Budgeted Expenditures</b>	-	30,094,299	30,792,251
Actual	27,046,055	-	-
Estimated actual expenditures (below) budget	-	(1,477,831)	-
<b>Total Expenditures</b>	27,046,055	28,616,468	30,792,251
<b>Net Excess Revenues Over Expenditures</b>	2,128,987	500,209	(389,863)
<b>Fund Balance - Beginning of Year</b>	5,706,306	7,835,293	8,335,502
<b>Fund Balance - End of Year</b>	\$ 7,835,293	\$ 8,335,502	\$ 7,945,639

<b>Pikes Peak Library District</b>			
<b>General Fund - Fund Balance Summary</b>			
<b>Three-Year Period Ended December 31, 2017</b>			
	<b>2015</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>
<b>NonSpendable</b>			
Prepaid expenditures	\$ 510,377	-	-
<b>Restricted For:</b>			
Emergency (TABOR)	832,617	852,384	\$ 879,619
Gifts and grants	112,319	-	40,087
<b>Committed for:</b>			
Capital Projects - Knights of Columbus Hall	900,000	900,000	865,000
<b>Assigned To:</b>			
Purchases of books and materials	190,190	-	-
McKinley Trust	300,000	300,000	300,000
Purchased contracts	93,565	-	-
<b>Unassigned</b>	4,896,225	6,283,118	5,860,933
<b>Total Fund Balance</b>	<b>\$ 7,835,293</b>	<b>\$ 8,335,502</b>	<b>\$ 7,945,639</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Revenue Summary</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
Taxes	\$ 26,911,728	\$ 27,583,827	\$ 27,612,078	\$ 28,631,635
Intergovernmental	305,794	368,982	368,982	370,000
Fines and Fees	538,214	502,500	490,000	330,000
Interest income	26,551	25,000	96,000	100,000
Other Revenues	473,456	778,192	549,617	970,753
Fund Transfers In	919,300	-	-	-
<b>Total Revenues</b>	<b>\$ 29,175,042</b>	<b>\$ 29,258,501</b>	<b>\$ 29,116,677</b>	<b>\$ 30,402,388</b>

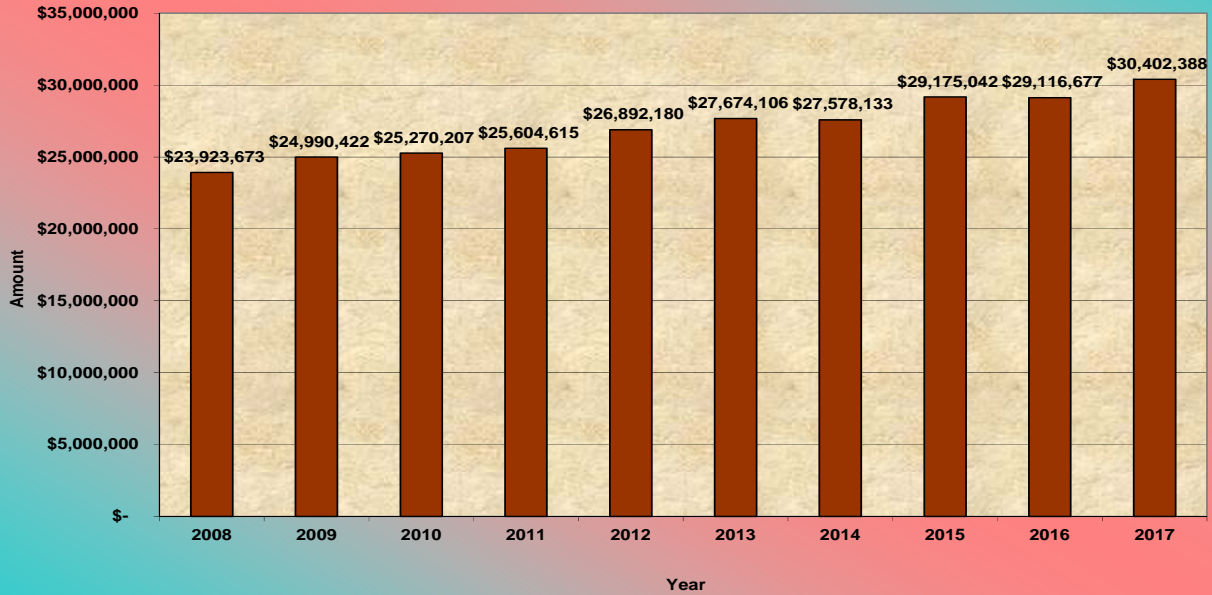
**Pikes Peak Library District  
General Fund Revenues  
Fiscal Year 2017**



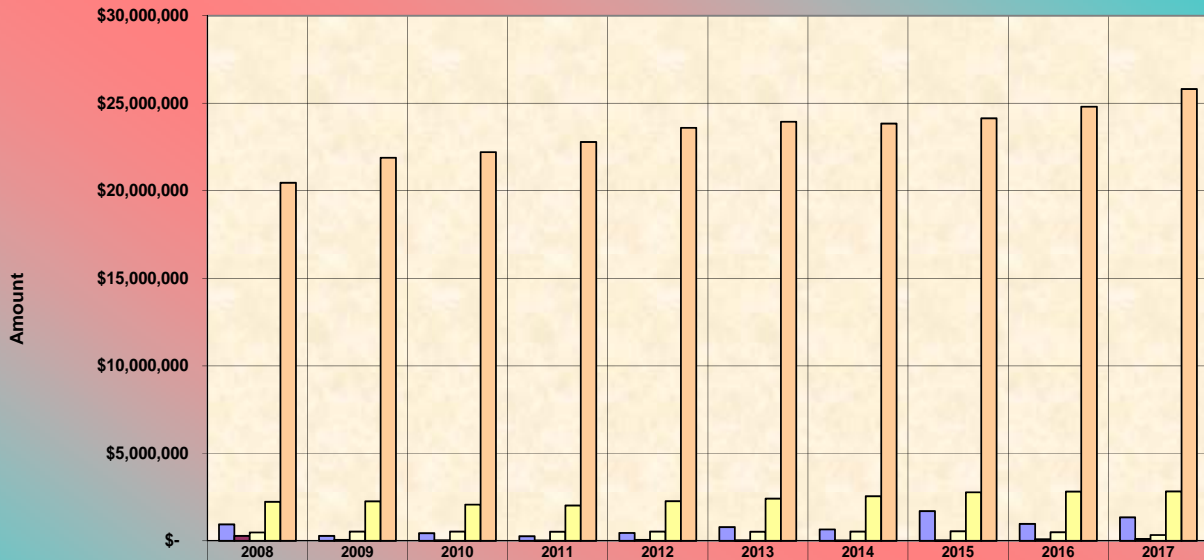
<b>Pikes Peak Library District</b>				
<b>General Fund - Revenues (detail)</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Account</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projection</b>	<b>2017 Budget</b>
<b>Taxes</b>				
Current property taxes	\$ 24,290,297	\$ 24,926,355	\$ 24,926,355	\$ 25,942,634
Less: uncollectible taxes	(105,401)	(119,428)	(96,469)	(98,398)
Net property taxes	24,184,896	24,806,927	24,829,886	25,844,235
Abatements and credits	(92,454)	(100,000)	(90,000)	(95,000)
Omitted property tax revenue	3,699	3,000	3,000	3,150
Delinquent taxes	12,160	30,000	15,000	15,000
Interest on delinquent taxes	29,628	35,000	30,000	30,000
Specific ownership taxes	2,765,049	2,800,000	2,815,000	2,825,000
Payment in lieu of taxes	8,750	8,900	9,192	9,250
<b>Total Taxes</b>	<b>26,911,728</b>	<b>27,583,827</b>	<b>27,612,078</b>	<b>28,631,635</b>
<b>Intergovernmental</b>				
Federal funds - E-Rate	184,487	225,000	225,000	225,000
State funds - library materials	112,307	143,982	143,982	145,000
State Funds - other	9,000	-	-	-
<b>Total Intergovernmental</b>	<b>305,794</b>	<b>368,982</b>	<b>368,982</b>	<b>370,000</b>
<b>Fines and Fees</b>	<b>538,214</b>	<b>502,500</b>	<b>490,000</b>	<b>330,000</b>
<b>Interest income</b>	<b>26,551</b>	<b>25,000</b>	<b>96,000</b>	<b>100,000</b>
<b>Other Revenues</b>				
Copier charges	58,118	52,000	55,000	55,000
Sale of assets	27,280	40,000	25,000	25,000
Parking lot collections	32,846	30,000	34,000	34,000
Donations	325,575	620,692	411,117	836,753
Meeting room rental	9,594	10,500	10,500	-
Other	20,043	25,000	14,000	20,000
<b>Total Other Revenues</b>	<b>473,456</b>	<b>778,192</b>	<b>549,617</b>	<b>970,753</b>
<b>Fund Transfers in</b>	<b>919,300</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Revenues</b>	<b>\$ 29,175,042</b>	<b>\$ 29,258,501</b>	<b>\$ 29,116,677</b>	<b>\$ 30,402,388</b>



### Pikes Peak Library District General Fund Revenues Fiscal Years 2008 - 2017



### Pikes Peak Library District General Fund Revenues Fiscal Years 2008 - 2017

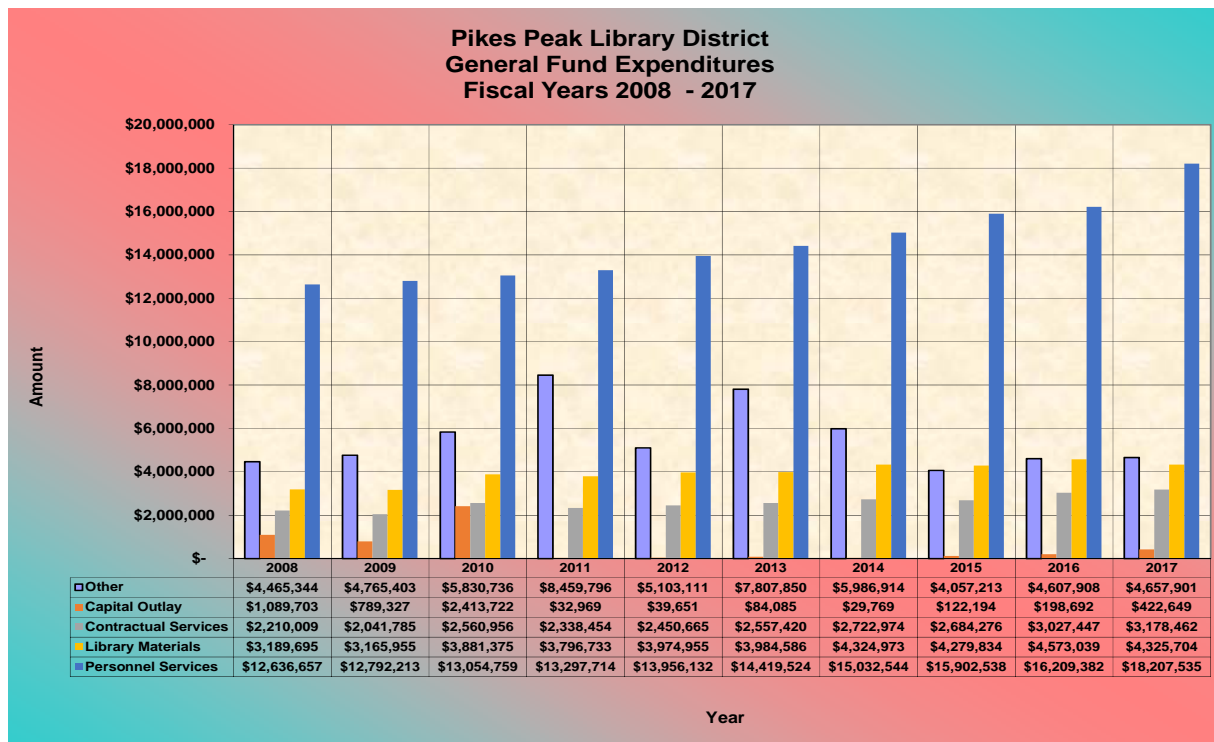


Other	\$940,974	\$277,493	\$440,485	\$270,599	\$448,427	\$777,019	\$650,428	\$1,698,549	\$968,599	\$1,340,753
Interest Income	\$284,000	\$50,888	\$30,838	\$15,988	\$51,179	\$21,912	\$18,692	\$26,551	\$96,000	\$100,000
Fines /Fees	\$480,000	\$533,167	\$526,805	\$521,577	\$529,077	\$523,316	\$530,364	\$538,214	\$490,000	\$330,000
Specific Ownership	\$2,225,000	\$2,247,518	\$2,072,875	\$2,013,321	\$2,267,050	\$2,413,142	\$2,546,326	\$2,765,049	\$2,815,000	\$2,825,000
Property Taxes	\$20,459,219	\$21,881,356	\$22,199,204	\$22,783,130	\$23,596,447	\$23,938,717	\$23,832,323	\$24,146,679	\$24,797,078	\$25,806,635

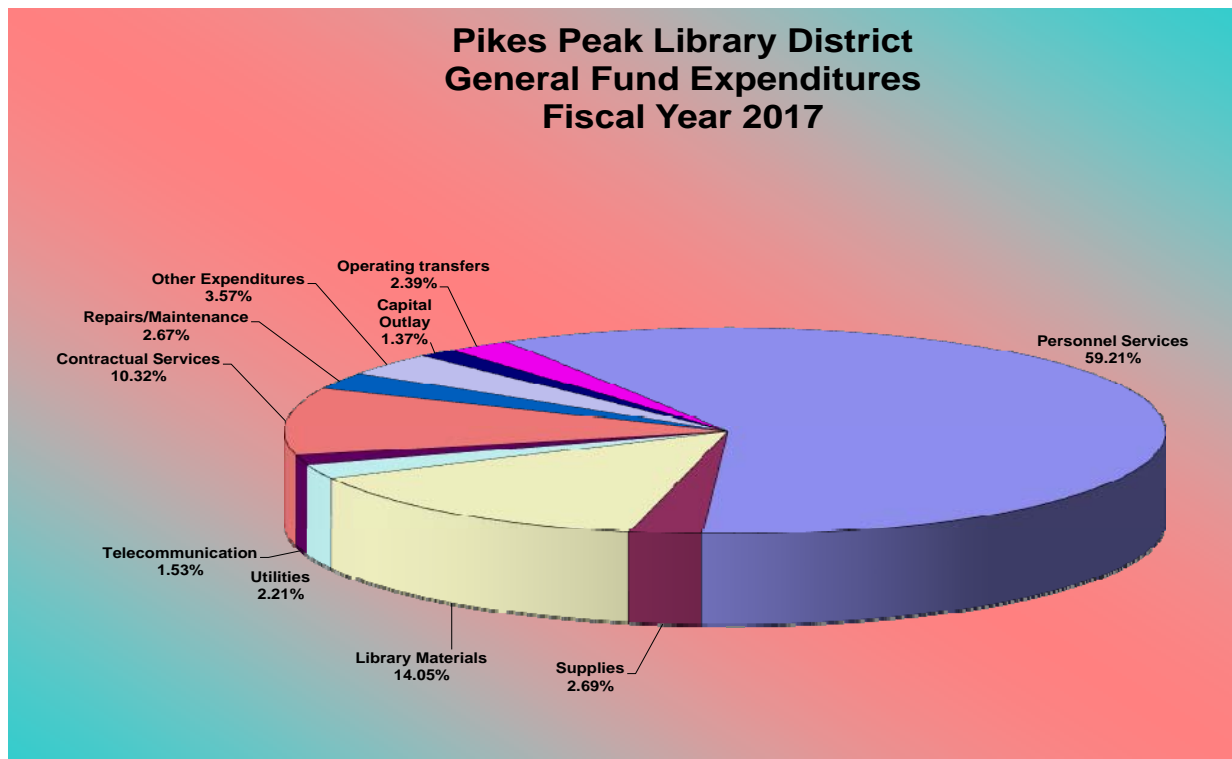
Year

<b>Pikes Peak Library District</b>			
<b>Mill Levy Calculation</b>			
<b>Three-Year Period Ended December 31, 2017</b>			
	<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Assessed Valuation</b>			
Gross	6,117,132,700	6,516,617,460	6,617,856,790
Net	6,072,574,360	6,462,627,620	6,556,136,920
<b>Difference - TIF Districts</b>	<b>\$ 44,558,340</b>	<b>\$ 53,989,840</b>	<b>\$ 61,719,870</b>
<b>Assessed Valuation</b>	6,072,574,360	6,462,627,620	6,556,136,920
<b>Mill Levy - Pikes Peak Library District Budget</b>			
Operating	4.000	3.828	3.934
Property Tax Revenue - Operating	24,290,297	24,738,939	25,791,843
Abatements - Credits	-	0.032	0.023
Property Tax Revenue - Abatements and Credits	-	206,804	150,791
Temporary Tax Credit	-	(0.003)	-
Property Tax Revenue	-	(19,388)	-
<b>Total Mill Levy</b>	<b>4.000</b>	<b>3.857</b>	<b>3.957</b>
<b>Total Property Tax Revenue - Net AV</b>	<b>24,290,297</b>	<b>24,926,355</b>	<b>25,942,634</b>
<b>Property tax Revenue</b>			
Pikes Peak Library District - Net AV	\$ 24,290,297	\$ 24,926,355	\$ 25,942,634
TIF Districts	178,233	208,401	244,226
<b>Total Property Tax Revenue - Gross AV</b>	<b>\$ 24,468,531</b>	<b>\$ 25,134,756</b>	<b>\$ 26,186,859</b>

Pikes Peak Library District				
General Fund - Expenditures by Major Account Classification				
Three-Year Period Ended December 31, 2017				
Account	2015 Actual	2016 Budget	2016 Projection	2017 Budget
Personnel Services	\$ 15,902,538	\$ 17,065,542	\$ 16,209,382	\$ 18,231,535
Supplies	652,473	938,147	886,328	827,889
Library Materials	4,279,834	4,573,039	4,573,039	4,325,704
Utilities	571,032	631,853	548,004	679,718
Telecommunication Costs	544,492	461,033	461,033	469,680
Contractual Services	2,684,276	3,075,768	3,027,447	3,178,962
Repairs and Maintenance	493,240	757,603	655,399	821,548
Other Services/Expenditures	662,324	814,018	798,056	1,098,225
Capital Outlay	122,194	518,208	198,692	422,649
Operating Transfers To Other Funds	1,133,652	1,259,088	1,259,088	736,341
<b>Total Expenditures</b>	<b>\$ 27,046,055</b>	<b>\$ 30,094,299</b>	<b>\$ 28,616,468</b>	<b>\$ 30,792,251</b>

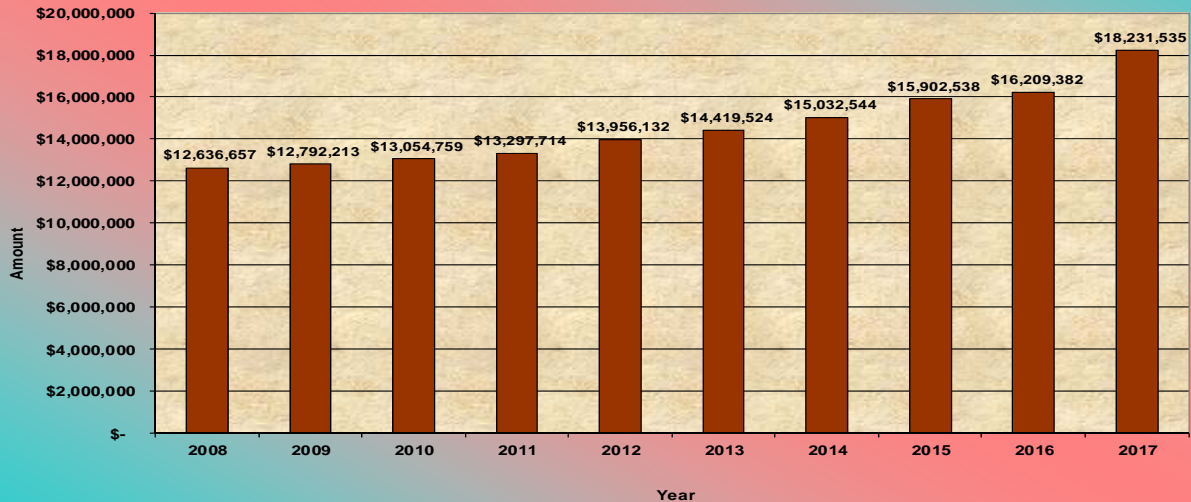


<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Major Account Classification - Percentage To Total Budget</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Account</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projection</b>	<b>2017 Budget</b>
<b>Personnel Services</b>	58.80%	56.71%	56.64%	59.21%
<b>Supplies</b>	2.41%	3.12%	3.10%	2.69%
<b>Library Materials</b>	15.82%	15.20%	15.98%	14.05%
<b>Utilities</b>	2.11%	2.10%	1.91%	2.21%
<b>Telecommunication Costs</b>	2.01%	1.53%	1.61%	1.53%
<b>Contractual Services</b>	9.92%	10.22%	10.58%	10.32%
<b>Repairs and maintenance</b>	1.82%	2.52%	2.29%	2.67%
<b>Other Services/Expenditures</b>	2.45%	2.70%	2.79%	3.57%
<b>Capital Outlay</b>	0.45%	1.72%	0.69%	1.37%
<b>Operating Transfers To Other Funds</b>	4.19%	4.18%	4.40%	2.39%
<b>Total Expenditures</b>	<b>100.00%</b>	<b>100.00%</b>	<b>100.00%</b>	<b>100.00%</b>

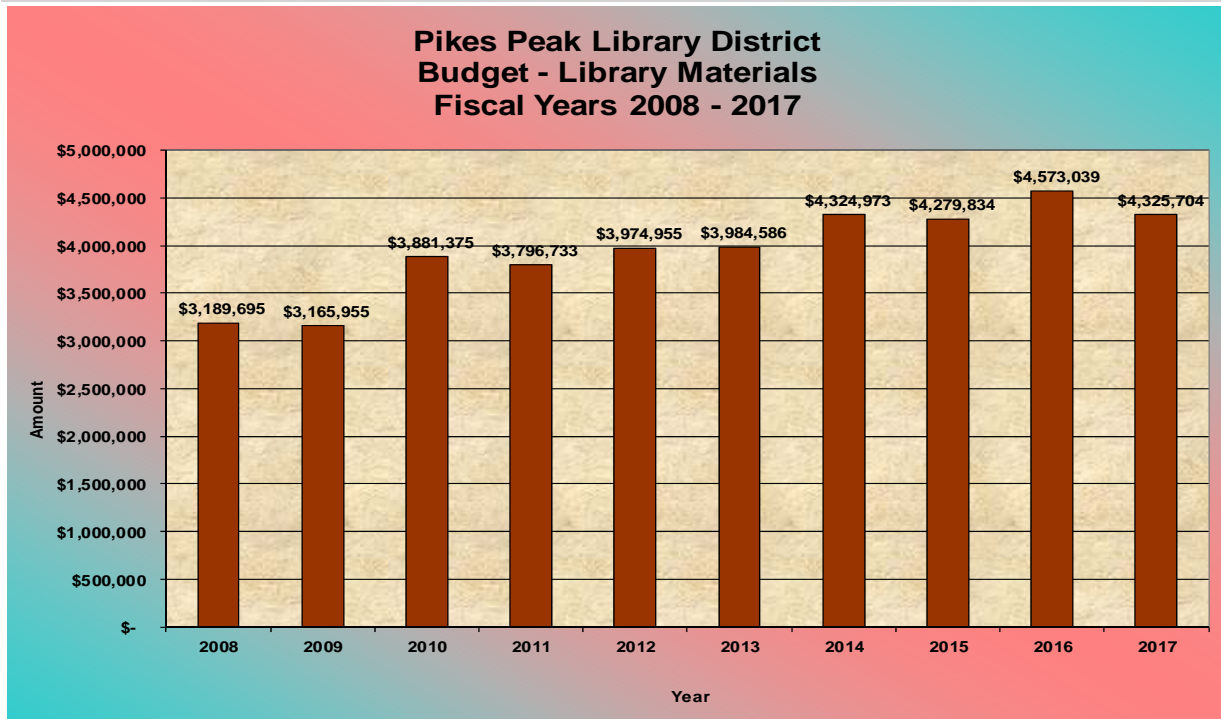


<b>Pikes Peak Library District General Fund - Expenditures by Account Three-Year Period Ended December 31, 2017</b>				
<b>Account</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projection</b>	<b>2017 Budget</b>
<b>Personnel Services</b>				
Salaries and wages	\$ 12,275,411	\$ 12,994,922	\$ 12,198,711	\$ 14,020,692
Substitute pay	447,796	510,934	550,853	511,243
FICA	939,423	1,005,792	948,387	1,016,644
Retirement contribution	658,414	721,887	676,631	757,517
Health benefits	1,431,932	1,640,000	1,640,000	1,722,000
Unemployment taxes	47,940	40,000	40,000	44,000
Workers compensation	77,260	94,500	94,500	97,000
Tuition reimbursement	18,751	30,000	35,000	30,000
Work study	5,611	27,507	25,300	32,439
<b>Total Personnel Services</b>	<b>15,902,538</b>	<b>17,065,542</b>	<b>16,209,382</b>	<b>18,231,535</b>
<b>Supplies</b>				
Microform	1,369	2,675	1,500	2,450
Software purchases	211,603	309,487	309,383	302,104
Computer supplies	26,627	40,795	40,795	46,000
Processing supplies	100,275	137,360	125,000	95,000
General supplies	312,599	447,830	409,650	382,335
<b>Total Supplies</b>	<b>652,473</b>	<b>938,147</b>	<b>886,328</b>	<b>827,889</b>

**Pikes Peak Library District  
Budget - Personnel Services  
Fiscal Years 2008 - 2017**



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Account</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Account</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projection</b>	<b>2017 Budget</b>
<b>Library Materials</b>				
Books	3,695,227	3,996,935	3,996,935	3,771,493
Microforms	-	10,000	10,000	5,000
Periodicals	141,041	125,174	125,174	120,000
Serials	37,450	41,154	41,154	28,000
Electronic databases/on-line services	406,116	399,776	399,776	401,211
<b>Total Library Materials</b>	<b>4,279,834</b>	<b>4,573,039</b>	<b>4,573,039</b>	<b>4,325,704</b>
<b>Utilities</b>				
Gas	69,593	99,713	66,384	99,713
Electric	414,486	437,635	410,020	477,480
Water and sewer	86,954	94,505	71,600	102,525
<b>Total Utilities</b>	<b>571,032</b>	<b>631,853</b>	<b>548,004</b>	<b>679,718</b>
<b>Telecommunication Costs</b>				
Telecommunication costs	544,492	461,033	461,033	469,680
<b>Total Telecommunication Costs</b>	<b>544,492</b>	<b>461,033</b>	<b>461,033</b>	<b>469,680</b>

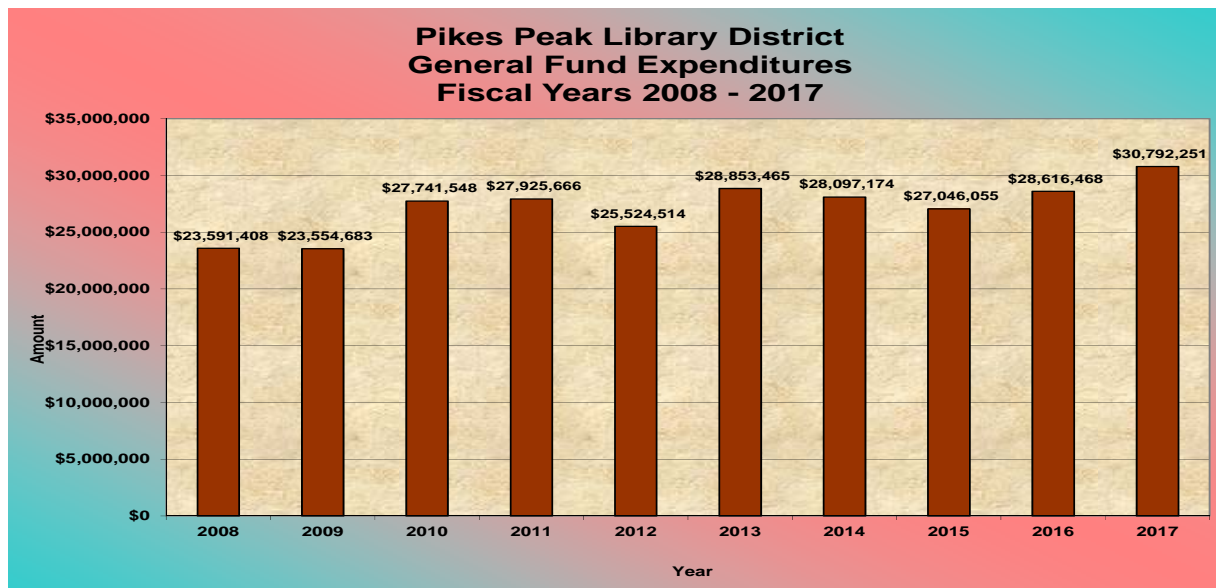


<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Account</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Account</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projection</b>	<b>2017 Budget</b>
<b>Contractual Services</b>				
Audit fees	34,435	39,500	39,500	41,450
Legal fees	24,431	50,000	50,000	50,000
Microfilming services	15,788	24,599	24,599	19,600
Consultant fees	77,813	263,600	258,050	179,500
Contract cataloging	33,110	72,600	50,000	50,600
Trash removal	16,620	21,636	18,518	22,799
Copier charges	38,511	40,000	40,000	45,000
Delivery services	173,642	174,867	175,754	200,800
Janitorial services	346,574	387,200	388,115	401,200
Computer agreements	287,806	306,154	306,154	443,382
Collection agency charges	43,859	42,500	42,500	41,000
External printing	103,031	102,000	101,200	100,200
Programming costs	205,988	279,905	267,265	273,169
Insurance	168,363	172,500	172,500	181,000
Facilities rental/CAM	678,497	648,098	649,307	667,031
Parking	41,588	43,624	39,000	42,375
Treasurer's fees	363,456	371,785	371,785	386,656
Storage space	17,400	18,200	16,200	16,200
Employee Assistance Program	13,364	17,000	17,000	17,000
<b>Total Contractual Services</b>	<b>2,684,276</b>	<b>3,075,768</b>	<b>3,027,447</b>	<b>3,178,962</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Account</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Account</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projection</b>	<b>2017 Budget</b>
<b>Repairs and Maintenance</b>				
Telephone/telecommunication maintenance	65,335	118,519	118,519	106,000
Building repair	97,959	136,166	103,452	140,850
Furniture repair	17,218	34,000	32,471	32,500
Equipment repair	16,736	19,850	14,064	21,350
Equipment maintenance	55,972	114,098	105,389	204,098
Grounds maintenance	50,549	70,825	64,293	71,400
HVAC maintenance	101,183	153,595	122,066	133,800
Vehicle operating costs	41,215	55,750	42,965	54,750
Burglar and fire alarm system maintenance	47,073	54,800	52,180	56,800
<b>Total Repairs and Maintenance</b>	<b>493,240</b>	<b>757,603</b>	<b>655,399</b>	<b>821,548</b>
<b>Other Services/Expenditures</b>				
Mileage reimbursement expenses	59,385	69,455	63,004	70,959
Advertising	14,113	15,750	17,750	17,750
Employee recruitment	39,508	34,075	31,481	39,500
Testing	707	500	500	500
Dues	29,515	29,542	28,622	58,162
Merchandising/book displays	4,075	5,500	3,850	5,000
Employee recognition	3,346	4,000	4,000	20,525
Board of Trustees	1,509	2,000	5,000	5,000
Marketing promotions	64,952	79,603	79,603	70,000
Training	50,726	116,113	122,988	229,350
Signage	4,387	12,000	8,000	8,000

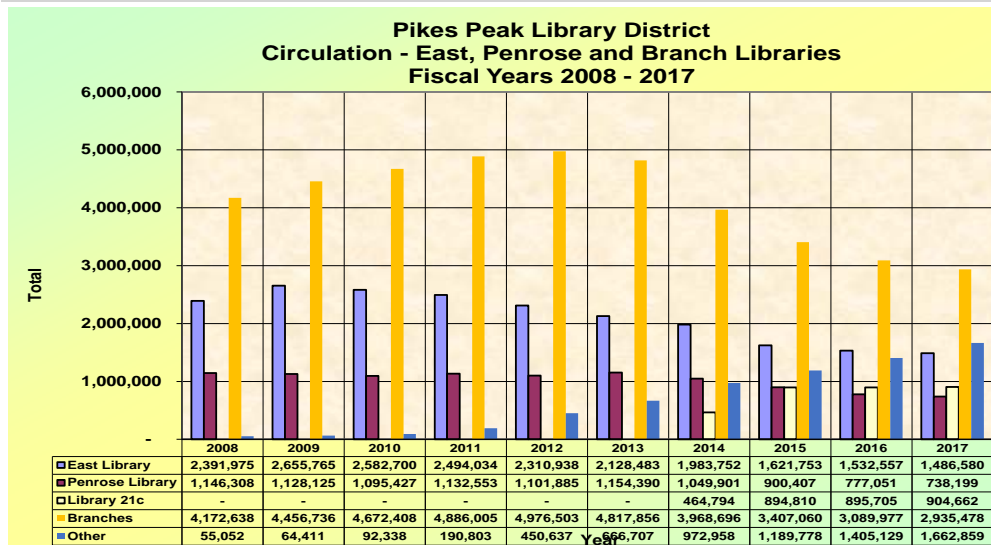


<b>Pikes Peak Library District General Fund - Expenditures by Account Three-Year Period Ended December 31, 2017</b>				
<b>Account</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projection</b>	<b>2017 Budget</b>
<b>Other Services/Expenditures continued</b>				
Volunteer & Library card program	4,201	5,900	4,911	5,900
Safety	9,069	18,500	15,000	18,500
Summer Reading Club prizes	31,880	33,346	31,306	37,306
Summer Reading Club party	2,599	2,600	2,600	2,600
Postage	90,994	94,000	92,500	92,500
Bindery	5,089	5,000	5,000	5,000
Administrative support - PPLD Foundation	174,194	187,000	187,000	-
Other	72,076	99,134	94,941	411,673
<b>Total Other Services/Expenditures</b>	<b>662,324</b>	<b>814,018</b>	<b>798,056</b>	<b>1,098,225</b>
<b>Capital Outlay</b>				
Other capital projects	122,194	518,208	198,692	422,649
<b>Total Capital Outlay</b>	<b>122,194</b>	<b>518,208</b>	<b>198,692</b>	<b>422,649</b>
<b>Operating Transfers To Other Funds</b>				
East Library Renovation	42,320	27,500	27,500	-
Penrose Library Renovation	23,000	87,000	87,000	59,690
North Facility Project Fund	27,200	92,150	92,150	-
Capital Reserve	1,041,132	1,052,438	1,052,438	676,651
<b>Total Operating Transfers To Other Funds</b>	<b>1,133,652</b>	<b>1,259,088</b>	<b>1,259,088</b>	<b>736,341</b>
<b>Total Expenditures, Operating Transfers To Other Funds and Other Financing Uses</b>	<b>\$ 27,046,055</b>	<b>\$ 30,094,299</b>	<b>\$ 28,616,468</b>	<b>\$ 30,792,251</b>



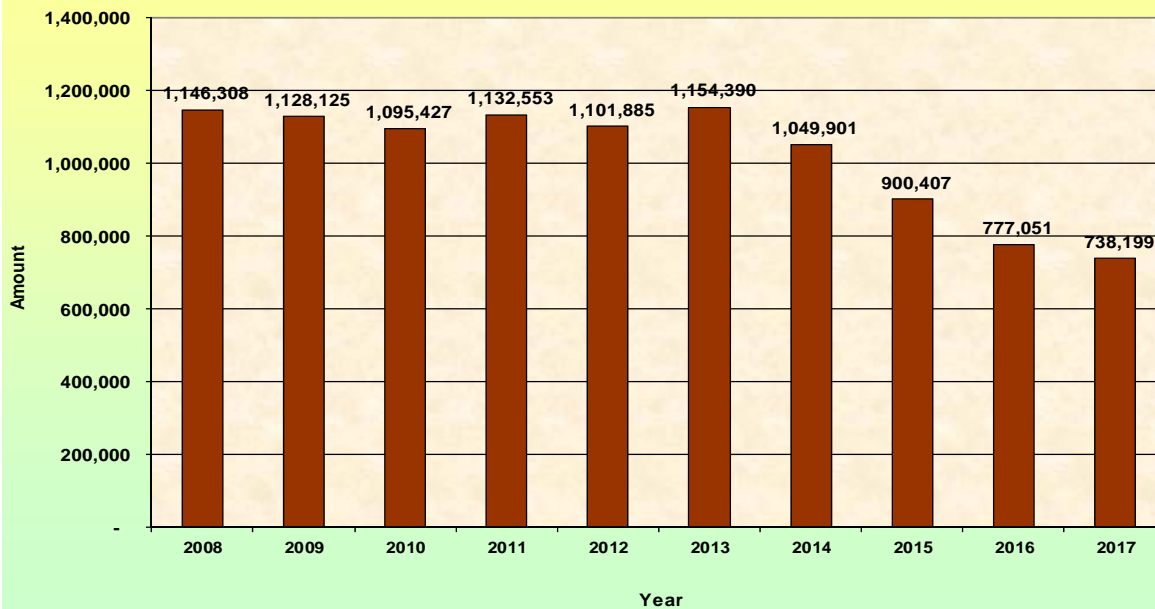
<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Account</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projection</b>	<b>2017 Budget</b>
<b>DIRECTOR</b>				
Salaries and wages	\$ 180,161	\$ 215,280	\$ 215,280	\$ 215,280
FICA charges	13,055	16,469	16,469	16,469
Retirement contributions	13,961	17,222	17,222	17,222
Office supplies	594	2,000	2,000	2,000
Other operating supplies	653	1,000	1,000	1,000
Mileage reimbursement expenses	47	2,000	2,000	2,000
Business functions	-	1,000	1,000	1,000
Board of Trustees expenses	1,509	2,000	5,000	5,000
Training/Director's discretion	501	3,000	3,000	15,000
Leadership Pikes Peak	3,149	3,500	3,500	3,500
Other expenses	388	1,000	1,000	1,000
<b>Total Director</b>	<b>\$ 214,018</b>	<b>\$ 264,471</b>	<b>\$ 267,471</b>	<b>\$ 279,471</b>
<b>Authorized Positions</b>				
		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		2.00	2.00	2.00
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		2	2	2
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		2	2	2
<b>MLS FTE's</b>		1.00	1.00	1.00

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2017				
Account	2015 Actual	2016 Budget	2016 Projection	2017 Budget
<b>PUBLIC SERVICES</b>				
<b>Administration</b>				
Salaries and wages	\$ 67,152	\$ 87,568	\$ 87,568	\$ 87,568
Seasonal substitute pay	-	1,000	-	750
FICA charges	5,022	6,699	6,699	6,699
Retirement contributions	5,366	7,005	7,005	7,005
Office supplies	977	3,300	3,300	1,000
Training	20,291	39,463	39,463	90,000
Mileage reimbursement expenses	14,463	19,400	19,400	20,000
<b>Total Administration</b>	<b>\$ 113,271</b>	<b>\$ 164,435</b>	<b>\$ 163,435</b>	<b>\$ 213,022</b>
<b>Authorized Positions</b>				
<b>Total Full Time Equivalents (FTE's)</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		1	1	1
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>1</b>	<b>1</b>	<b>1</b>
<b>MLS FTE's</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Customer Service Team</b>				
General supplies	\$ 146	\$ 250	\$ -	\$ -
Training	455	500	-	-
<b>Total Customer Service Team</b>	<b>\$ 601</b>	<b>\$ 750</b>	<b>\$ -</b>	<b>\$ -</b>

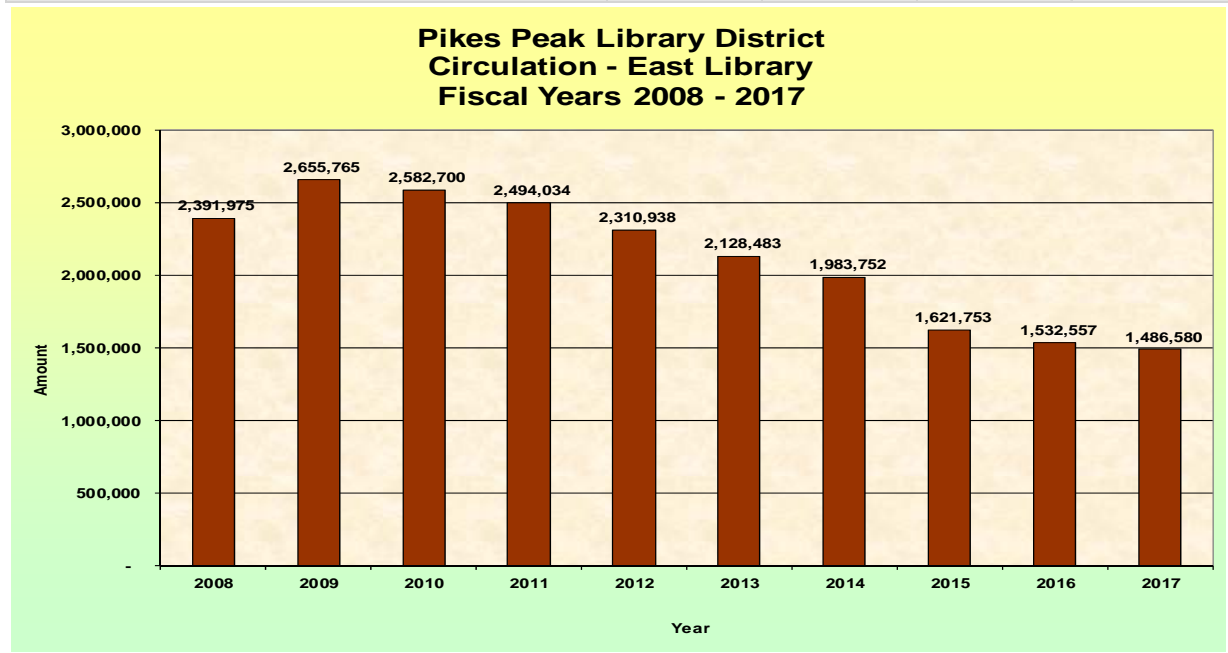


Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2017				
Account	2015 Actual	2016 Budget	2016 Projection	2017 Budget
<b>PUBLIC SERVICES</b>				
<b>Adult Services - Penrose</b>				
Salaries and wages	\$ 830,376	\$ 901,311	\$ 846,991	\$ 904,372
Substitute pay	32,949	41,312	36,000	29,250
FICA charges	62,599	69,127	63,599	69,184
Retirement contributions	53,074	60,823	56,751	60,863
Office supplies	7,094	5,000	5,000	5,000
Toner	-	10,000	10,000	11,000
Other operating supplies	3,882	4,094	4,094	3,800
Merchandising	180	500	200	500
Programming	-	5,000	5,000	5,000
Mileage reimbursement expenses	3,798	3,700	3,500	3,700
<b>Total Adult Services - Penrose</b>	<b>\$ 993,952</b>	<b>\$ 1,100,867</b>	<b>\$ 1,031,135</b>	<b>\$ 1,092,669</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		20.24	21.22	21.22
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		15	17	17
Half-time (20 - 39 hours per week)		10	8	8
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		25	25	25
<b>MLS FTE's</b>		8.50	8.50	8.50

**Pikes Peak Library District  
Circulation - Penrose Library  
Fiscal Years 2008 - 2017**

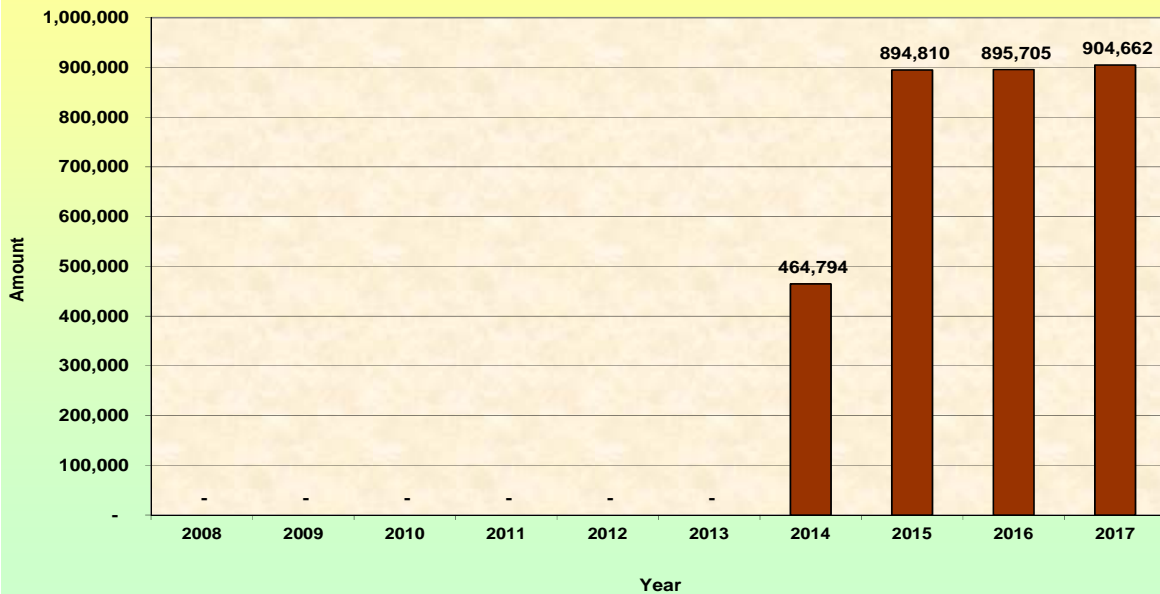


<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Account</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projection</b>	<b>2017 Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Adult Services - ELIC</b>				
Salaries and wages	\$ 658,329	\$ 723,759	\$ 708,819	\$ 723,759
Substitute pay	46,323	31,973	42,000	23,980
Work study costs	767	7,868	11,000	10,800
FICA charges	51,882	55,368	55,615	55,368
Retirement contributions	45,517	50,406	49,190	50,406
Microform supplies	-	1,500	1,000	1,500
General supplies - Makerspace	-	4,000	4,000	5,000
Office supplies	10,128	13,000	15,000	13,000
On-line database services	210,218	309,248	309,248	309,248
Other operating supplies	4,626	5,500	4,000	5,500
Merchandising	31	500	250	500
Mileage reimbursement expenses	2,707	3,311	2,500	3,311
Programming costs	8,142	10,100	6,000	10,000
Programming costs - Libexpl	-	5,000	5,000	6,300
Programming costs - Mountain of Authors	3,472	4,500	4,097	4,500
<b>Total Adult Services - ELIC</b>	<b>\$ 1,042,142</b>	<b>\$ 1,226,033</b>	<b>\$ 1,217,719</b>	<b>\$ 1,223,172</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		16.80	16.80	16.80
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		14	14	14
Half-time (20 - 39 hours per week)		5	5	5
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		19	19	19
<b>MLS FTE's</b>		8.00	8.00	8.00



Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2017				
Account	2015 Actual	2016 Budget	2016 Projection	2017 Budget
<b>PUBLIC SERVICES</b>				
<b>Adult Services - Library 21C</b>				
Salaries and wages	\$ 301,702	\$ 314,236	\$ 304,879	\$ 314,236
Substitute pay	12,748	20,000	20,000	15,000
Work study	-	-	-	2,000
FICA charges	23,090	24,039	23,933	24,039
Retirement contributions	18,656	19,354	18,723	19,354
Office supplies	2,104	4,250	3,000	3,500
Other operating supplies	2,347	4,207	2,500	3,500
Programming costs - teen	2,847	3,133	3,133	4,300
Programming costs - adult	2,543	4,750	4,750	5,000
Mileage reimbursement expenses	1,498	2,500	2,000	2,500
Merchandising	154	500	200	500
<b>Total Adult Services - Library 21C</b>	<b>\$ 367,689</b>	<b>\$ 396,969</b>	<b>\$ 383,118</b>	<b>\$ 393,929</b>
<b>Authorized Positions</b>				
		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		8.25	8.25	8.25
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		6	6	6
Half-time (20 - 39 hours per week)		4	4	4
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		10	10	10
<b>MLS FTE's</b>		3.00	3.00	3.00

**Pikes Peak Library District  
Circulation - Library 21c  
Fiscal Years 2007 - 2016**



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Computer Commons - Library 21C</b>				
Salaries and wages	\$ 339,991	\$ 370,941	\$ 365,042	\$ 372,112
Work study	610	2,500	2,500	2,500
Substitute pay	13,083	14,820	18,000	11,115
FICA charges	25,901	28,501	28,180	28,467
Retirement contributions	20,073	23,625	23,387	23,626
Office supplies	16,687	17,500	15,000	17,000
Other operating supplies	2,326	4,000	4,000	3,500
Makerspace consumables	7,700	10,475	8,000	8,000
Personal services contracts	10,475	9,600	9,600	9,000
Programming costs	5,716	12,000	8,000	12,000
Merchandising	103	500	200	500
Mileage reimbursement expenses	537	3,000	1,500	3,000
<b>Total Computer Commons - Library 21C</b>	<b>\$ 443,202</b>	<b>\$ 497,462</b>	<b>\$ 483,409</b>	<b>\$ 490,820</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		9.50	9.50	9.50
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		7	7	7
Half-time (20 - 39 hours per week)		5	5	5
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		12	12	12
<b>MLS FTE's</b>		4.00	4.00	4.00

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Children's - Districtwide</b>				
General supplies	\$ -	\$ 3,650	\$ 3,650	\$ 3,650
Family Place supplies	-	4,000	4,000	4,000
Programming costs	-	3,960	3,960	3,960
Programming costs	-	21,500	21,500	21,500
Spring break programming costs	-	9,000	9,000	9,000
Family Fun programming costs	-	9,800	9,800	9,800
Translation services	-	2,000	2,000	2,000
Summer Reading Club party	-	2,600	2,600	2,600
Summer Reading Club programming	-	25,000	25,000	25,000
Summer Reading Club printing and other	-	6,306	6,306	6,306
<b>Total Children's Districtwide</b>	<b>\$ -</b>	<b>\$ 87,816</b>	<b>\$ 87,816</b>	<b>\$ 87,816</b>



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Account</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projection</b>	<b>2017 Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Children's - Penrose</b>				
Salaries and wages	\$ 290,410	\$ 283,487	\$ 302,630	\$ 287,487
Substitute pay	6,076	9,000	9,000	3,750
Temporary labor	1,852	3,000	2,804	3,000
Work study costs	-	-	-	1,739
FICA charges	22,138	21,993	22,898	21,993
Retirement contributions	19,683	19,344	19,419	19,344
Office supplies	1,543	1,500	1,500	1,500
Other operating supplies	5,133	3,194	3,194	2,000
Summer Reading Club party	2,599	-	-	-
Programming costs	10,157	500	500	500
Translation Services	480	-	-	-
Mileage reimbursement expenses	4,329	3,000	3,000	3,000
<b>Total Children's Penrose</b>	<b>\$ 364,400</b>	<b>\$ 345,018</b>	<b>\$ 364,945</b>	<b>\$ 344,313</b>
<b>Authorized Positions</b>				
		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		6.12	6.12	6.12
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		5	5	5
Half-time (20 - 39 hours per week)		2	2	2
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>7</b>	<b>7</b>	<b>7</b>
<b>MLS FTE's</b>		<b>3.62</b>	<b>3.62</b>	<b>3.62</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Children's - ELIC</b>				
Salaries and wages	\$ 305,143	\$ 355,972	\$ 329,821	\$ 369,498
Substitute pay	14,428	12,500	12,500	9,375
Temporary labor	3,046	3,511	3,762	3,511
Work study costs	1,489	3,739	2,000	2,000
FICA charges	23,316	27,232	25,116	28,267
Retirement contributions	17,179	18,021	18,021	22,349
Office supplies	1,152	1,500	1,500	1,500
Other operating supplies	2,524	3,073	3,073	2,894
Mileage reimbursement expenses	2,025	2,132	2,000	2,132
Programming costs	7,689	2,000	2,000	2,000
Summer Reading Club				
Prizes for main game	23,122	-	-	-
Publicity and printing costs	4,464	1,373	1,373	-
Programming costs	25,000	-	-	-
<b>Total Children's ELIC</b>	<b>\$ 430,577</b>	<b>\$ 431,053</b>	<b>\$ 401,166</b>	<b>\$ 443,526</b>
<b>Authorized Positions</b>				
	<b>2015</b>	<b>2016</b>	<b>2017</b>	
<b>Total Full Time Equivalents (FTE's)</b>	<b>6.82</b>	<b>8.27</b>	<b>8.27</b>	
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)	5	6	6	
Half-time (20 - 39 hours per week)	3	4	4	
Part-time (1-19 hours per week)	1	1	1	
<b>Total Authorized Positions</b>	<b>9</b>	<b>11</b>	<b>11</b>	
<b>MLS FTE's</b>	<b>3.62</b>	<b>4.01</b>	<b>4.01</b>	

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Account</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projection</b>	<b>2017 Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Children Services - Library 21C</b>				
Salaries and wages	\$ 268,465	\$ 291,337	\$ 272,867	\$ 294,837
Temporary work	3,117	3,600	3,600	3,600
Substitute pay	9,294	11,620	8,120	6,090
Work study costs	1,036	2,000	2,000	2,000
FICA charges	20,947	22,555	21,458	22,555
Retirement contributions	17,215	19,131	17,595	19,131
Office supplies	3,278	2,500	2,000	2,500
Other operating supplies	2,655	3,312	2,000	2,900
Programming costs	7,090	3,540	3,540	2,000
Mileage reimbursement expenses	1,810	3,000	2,500	3,000
Merchandising	10	-	-	-
<b>Total Children's Library 21C</b>	<b>\$ 334,916</b>	<b>\$ 362,595</b>	<b>\$ 335,680</b>	<b>\$ 358,613</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalent (FTE's)</b>		7.88	7.88	7.88
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		6	6	6
Half-time (20 - 39 hours per week)		3	3	3
Part-time (1-19 hours per week)		1	1	1
<b>Total Authorized Positions</b>		10	10	10
<b>MLS FTE's</b>		3.00	3.00	3.00

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>ILL</b>				
Work-study	\$ 1,317	\$ 6,000	\$ 6,000	\$ 6,000
Office supplies	802	3,160	3,160	2,000
Other operating supplies	3,171	3,500	3,500	3,500
OCLC on-line charges	41,351	44,000	44,000	44,000
State-wide courier contract	-	-	-	8,300
ILL borrowing expenses	2,167	6,600	6,600	5,000
<b>Total ILL</b>	<b>\$ 48,808</b>	<b>\$ 63,260</b>	<b>\$ 63,260</b>	<b>\$ 68,800</b>
<b>Teen Services</b>				
Programming costs	21,402	33,279	33,279	33,179
<b>Total Teen Services</b>	<b>\$ 21,402</b>	<b>\$ 33,279</b>	<b>\$ 33,279</b>	<b>\$ 33,179</b>
<b>Adult Reading Programs</b>				
Programming costs	\$ 12,911	\$ 13,000	\$ 13,000	\$ 13,000
<b>Senior Services</b>				
Programming costs	\$ 4,949	\$ 6,000	\$ 6,000	\$ 6,000

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Account</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projection</b>	<b>2017 Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Special Collections</b>				
Salaries and wages	\$ 438,570	\$ 441,823	\$ 441,823	\$ 441,823
Substitute pay	6,083	5,113	5,113	3,835
FICA charges	32,692	33,799	33,799	33,799
Retirement contributions	21,443	25,596	25,596	25,596
Microform supplies	1,369	1,175	500	950
Other operating supplies	3,214	3,100	3,100	3,100
Photo archive supplies	4,531	6,559	6,559	6,410
Archive supplies	2,516	4,455	4,455	3,991
Consulting services	-	-	-	10,000
Microfilming services	15,788	24,599	24,599	19,600
Mileage reimbursement expenses	302	750	300	750
Programming costs	1,294	3,854	3,500	2,570
<b>Total Special Collections</b>	<b>\$ 527,802</b>	<b>\$ 550,823</b>	<b>\$ 549,344</b>	<b>\$ 552,424</b>
<b>Authorized Positions</b>				
		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		9.25	9.50	9.50
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		5	6	6
Half-time (20 - 39 hours per week)		8	7	7
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		13	13	13
<b>MLS FTE's</b>		5.00	5.00	5.00

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2017				
Account	2015 Actual	2016 Budget	2016 Projection	2017 Budget
<b>PUBLIC SERVICES</b>				
<b>Shelving - Penrose</b>				
Salaries and wages	\$ 123,134	\$ 164,588	\$ 123,264	\$ 164,588
Temporary labor	-	2,629	-	2,681
Substitute pay	7,458	3,672	11,000	2,754
FICA charges	9,923	12,591	10,283	12,591
<b>Total Shelving - Penrose</b>	<b>\$ 140,515</b>	<b>\$ 183,480</b>	<b>\$ 144,547</b>	<b>\$ 182,614</b>
<b>Authorized Positions</b>				
		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		7.99	7.99	7.99
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		-	-	-
Half-time (20 - 39 hours per week)		10	10	10
Part-time (1-19 hours per week)		7	7	7
<b>Total Authorized Positions</b>		<b>17</b>	<b>17</b>	<b>17</b>
<b>MLS FTE's</b>		<b>-</b>	<b>-</b>	<b>-</b>
<b>Shelving - East</b>				
Salaries and wages	\$ 274,216	\$ 307,183	\$ 276,685	\$ 304,723
Temporary labor	1,660	3,610	-	3,682
Substitute pay	5,381	7,982	7,982	5,987
FICA charges	21,345	23,499	21,536	23,311
Retirement contributions	3,188	3,283	3,283	3,283
Office supplies	458	600	600	600
<b>Total Shelving - East</b>	<b>\$ 306,248</b>	<b>\$ 346,157</b>	<b>\$ 310,086</b>	<b>\$ 341,586</b>
<b>Authorized Positions</b>				
		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		13.70	13.64	13.64
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		1	1	1
Half-time (20 - 39 hours per week)		17	17	17
Part-time (1-19 hours per week)		10	10	10
<b>Total Authorized Positions</b>		<b>28</b>	<b>28</b>	<b>28</b>
<b>MLS FTE's</b>		<b>-</b>	<b>-</b>	<b>-</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Shelving - 21C</b>				
Salaries and wages	\$ 78,347	\$ 104,034	\$ 86,755	\$ 104,034
Temporary work	6,281	6,940	3,000	7,078
Substitute pay	9,008	7,000	21,000	5,250
FICA charges	7,143	7,959	6,636	7,959
Office supplies	-	500	200	500
<b>Total Shelving - 21C</b>	<b>\$ 100,779</b>	<b>\$ 126,433</b>	<b>\$ 117,591</b>	<b>\$ 124,821</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalent (FTE's)</b>		5.55	5.18	5.18
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		-	-	-
Half-time (20 - 39 hours per week)		7	8	8
Part-time (1-19 hours per week)		5	3	3
<b>Total Authorized Positions</b>		12	11	11
<b>MLS FTE's</b>		-	-	-

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2017				
Account	2015 Actual	2016 Budget	2016 Projection	2017 Budget
<b>PUBLIC SERVICES</b>				
<b>Circulation - Penrose</b>				
Salaries and wages	\$ 278,954	\$ 302,114	\$ 256,077	\$ 302,114
Temporary labor	-	4,540	-	4,630
Substitute pay	14,153	15,800	23,000	11,850
FICA charges	21,851	23,112	20,595	23,112
Retirement contributions	13,395	15,073	12,032	15,073
Office supplies	839	1,500	1,500	1,500
<b>Total Circulation - Penrose</b>	<b>\$ 329,191</b>	<b>\$ 362,139</b>	<b>\$ 313,204</b>	<b>\$ 358,279</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		11.74	11.74	11.74
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		7	7	7
Half-time (20 - 39 hours per week)		8	8	8
Part-time (1-19 hours per week)		3	3	3
<b>Total Authorized Positions</b>		18	18	18
<b>MLS FTE's</b>		-	-	-
<b>Circulation - ELIC</b>				
Salaries and wages	\$ 548,652	\$ 583,070	\$ 533,615	\$ 583,070
Temporary labor	2,361	4,540	4,540	4,630
Substitute pay	17,332	15,800	15,800	11,850
FICA charges	42,516	44,605	41,039	44,605
Retirement contributions	23,282	23,682	21,931	23,682
Office supplies	1,607	1,700	1,700	1,700
Other operating supplies	35,259	72,023	72,023	50,000
Courier services costs	173,642	174,867	175,754	192,500
Mileage reimbursement expenses	2,493	2,500	2,500	2,500
<b>Total Circulation - ELIC</b>	<b>\$ 847,145</b>	<b>\$ 922,787</b>	<b>\$ 868,902</b>	<b>\$ 914,537</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		20.62	20.62	20.62
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		9	9	9
Half-time (20 - 39 hours per week)		15	14	14
Part-time (1-19 hours per week)		7	8	8
<b>Total Authorized Positions</b>		31	31	31
<b>MLS FTE's</b>		-	-	-

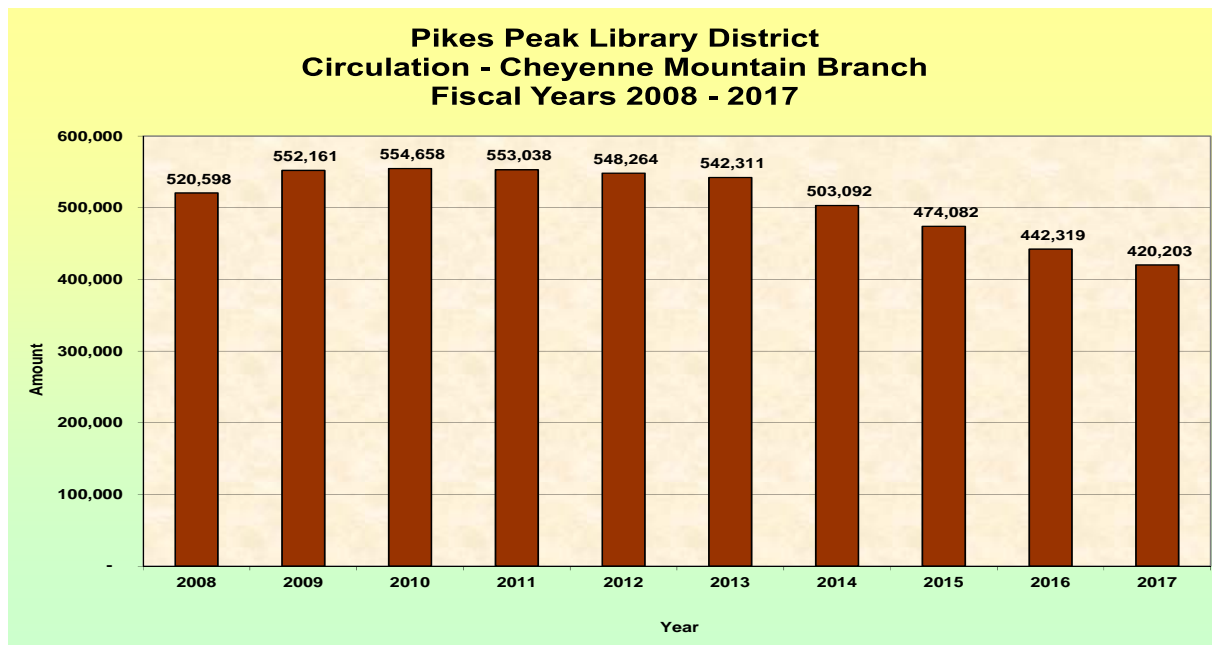


<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Circulation - Library 21C</b>				
Salaries and wages	\$ 167,419	\$ 170,368	\$ 170,841	\$ 170,368
Temporary work	-	4,540	-	4,630
Substitute pay	24,924	14,750	22,000	11,063
Work study costs	-	3,600	-	3,600
FICA charges	13,890	13,033	13,720	13,033
Retirement contributions	4,686	4,826	4,826	4,826
Office supplies	338	1,500	1,500	1,500
Mileage reimbursement expenses	-	696	696	696
<b>Total Circulation - Library 21C</b>	<b>\$ 211,257</b>	<b>\$ 213,313</b>	<b>\$ 213,583</b>	<b>\$ 209,716</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalent (FTE's)</b>		6.50	6.50	6.50
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		2	2	2
Half-time (20 - 39 hours per week)		8	8	8
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>10</b>	<b>10</b>	<b>10</b>
<b>MLS FTE's</b>		-	-	-

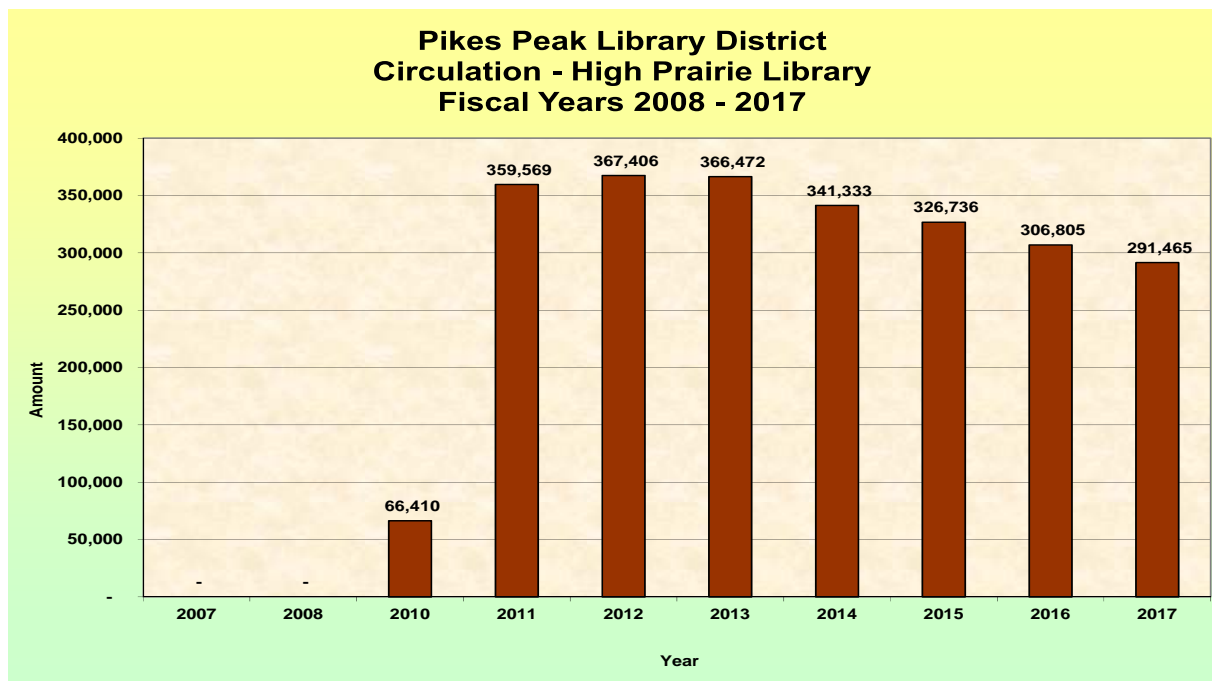
<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Account</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projection</b>	<b>2017 Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Adult Education</b>				
Salaries and wages	\$ 122,918	\$ 162,646	\$ 133,230	\$ 162,646
Substitute pay	-	500	-	375
FICA charges	9,072	12,442	10,192	12,442
Retirement contributions	6,856	10,367	8,643	10,367
Office supplies	-	2,300	2,300	2,300
Other operating supplies	1,326	-	-	-
Learn English supplies	-	1,000	1,000	1,000
Mileage reimbursement expenses	22	420	450	420
On-line High School Equivalency	-	-	-	30,000
Software	-	2,000	1,896	2,000
Advertising costs	-	750	750	750
Printing	-	1,000	200	200
Translation	-	700	700	500
Volunteer program costs	953	2,200	2,411	2,200
<b>Total Adult Education</b>	<b>\$ 141,146</b>	<b>\$ 196,325</b>	<b>\$ 161,772</b>	<b>\$ 225,200</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalent (FTE's)</b>		4.20	3.85	3.85
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		2	2	2
Half-time (20 - 39 hours per week)		3	2	2
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>5</b>	<b>4</b>	<b>4</b>
<b>MLS FTE's</b>		-	-	-

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Security</b>				
Salaries and wages	\$ 368,729	\$ 410,155	\$ 371,890	\$ 410,155
Substitute pay	25,335	30,000	30,000	22,500
FICA charges	29,728	31,377	29,599	31,377
Retirement contributions	22,956	27,652	23,726	27,652
Other operating supplies	8,744	11,640	10,000	11,640
Mileage reimbursement expenses	906	2,700	2,000	2,700
<b>Total Security</b>	<b>\$ 456,399</b>	<b>\$ 513,524</b>	<b>\$ 467,215</b>	<b>\$ 506,024</b>
<b>Authorized Positions</b>				
	<b>2015</b>	<b>2016</b>	<b>2017</b>	
<b>Total Full Time Equivalent (FTE's)</b>	<b>13.00</b>	<b>14.50</b>	<b>14.50</b>	
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)	10	12	12	
Half-time (20 - 39 hours per week)	6	5	5	
Part-time (1-19 hours per week)	-	-	-	
<b>Total Authorized Positions</b>	<b>16</b>	<b>17</b>	<b>17</b>	
<b>MLS FTE's</b>	<b>-</b>	<b>-</b>	<b>-</b>	

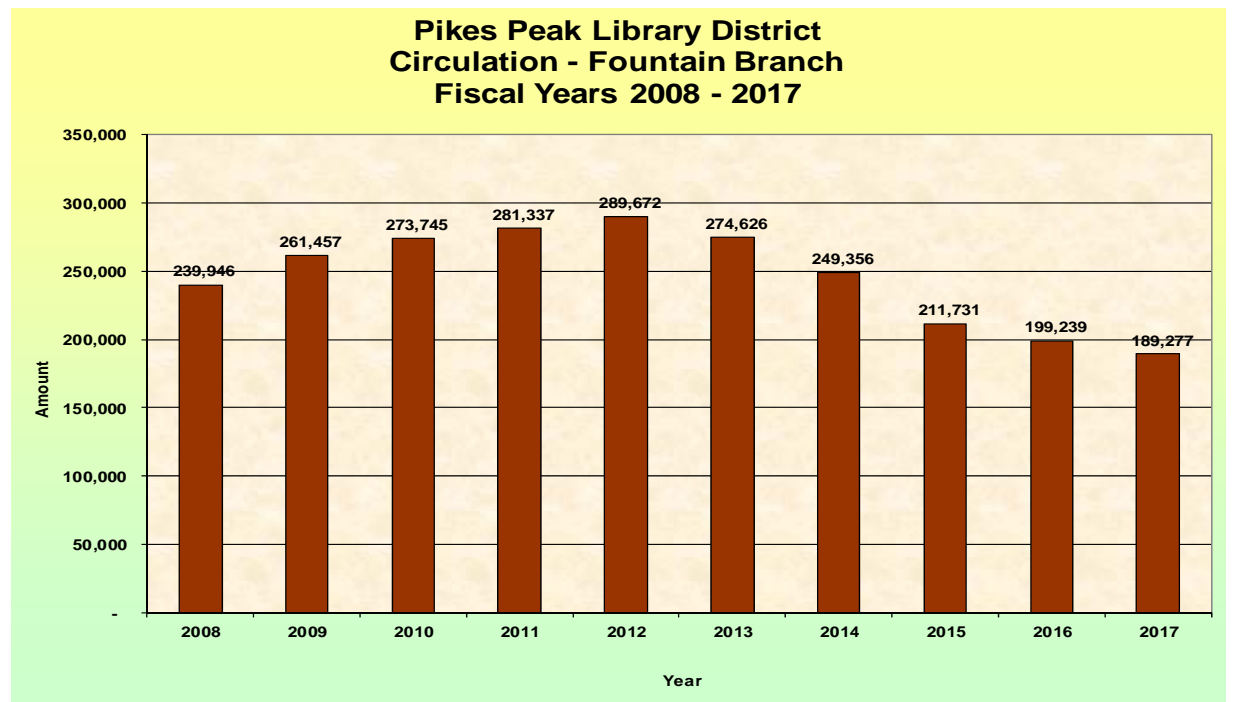
<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Account</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projection</b>	<b>2017 Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Cheyenne Mountain Branch</b>				
Salaries and wages	\$ 351,971	\$ 354,081	\$ 357,721	\$ 354,081
Substitute pay	22,010	22,000	22,000	16,500
FICA charges	27,552	27,087	28,416	27,087
Retirement contributions	14,497	14,468	14,505	14,468
Office supplies	6,286	6,500	6,500	6,500
Other operating supplies	239	-	-	-
<b>Total Cheyenne Mountain Branch</b>	<b>\$ 422,553</b>	<b>\$ 424,136</b>	<b>\$ 429,142</b>	<b>\$ 418,636</b>
<b>Authorized Positions</b>				
	<b>2015</b>	<b>2016</b>	<b>2017</b>	
<b>Total Full Time Equivalents (FTE's)</b>	10.93	10.93	10.93	
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)	4	4	4	
Half-time (20 - 39 hours per week)	9	9	9	
Part-time (1-19 hours per week)	5	5	5	
<b>Total Authorized Positions</b>	<b>18</b>	<b>18</b>	<b>18</b>	
<b>MLS FTE's</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	



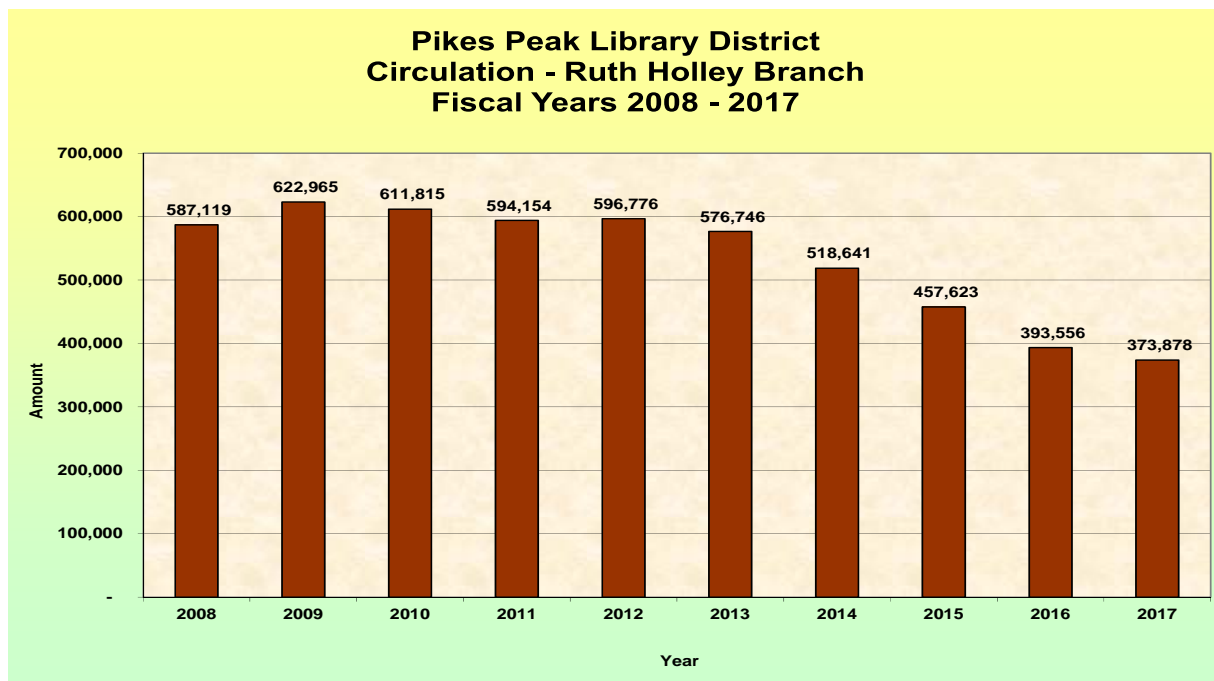
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2017				
Account	2015 Actual	2016 Budget	2016 Projection	2017 Budget
<b>PUBLIC SERVICES</b>				
<b>High Prairie</b>				
Salaries and wages	\$ 240,376	\$ 269,200	\$ 237,866	\$ 253,924
Substitute pay	16,641	24,717	24,717	13,500
FICA charges	19,543	21,108	19,608	19,425
Retirement contributions	11,436	13,918	11,388	12,165
Office supplies	2,211	2,000	2,600	2,800
Other operating supplies	1,474	1,250	800	800
Programming costs	749	1,175	1,175	1,760
<b>Total High Prairie Branch</b>	<b>\$ 292,430</b>	<b>\$ 333,368</b>	<b>\$ 298,154</b>	<b>\$ 304,374</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		8.25	8.25	8.25
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		5	5	5
Part-time (1-19 hours per week)		4	4	4
<b>Total Authorized Positions</b>		<b>13</b>	<b>13</b>	<b>13</b>
<b>MLS FTE's</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>



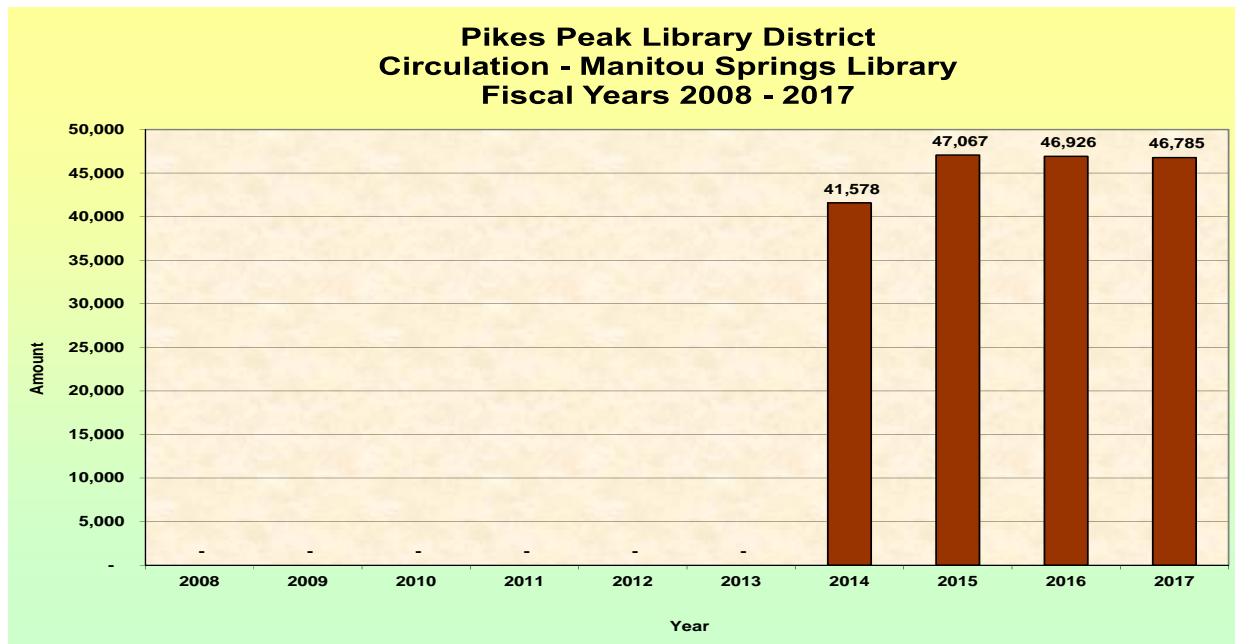
<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Account</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projection</b>	<b>2017 Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Fountain Branch</b>				
Salaries and wages	\$ 221,815	\$ 230,719	\$ 214,658	\$ 230,719
Substitute pay	11,989	10,500	10,500	7,875
FICA charges	17,601	17,650	17,114	17,650
Retirement contributions	5,542	5,851	4,889	5,851
Office supplies	3,897	4,300	4,300	4,300
Other operating supplies	718	1,328	800	1,000
Programming costs	2,755	3,193	3,500	4,000
<b>Total Fountain Branch</b>	<b>\$ 264,317</b>	<b>\$ 273,541</b>	<b>\$ 255,761</b>	<b>\$ 271,395</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		7.88	7.88	7.88
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		2	2	2
Half-time (20 - 39 hours per week)		8	8	8
Part-time (1-19 hours per week)		3	3	3
<b>Total Authorized Positions</b>		<b>13</b>	<b>13</b>	<b>13</b>
<b>MLS FTE's</b>		-	-	-



Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2017				
Account	2015 Actual	2016 Budget	2016 Projection	2017 Budget
<b>PUBLIC SERVICES</b>				
<b>Ruth Holley Branch</b>				
Salaries and wages	\$ 354,734	\$ 368,089	\$ 345,821	\$ 381,404
Substitute pay	20,903	34,421	34,421	16,500
FICA charges	28,174	29,109	27,531	29,177
Retirement contributions	16,943	18,434	17,769	18,505
Office supplies	6,167	7,400	7,400	7,400
Other operating supplies	502	-	-	-
Other costs	276	264	264	264
Programming costs	854	810	810	2,460
<b>Total Ruth Holley Branch</b>	<b>\$ 428,551</b>	<b>\$ 458,527</b>	<b>\$ 434,016</b>	<b>\$ 455,710</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		12.13	12.13	12.13
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		6	6	6
Half-time (20 - 39 hours per week)		8	8	8
Part-time (1-19 hours per week)		5	5	5
<b>Total Authorized Positions</b>		19	19	19
<b>MLS FTE's</b>		1.00	1.00	1.00

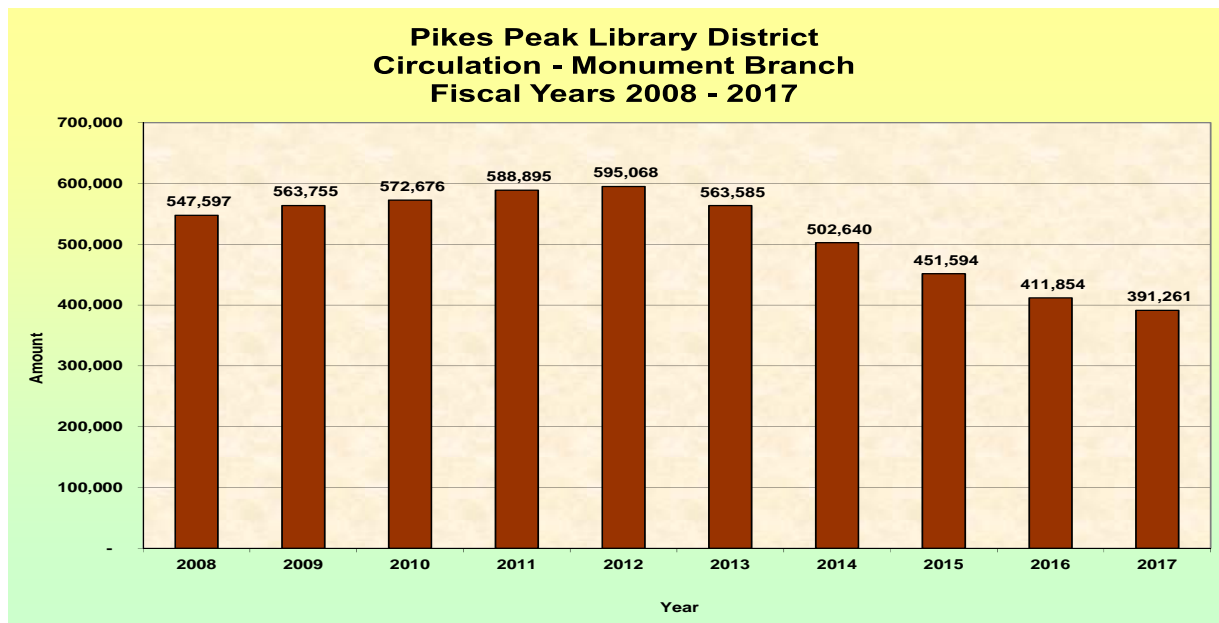


Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2017				
Account	2015 Actual	2016 Budget	2016 Projection	2017 Budget
<b>PUBLIC SERVICES</b>				
<b>Manitou Springs Branch</b>				
Salaries and wages	\$ 147,183	\$ 161,970	\$ 147,427	\$ 159,068
Substitute pay	7,537	10,000	10,000	7,500
FICA charges	11,541	12,391	11,802	12,169
Retirement contributions	7,043	7,578	6,833	7,406
Office supplies	1,705	6,278	6,278	2,000
Other operating supplies	2,230	2,000	2,000	2,500
Programming costs	2,605	2,400	3,000	6,000
<b>Total Manitou Springs Branch</b>	<b>\$ 179,845</b>	<b>\$ 202,617</b>	<b>\$ 187,340</b>	<b>\$ 196,643</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		4.25	4.25	4.25
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		2	2	2
Half-time (20 - 39 hours per week)		4	4	4
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		6	6	6
<b>MLS FTE's</b>		1.00	1.00	1.00



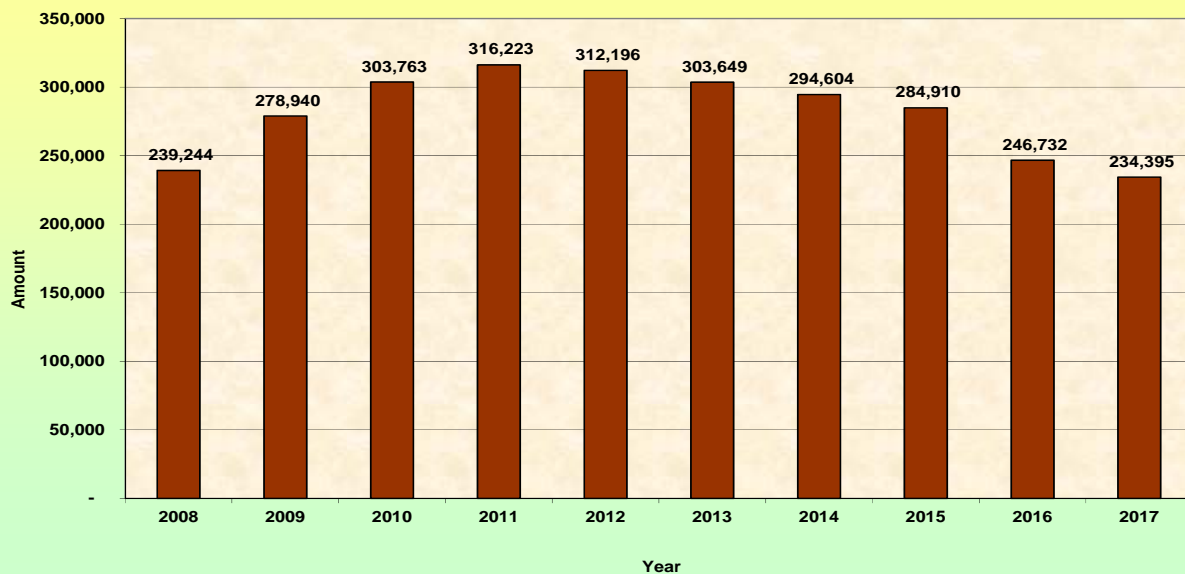


Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2017				
Account	2015 Actual	2016 Budget	2016 Projection	2017 Budget
<b>PUBLIC SERVICES</b>				
<b>Monument Branch</b>				
Salaries and wages	\$ 297,723	\$ 318,239	\$ 307,798	\$ 314,128
Substitute pay	17,275	17,000	17,000	12,750
FICA charges	23,012	24,345	23,785	24,030
Retirement contributions	11,814	12,582	12,582	12,582
Office supplies	3,623	3,500	3,500	6,200
Other operating supplies	3,429	450	100	-
Other costs	493	500	500	500
Programming costs	579	2,278	2,278	2,000
<b>Total Monument Branch</b>	<b>\$ 357,949</b>	<b>\$ 378,894</b>	<b>\$ 367,543</b>	<b>\$ 372,190</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		10.55	10.49	10.49
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		8	8	8
Part-time (1-19 hours per week)		5	5	5
<b>Total Authorized Positions</b>		17	17	17
<b>MLS FTE's</b>		1.00	1.00	1.00

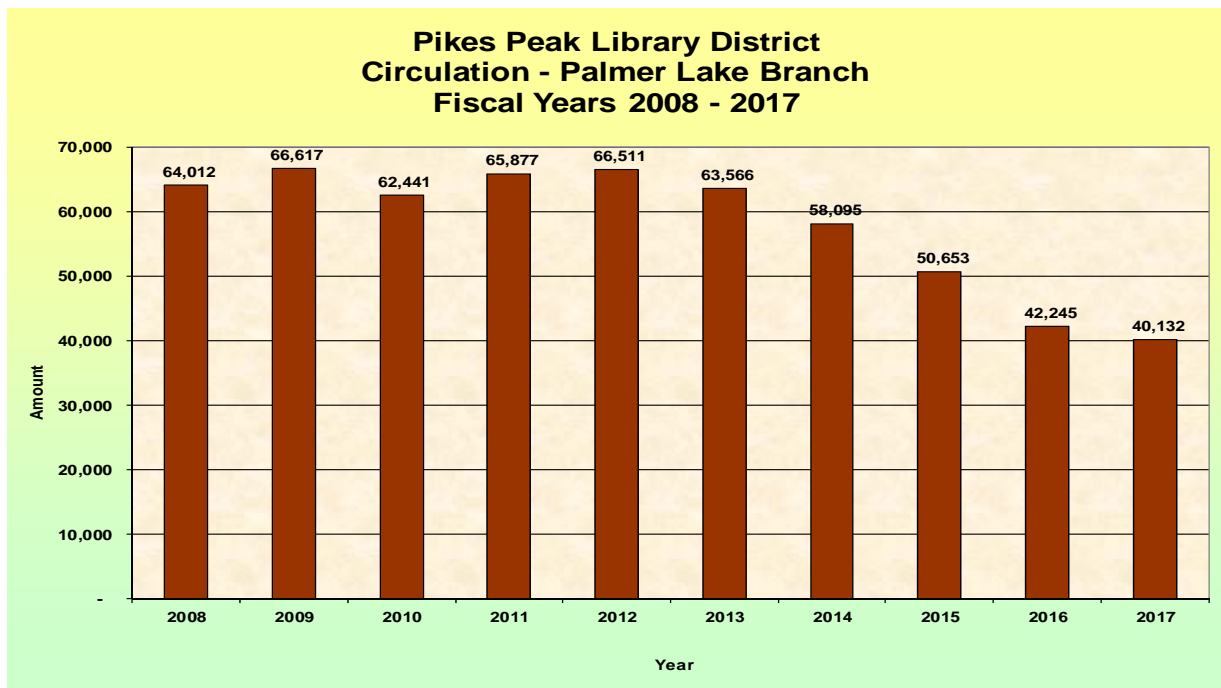


Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2017				
Account	2015 Actual	2016 Budget	2016 Projection	2017 Budget
<b>PUBLIC SERVICES</b>				
<b>Old Colorado City Branch</b>				
Salaries and wages	\$ 282,265	\$ 291,730	\$ 269,593	\$ 291,730
Substitute pay	9,579	15,000	15,000	11,250
FICA charges	21,634	22,317	21,074	22,317
Retirement contributions	13,192	13,027	11,799	13,027
Office supplies	2,910	5,599	5,500	6,000
Other operating supplies	143	1,500	1,500	1,500
Programming costs	1,387	1,125	1,125	1,125
<b>Total Old Colorado City Branch</b>	<b>\$ 331,111</b>	<b>\$ 350,298</b>	<b>\$ 325,591</b>	<b>\$ 346,949</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		8.63	8.90	8.90
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		8	8	8
Part-time (1-19 hours per week)		1	1	1
<b>Total Authorized Positions</b>		<b>13</b>	<b>13</b>	<b>13</b>
<b>MLS FTE's</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

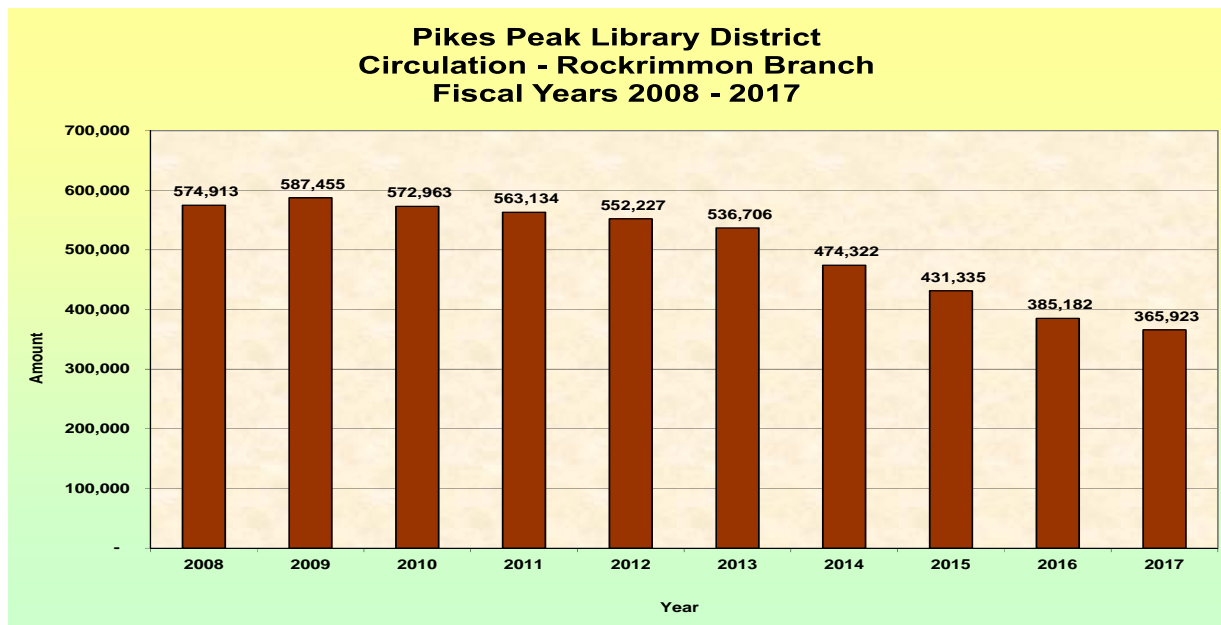
**Pikes Peak Library District  
Circulation - Old Colorado City Branch  
Fiscal Years 2008 - 2017**



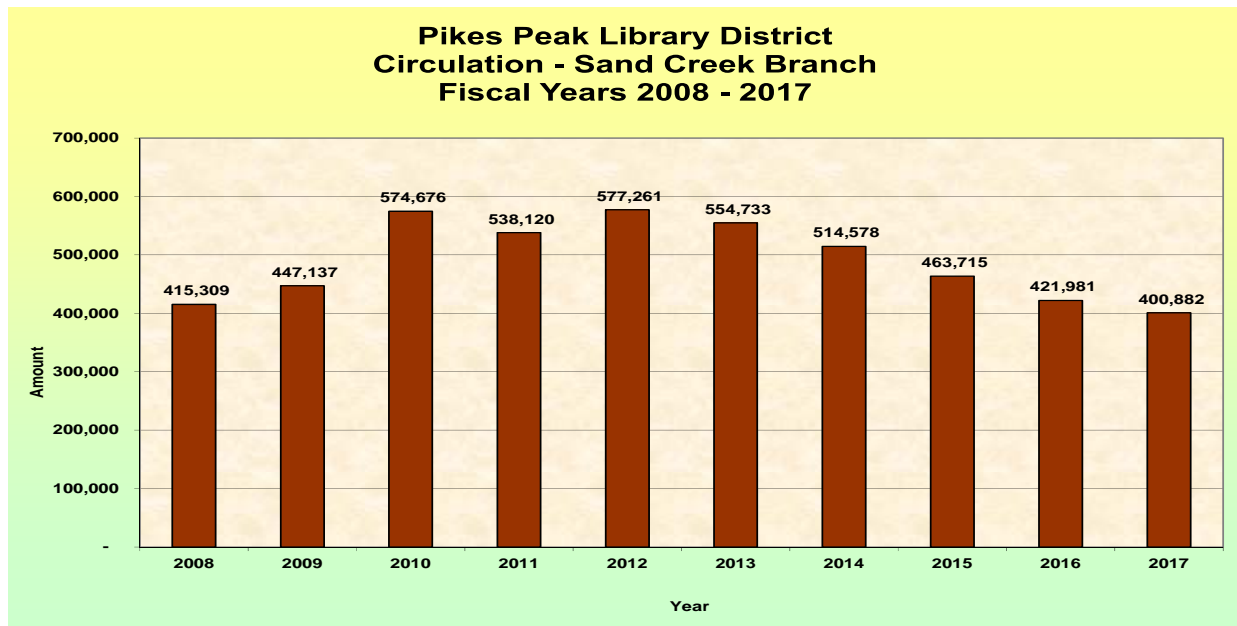
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2017				
Account	2015 Actual	2016 Budget	2016 Projection	2017 Budget
<b>PUBLIC SERVICES</b>				
<b>Palmer Lake Branch</b>				
Salaries and wages	\$ 57,211	\$ 61,079	\$ 57,205	\$ 63,819
Substitute pay	3,703	5,000	5,000	3,750
FICA charges	4,652	4,673	4,722	4,882
Office supplies	293	500	500	800
Other operating supplies	375	300	300	-
Other costs	-	125	125	125
<b>Total Palmer Lake Branch</b>	<b>\$ 66,235</b>	<b>\$ 71,677</b>	<b>\$ 67,852</b>	<b>\$ 73,376</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		1.79	2.03	2.03
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		-	-	-
Half-time (20 - 39 hours per week)		2	3	3
Part-time (1-19 hours per week)		1	-	-
<b>Total Authorized Positions</b>		<b>3</b>	<b>3</b>	<b>3</b>
<b>MLS FTE's</b>		-	-	-



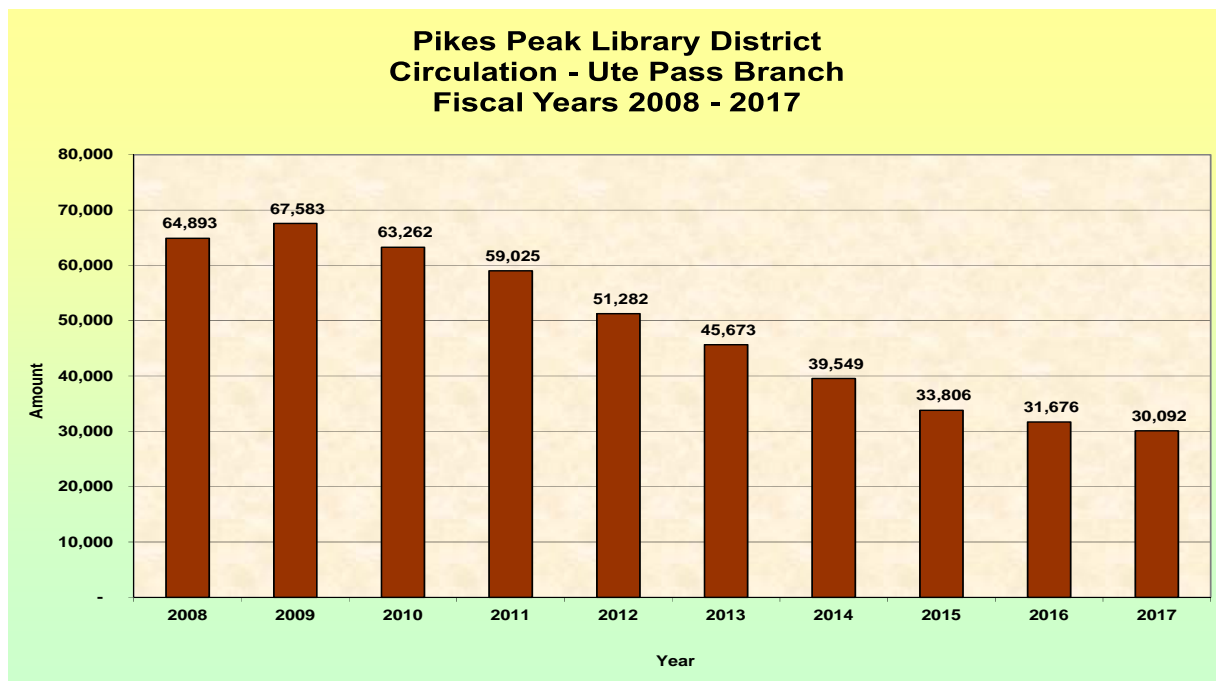
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2017				
Account	2015 Actual	2016 Budget	2016 Projection	2017 Budget
<b>PUBLIC SERVICES</b>				
<b>Rockrimmon Branch</b>				
Salaries and wages	\$ 307,555	\$ 316,674	\$ 315,086	\$ 316,674
Substitute pay	16,160	20,000	20,000	15,000
FICA charges	24,000	24,226	24,258	24,226
Retirement contributions	12,013	12,681	12,718	12,681
Office supplies	2,827	6,150	5,000	6,150
Other operating supplies	165	-	-	-
Programming costs	324	1,551	1,551	1,500
<b>Total Rockrimmon Branch</b>	<b>\$ 363,043</b>	<b>\$ 381,282</b>	<b>\$ 378,613</b>	<b>\$ 376,231</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		10.65	10.65	10.65
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		9	9	9
Part-time (1-19 hours per week)		5	5	5
<b>Total Authorized Positions</b>		18	18	18
<b>MLS FTE's</b>		1.00	1.00	1.00



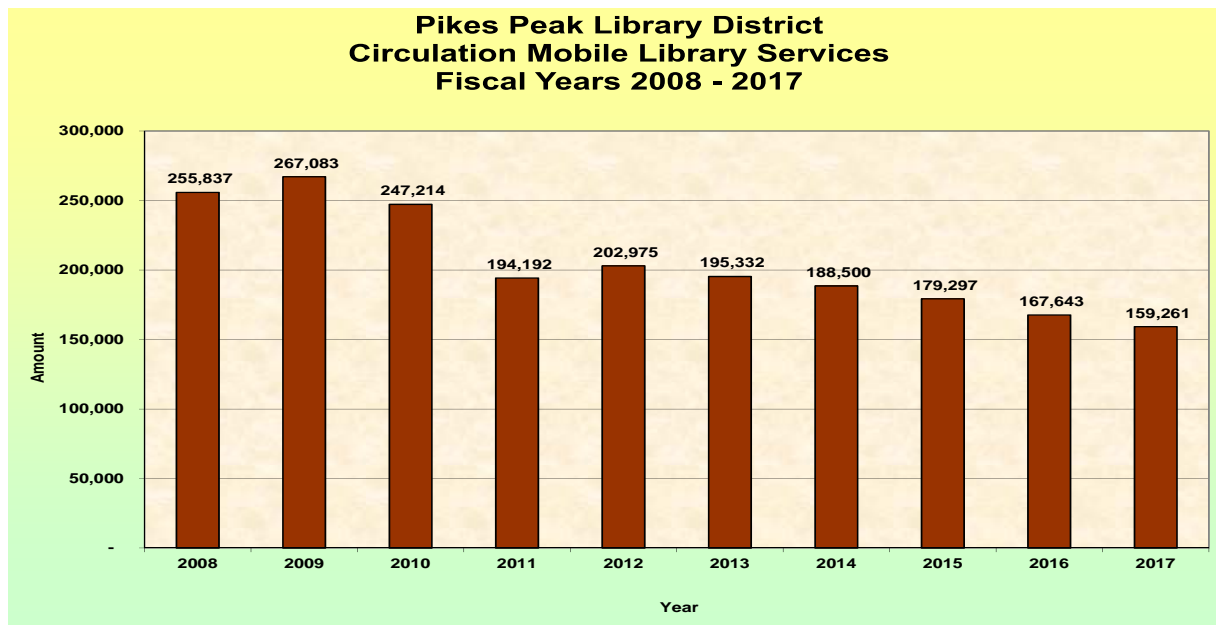
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2017				
Account	2015 Actual	2016 Budget	2016 Projection	2017 Budget
<b>PUBLIC SERVICES</b>				
<b>Sand Creek Branch</b>				
Salaries and wages	\$ 483,531	\$ 518,870	\$ 504,547	\$ 518,870
Substitute pay	31,988	32,000	30,000	24,000
FICA charges	37,774	39,694	39,007	39,694
Retirement contributions	28,929	32,842	32,413	32,842
Office supplies	8,984	8,500	9,000	8,500
Other operating supplies	1,145	8,163	3,000	7,500
Programming costs	2,957	3,000	3,000	7,000
<b>Total Sand Creek Branch</b>	<b>\$ 595,309</b>	<b>\$ 643,069</b>	<b>\$ 620,967</b>	<b>\$ 638,406</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		15.73	15.95	15.95
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		10	11	11
Half-time (20 - 39 hours per week)		6	6	6
Part-time (1-19 hours per week)		6	5	5
<b>Total Authorized Positions</b>		22	22	22
<b>MLS FTE's</b>		1.00	1.00	1.00



Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2017				
Account	2015 Actual	2016 Budget	2016 Projection	2017 Budget
<b>PUBLIC SERVICES</b>				
<b>Ute Pass Branch</b>				
Salaries and wages	\$ 35,059	\$ 35,811	\$ 37,243	\$ 35,811
Substitute pay	4,003	6,000	4,000	4,500
FICA charges	2,914	2,740	3,108	2,740
Office supplies	1,205	1,000	1,000	1,000
Programming costs	192	1,056	1,500	2,000
<b>Total Ute Pass Branch</b>	<b>\$ 43,373</b>	<b>\$ 46,607</b>	<b>\$ 46,851</b>	<b>\$ 46,051</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		1.28	1.28	1.28
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		-	-	-
Half-time (20 - 39 hours per week)		2	2	2
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>2</b>	<b>2</b>	<b>2</b>
<b>MLS FTE's</b>		<b>-</b>	<b>-</b>	<b>-</b>



Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2017				
Account	2015 Actual	2016 Budget	2016 Projection	2017 Budget
<b>PUBLIC SERVICES</b>				
<b>Mobile Library Services</b>				
Salaries and wages	\$ 269,001	\$ 271,908	\$ 249,257	\$ 271,908
Substitute pay	31,210	24,454	33,700	18,341
FICA charges	22,050	20,801	19,068	20,801
Retirement contributions	13,236	13,410	12,870	13,410
Office supplies	336	650	800	650
Other operating supplies	1,468	485	800	1,200
Other expenditures	-	-	-	1,600
Programming costs	468	400	1,000	2,200
<b>Total Mobile library Services</b>	<b>\$ 337,768</b>	<b>\$ 332,108</b>	<b>\$ 317,495</b>	<b>\$ 330,110</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		8.70	8.95	8.95
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		5	5	5
Half-time (20 - 39 hours per week)		5	7	7
Part-time (1-19 hours per week)		3	1	1
<b>Total Authorized Positions</b>		<b>13</b>	<b>13</b>	<b>13</b>
<b>MLS FTE's</b>		-	-	-



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Administration</b>	\$ 113,271	\$ 164,435	\$ 163,435	\$ 213,022
<b>Customer Service Team</b>	601	750	-	-
<b>Adult Services</b>				
<b>Penrose</b>	993,952	1,100,867	1,031,135	1,092,669
<b>ELIC</b>	1,042,142	1,226,033	1,217,719	1,223,172
<b>Total Adult Services</b>	<b>2,036,094</b>	<b>2,326,900</b>	<b>2,248,854</b>	<b>2,315,841</b>
<b>Library 21C Facility</b>				
<b>Adult Services</b>	367,689	396,969	383,118	393,929
<b>Children's</b>	334,916	362,595	335,680	358,613
<b>Computer Commons</b>	443,202	497,462	483,409	490,820
<b>Total Library 21C Facility</b>	<b>1,145,807</b>	<b>1,257,026</b>	<b>1,202,207</b>	<b>1,243,362</b>
<b>Children's</b>				
<b>Districtwide</b>	-	87,816	87,816	87,816
<b>Penrose</b>	364,400	345,018	364,945	344,313
<b>ELIC</b>	430,577	431,053	401,166	443,526
<b>Total Children's</b>	<b>794,978</b>	<b>863,887</b>	<b>853,927</b>	<b>875,655</b>
<b>Adult Reading Program</b>	12,911	13,000	13,000	13,000
<b>Senior Services</b>	4,949	6,000	6,000	6,000
<b>Teen Services</b>	21,402	33,279	33,279	33,179
<b>Special Collections</b>	527,802	550,823	549,344	552,424
<b>ILL</b>	48,808	63,260	63,260	68,800



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Shelving</b>				
Penrose	140,515	183,480	144,547	182,614
ELIC	306,248	346,157	310,086	341,586
Library 21C	100,779	126,433	117,591	124,821
<b>Total Shelving</b>	<b>547,542</b>	<b>656,070</b>	<b>572,224</b>	<b>649,021</b>
<b>Circulation</b>				
Penrose	329,191	362,139	313,204	358,279
ELIC	847,145	922,787	868,902	914,537
Library 21C	211,257	213,313	213,583	209,716
<b>Total Circulation</b>	<b>1,387,593</b>	<b>1,498,239</b>	<b>1,395,689</b>	<b>1,482,532</b>
<b>Security</b>	<b>456,399</b>	<b>513,524</b>	<b>467,215</b>	<b>506,024</b>
<b>Adult Education</b>	<b>141,146</b>	<b>196,325</b>	<b>161,772</b>	<b>225,200</b>
<b>Branch Facilities</b>				
Cheyenne Mountain	422,553	424,136	429,142	418,636
High Prairie	292,430	333,368	298,154	304,374
Fountain	264,317	273,541	255,761	271,395
Ruth Holley	428,551	458,527	434,016	455,710
Manitou Springs	179,845	202,617	187,340	196,643
Monument	357,949	378,894	367,543	372,190
Old Colorado City	331,111	350,298	325,591	346,949
Palmer Lake	66,235	71,677	67,852	73,376
Rockrimmon	363,043	381,282	378,613	376,231
Sand Creek	595,309	643,069	620,967	638,406
Ute Pass	43,373	46,607	46,851	46,051
Mobile Library Services	337,768	332,108	317,495	330,110
<b>Total Branch Facilities</b>	<b>3,682,485</b>	<b>3,896,124</b>	<b>3,729,325</b>	<b>3,830,071</b>
<b>Total Public Services</b>	<b>\$ 10,921,788</b>	<b>\$ 12,039,642</b>	<b>\$ 11,459,531</b>	<b>\$ 12,014,131</b>
<b>Total Full Time Equivalents (FTE's)</b>		<b>269.90</b>	<b>274.23</b>	<b>274.23</b>
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		140	147	147
Half-time (20 - 39 hours per week)		188	187	187
Part-time (1-19 hours per week)		72	67	67
<b>Total Authorized Positions</b>		<b>400</b>	<b>401</b>	<b>401</b>
<b>MLS FTE's</b>		<b>49</b>	<b>49</b>	<b>49</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Account</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projection</b>	<b>2017 Budget</b>
<b>HUMAN RESOURCES OFFICE</b>				
<b>Administration</b>				
Salaries and wages	\$ 249,938	\$ 257,410	\$ 238,381	\$ 257,410
Bilingual staff stipends	-	5,700	5,700	5,700
Work study	392	1,800	1,800	1,800
Temporary labor	-	-	12,000	-
FICA charges	18,262	19,692	17,752	19,692
Retirement contributions	15,802	16,291	14,508	16,291
Other operating supplies	3,572	4,050	4,050	4,050
Consultant fees	4,500	5,000	-	-
Compensation study	-	158,600	158,600	-
Outside services	7,933	9,500	9,500	9,500
Mileage reimbursement expenses	1,402	1,750	1,000	1,750
Employee recruitment expenses				
Testing	707	500	500	500
Background checks	9,982	14,500	14,500	17,000
Director search	15,458	-	-	-
Pre-employment assessment costs	2,815	5,000	6,000	6,500
Advertising costs	776	1,000	1,000	2,000
Recruitment travel costs	6,286	8,500	3,000	8,500
Relocation expenses	4,058	5,000	6,906	5,000
Job fairs	133	75	75	500
District-wide training programs/initiatives				
All Staff Day	2,747	3,500	2,780	3,500
Leadership	-	5,000	5,095	5,000
Master Drive	1,500	3,000	1,500	3,000
Other programs to be determined	-	-	-	20,000
Training	1,978	3,000	2,500	7,000
Employee recognition				
District-wide programs	100	1,000	1,000	7,525
Staff Organization	-	-	-	10,000
Tuition reimbursement costs	18,751	30,000	35,000	30,000
Wellness and safety	9,069	18,500	15,000	18,500
Volunteer program	3,248	3,700	2,500	3,700
Employee assistance program	13,364	17,000	17,000	17,000
<b>Total Human Resources</b>	<b>\$ 392,773</b>	<b>\$ 599,068</b>	<b>\$ 577,647</b>	<b>\$ 481,418</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		5.15	5.15	5.15
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		1	1	1
Part-time (1-19 hours per week)		1	1	1
<b>Total Authorized Positions</b>		<b>6</b>	<b>6</b>	<b>6</b>
<b>MLS FTE's</b>		-	-	-

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>HUMAN RESOURCES OFFICE</b>				
<b>Organizational Excellence Team</b>				
Employee Recognition	3,246	3,000	3,000	3,000
<b>Total OET Team</b>	<b>\$ 3,246</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>
<b>HUMAN RESOURCES OFFICE</b>				
<b>Administration</b>	<b>\$ 392,773</b>	<b>\$ 599,068</b>	<b>\$ 577,647</b>	<b>\$ 481,418</b>
<b>Teams</b>				
<b>Organizational Excellence Team</b>	<b>3,246</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
<b>Total Teams</b>	<b>3,246</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
<b>Total Development Office</b>	<b>\$ 396,018</b>	<b>\$ 602,068</b>	<b>\$ 580,647</b>	<b>\$ 484,418</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>FACILITIES OFFICE</b>				
<b>Facilities - District-wide</b>				
Office supplies	\$ 285	\$ 350	\$ 172	\$ 350
Other operating supplies	972	3,000	2,733	3,200
Vehicle operating costs	41,215	55,750	42,965	54,750
Consultant fees	6,239	10,000	9,450	15,000
Janitorial services	346,574	387,200	388,115	401,200
Equipment maintenance	14,639	16,000	12,552	17,500
Furniture repair	240	6,500	6,200	5,000
Building repairs - branches	23,430	33,250	23,351	33,750
Moving and storage costs	17,400	18,200	16,200	16,200
HVAC maintenance	76,992	90,595	87,210	91,300
Elevator maintenance	30,808	34,500	28,739	34,500
Burglar and fire alarm maintenance	47,073	54,800	52,180	56,800
Grounds maintenance	50,549	61,200	62,668	71,400
Mileage reimbursement expenses	3,079	3,000	2,062	3,000
Training	-	1,000	1,000	2,000
Equipment rental	40	1,000	767	1,000
<b>Total Facilities - District-wide</b>	<b>\$ 659,534</b>	<b>\$ 776,345</b>	<b>\$ 736,364</b>	<b>\$ 806,950</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>FACILITIES OFFICE</b>				
<b>Facilities - Penrose</b>				
Salaries and wages	\$ 300,033	\$ 273,333	\$ 282,123	\$ 273,333
FICA charges	20,857	20,910	19,925	20,910
Retirement contributions	21,054	21,867	21,867	21,867
Office supplies	6,832	8,000	6,934	8,000
Other operating supplies	18,688	26,750	17,771	26,750
Building repairs	20,724	38,709	24,436	35,100
Furniture repairs	4,002	12,500	12,500	12,500
Equipment repairs	179	1,000	464	1,000
<b>Total Facilities - Penrose</b>	<b>\$ 392,368</b>	<b>\$ 403,069</b>	<b>\$ 386,020</b>	<b>\$ 399,460</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		6.75	6.00	6.00
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		6	6	6
Half-time (20 - 39 hours per week)		1	-	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>7</b>	<b>6</b>	<b>6</b>
<b>MLS FTE's</b>		-	-	-

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>FACILITIES OFFICE</b>				
<b>Facilities - ELIC</b>				
Salaries and wages	\$ 125,803	\$ 127,109	\$ 130,411	\$ 127,109
FICA charges	8,992	9,724	9,390	9,724
Retirement contributions	9,649	10,169	10,102	10,169
Office supplies	7,543	7,500	3,756	5,500
Other operating supplies	6,868	8,500	12,421	13,500
Building repairs	22,847	26,500	20,180	29,500
Furniture repairs	12,393	12,500	11,990	12,500
Equipment repairs	590	850	461	850
<b>Total Facilities - ELIC</b>	<b>\$ 194,686</b>	<b>\$ 202,852</b>	<b>\$ 198,711</b>	<b>\$ 208,852</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		3.00	3.00	3.00
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		3	3	3
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>3</b>	<b>3</b>	<b>3</b>
<b>MLS FTE's</b>		-	-	-

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>FACILITIES OFFICE</b>				
<b>Facilities - Library 21C Facility</b>				
Salaries and wages	\$ 73,665	\$ 106,621	\$ 102,115	\$ 106,621
FICA charges	5,446	8,156	7,430	8,156
Retirement contributions	5,642	8,530	7,881	8,530
Office supplies	3,481	4,000	3,349	4,500
Other operating supplies	10,529	11,000	10,229	11,750
Equipment repair	5,290	6,000	1,139	3,500
Furniture repair	582	2,500	1,781	2,500
Building repairs	30,959	33,207	28,485	38,000
Roofing	-	4,500	7,000	4,500
HVAC maintenance	24,191	63,000	34,856	42,500
Elevator maintenance	135	-	500	-
Parking lot maintenance	-	8,000	-	-
<b>Total Facilities - Library 21C Facility</b>	<b>\$ 159,921</b>	<b>\$ 255,514</b>	<b>\$ 204,765</b>	<b>\$ 230,557</b>
<b>Authorized Positions</b>				
		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalent (FTE's)</b>		2.00	3.00	3.00
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		2	3	3
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		2	3	3
<b>MLS FTE's</b>		-	-	-

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>FACILITIES OFFICE</b>				
<b>Facilities - Utilities/Rent - Penrose</b>				
Gas	\$ 17,265	\$ 28,000	\$ 15,000	\$ 28,000
Electric	100,387	103,000	94,000	115,875
Water and sewer	21,656	26,300	22,000	27,750
Trash removal	2,326	3,110	2,400	3,000
Parking	41,588	43,624	39,000	42,375
<b>Total Facilities - Utilities/Rent - Penrose</b>	<b>\$ 183,222</b>	<b>\$ 204,034</b>	<b>\$ 172,400</b>	<b>\$ 217,000</b>
<b>Facilities - Utilities/Rent - ELIC</b>				
Gas	\$ 11,518	\$ 20,000	\$ 10,000	\$ 20,000
Electric	101,668	111,000	102,000	126,000
Water and sewer	25,591	22,000	19,600	29,000
Trash removal	4,212	5,154	4,300	5,000
<b>Total Facilities - Utilities/Rent - ELIC</b>	<b>\$ 142,990</b>	<b>\$ 158,154</b>	<b>\$ 135,900</b>	<b>\$ 180,000</b>
<b>Facilities - Utilities/Rent - Library Express</b>				
Facility rental costs	\$ -	\$ 1,200	\$ 1,200	\$ 1,200
<b>Total Facilities - Utilities/Rent - Library Express</b>	<b>\$ -</b>	<b>\$ 1,200</b>	<b>\$ 1,200</b>	<b>\$ 1,200</b>
<b>Facilities - Utilities/Rent - Briargate</b>				
Facility rental costs	\$ 42,940	\$ -	\$ -	\$ -
Common area maintenance costs	16,486	-	-	-
<b>Total Facilities - Utilities/Rent - Briargate</b>	<b>\$ 59,426</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Facilities - Utilities/Rent - Cheyenne Mountain</b>				
Gas	\$ 2,448	\$ 3,200	\$ 2,100	\$ 3,200
Electric	11,623	12,840	11,000	14,445
Trash removal	1,158	1,469	1,200	1,469
Facility rental costs	110,125	116,819	116,819	117,076
Common area maintenance costs	18,415	16,176	19,700	20,159
<b>Total Facilities - Utilities/Rent - Cheyenne Mtn.</b>	<b>\$ 143,768</b>	<b>\$ 150,504</b>	<b>\$ 150,819</b>	<b>\$ 156,349</b>



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>FACILITIES OFFICE</b>				
<b>Facilities - Utilities/Rent - High Prairie</b>				
Electric	\$ 9,170	\$ 9,670	\$ 9,900	\$ 10,800
Water and sewer	4,072	11,000	4,500	8,000
Trash removal	793	1,486	850	1,000
<b>Total Facilities - Utilities/Rent - High Prairie</b>	<b>\$ 14,035</b>	<b>\$ 22,156</b>	<b>\$ 15,250</b>	<b>\$ 19,800</b>
<b>Facilities - Utilities/Rent - Fountain</b>				
Gas	\$ 1,250	\$ 2,200	\$ 2,200	\$ 2,200
Electric	10,802	12,100	12,100	13,600
Water and sewer	1,882	2,600	2,400	2,600
Trash removal	1,158	1,471	1,250	1,400
<b>Total Facilities - Utilities/Rent - Fountain</b>	<b>\$ 15,091</b>	<b>\$ 18,371</b>	<b>\$ 17,950</b>	<b>\$ 19,800</b>
<b>Facilities - Utilities/Rent - Library 21C</b>				
Gas	\$ 24,797	\$ 27,000	\$ 25,000	\$ 27,000
Electric	126,377	130,000	130,000	130,000
Water and sewer	27,936	24,100	18,000	27,800
Trash removal	4,129	5,074	4,600	6,000
<b>Total Facilities - Utilities/Rent - Library 21C</b>	<b>\$ 183,239</b>	<b>\$ 186,174</b>	<b>\$ 177,600</b>	<b>\$ 190,800</b>
<b>Facilities - Utilities/Rent - Ruth Holley</b>				
Gas	\$ 2,426	\$ 3,000	\$ 2,700	\$ 3,000
Electric	10,295	9,800	8,700	11,250
Trash removal	1,055	1,336	1,100	1,300
Rental	114,112	115,810	115,810	116,755
Common area maintenance costs	24,490	30,500	30,500	30,500
<b>Total Facilities - Utilities/Rent - Ruth Holley</b>	<b>\$ 152,378</b>	<b>\$ 160,446</b>	<b>\$ 158,810</b>	<b>\$ 162,805</b>
<b>Facilities - Utilities/Rent - Manitou</b>				
Gas	\$ 597	\$ 1,300	\$ 564	\$ 1,300
Electric	2,179	2,810	1,900	3,160
Water and Sewer	777	1,500	800	1,500
Rent	9,264	9,264	9,264	9,264
<b>Total Facilities - Utilities/Rent - Manitou Springs</b>	<b>\$ 12,816</b>	<b>\$ 14,874</b>	<b>\$ 12,528</b>	<b>\$ 15,224</b>
<b>Facilities - Utilities/Rent - Monument</b>				
Gas	\$ 1,618	\$ 2,500	\$ 1,600	\$ 2,500
Electric	11,438	11,900	12,900	13,700
Trash Removal	421	597	515	600
Facility rental costs	99,888	104,882	104,882	110,126
Common area maintenance costs	26,200	27,000	23,000	27,000
<b>Total Facilities - Utilities/Rent - Monument</b>	<b>\$ 139,564</b>	<b>\$ 146,879</b>	<b>\$ 142,897</b>	<b>\$ 153,926</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>FACILITIES OFFICE</b>				
<b>Facilities - Utilities/Rent - Old Colorado City</b>				
Gas	\$ 1,509	\$ 2,400	\$ 1,200	\$ 2,400
Electric	7,044	7,980	6,200	8,975
Trash removal	623	833	1,375	1,930
Water and sewer	1,407	1,930	700	800
<b>Total Facilities - Utilities/Rent - Old Colorado City</b>	<b>\$ 10,583</b>	<b>\$ 13,143</b>	<b>\$ 9,475</b>	<b>\$ 14,105</b>
<b>Facilities - Utilities/Rent - Palmer Lake</b>				
Gas	\$ 655	\$ 1,500	\$ 920	\$ 1,500
Electric	1,237	1,500	1,100	1,675
Water and sewer	794	1,160	600	1,160
<b>Total Facilities - Utilities/Rent - Palmer Lake</b>	<b>\$ 2,686</b>	<b>\$ 4,160</b>	<b>\$ 2,620</b>	<b>\$ 4,335</b>
<b>Facilities - Utilities/Rent - Rockrimmon</b>				
Gas	\$ 1,671	\$ 2,900	\$ 1,400	\$ 2,900
Electric	8,505	8,790	7,270	9,800
Trash removal	425	600	505	600
Facility rental costs	157,498	161,832	161,832	166,165
Common area maintenance costs	35,280	42,295	42,295	44,462
<b>Total Facilities - Utilities/Rent - Rockrimmon</b>	<b>\$ 203,379</b>	<b>\$ 216,417</b>	<b>\$ 213,302</b>	<b>\$ 223,927</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>FACILITIES OFFICE</b>				
<b>Facilities - Utilities/Rent - Sand Creek</b>				
Gas	\$ 2,167	\$ 3,200	\$ 2,000	\$ 3,200
Electric	11,638	13,545	11,000	15,200
Water and sewer	1,765	2,300	1,700	2,300
Trash Removal	318	506	423	500
Common area maintenance costs	17,485	16,000	17,500	17,624
<b>Total Facilities - Utilities/Rent - Sand Creek</b>	<b>\$ 33,374</b>	<b>\$ 35,551</b>	<b>\$ 32,623</b>	<b>\$ 38,824</b>
<b>Facilities - Utilities/Rent - Ute Pass</b>				
Gas	\$ 1,673	\$ 2,513	\$ 1,700	\$ 2,513
Electric	2,123	2,700	1,950	3,000
Water and sewer	1,074	1,615	1,300	1,615
Facility rental costs	6,315	6,320	6,505	6,700
<b>Total Facilities - Utilities/Rent - Ute Pass</b>	<b>\$ 11,184</b>	<b>\$ 13,148</b>	<b>\$ 11,455</b>	<b>\$ 13,828</b>
<b>Green Team</b>				
General supplies	\$ 180	\$ 750	\$ 750	\$ 750
Programing	-	100	100	100
Training	-	150	150	150
<b>Total Green Team</b>	<b>\$ 180</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2017				
Account	2015 Actual	2016 Budget	2016 Projection	2017 Budget
<b>FACILITIES OFFICE</b>				
<b>Facilities</b>				
Administration	\$ 659,534	\$ 776,345	\$ 736,364	\$ 806,950
<b>Facilities</b>				
Penrose	392,368	403,069	386,020	399,460
ELIC	194,686	202,852	198,711	208,852
Library 21C Facility	159,921	255,514	204,765	230,557
<b>Utilities/Rent</b>				
Penrose	183,222	204,034	172,400	217,000
ELIC	142,990	158,154	135,900	180,000
Library Express	-	1,200	1,200	1,200
Briargate	59,426	-	-	-
Cheyenne Mountain	143,768	150,504	150,819	156,349
High Prairie	14,035	22,156	15,250	19,800
Fountain	15,091	18,371	17,950	19,800
New Facility	183,239	186,174	177,600	190,800
Ruth Holley	152,378	160,446	158,810	162,805
Manitou Springs	12,816	14,874	12,528	15,224
Monument Hill	139,564	146,879	142,897	153,926
Old Colorado City	10,583	13,143	9,475	14,105
Palmer Lake	2,686	4,160	2,620	4,335
Rockrimmon	203,379	216,417	213,302	223,927
Sand Creek	33,374	35,551	32,623	38,824
Ute Pass	11,184	13,148	11,455	13,828
<b>Total Utilities/Rent</b>	<b>1,307,736</b>	<b>1,345,211</b>	<b>1,254,829</b>	<b>1,411,923</b>
<b>Total - Facilities</b>	<b>2,714,244</b>	<b>2,982,991</b>	<b>2,780,689</b>	<b>3,057,742</b>
<b>Teams</b>				
Green Team	180	1,000	1,000	1,000
<b>Total Teams</b>	<b>180</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Total Facilities Office</b>	<b>\$ 2,714,424</b>	<b>\$ 2,983,991</b>	<b>\$ 2,781,689</b>	<b>\$ 3,058,742</b>
<b>Authorized Positions</b>				
<b>Total Full Time Equivalents (FTE's)</b>		<b>11.75</b>	<b>12.00</b>	<b>12.00</b>
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		11	12	12
Half-time (20 - 39 hours per week)		1	-	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>12</b>	<b>12</b>	<b>12</b>
<b>MLS FTE's</b>		<b>-</b>	<b>-</b>	<b>-</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Account</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projection</b>	<b>2017 Budget</b>
<b>COMMUNITY ENGAGEMENT AND OUTREACH OFFICE</b>				
<b>Administration</b>				
Salaries and wages	\$ 527,091	\$ 544,622	\$ 466,351	\$ 544,622
FICA charges	38,586	41,664	33,903	41,664
Retirement contributions	36,233	37,806	31,585	37,806
Video substitute pay	2,383	12,000	8,000	9,000
Meeting room supplies	2,334	5,000	2,000	2,000
Office supplies	519	-	-	-
Other operating supplies	3,377	4,100	4,100	4,100
Video production	3,609	1,500	2,500	2,500
Library channel	1,517	9,134	5,000	5,000
Consultant fees	-	10,000	10,000	10,000
PMC repair/replacement	649	2,000	2,000	7,500
Newsletters - postage and mail preparation costs	1,192	4,000	2,500	2,500
Mileage reimbursement expenses	5,545	5,000	5,000	5,000
Contract information listing costs	13,514	13,000	15,000	15,000
External printing services	103,031	100,000	100,000	100,000
Paper supplies/copier center commitment	-	7,000	3,500	3,500
Networking costs	3,627	3,500	3,000	3,000
Marketing promotions	59,200	78,230	78,230	70,000
Programming costs	5,405	6,000	6,000	6,000
Merchandising costs	3,597	3,500	3,000	3,000
Trade exhibits/community outreach	5,035	8,000	8,000	8,000
Training	1,117	4,000	4,000	8,000
Survey subscription	-	-	-	300
Signage costs	4,387	12,000	8,000	8,000
<b>Total</b>	<b>\$ 821,947</b>	<b>\$ 912,056</b>	<b>\$ 801,669</b>	<b>\$ 896,492</b>
<b>Authorized Positions</b>				
		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		12.25	12.25	12.25
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		10	10	10
Half-time (20 - 39 hours per week)		4	4	4
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>14</b>	<b>14</b>	<b>14</b>
<b>MLS FTE's</b>		<b>-</b>	<b>-</b>	<b>-</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>INFORMATION TECHNOLOGY OFFICE</b>				
<b>Administration</b>				
Salaries and wages	\$ 724,207	\$ 778,825	\$ 688,912	\$ 780,281
FICA charges	53,263	59,580	50,585	59,691
Retirement contributions	54,526	58,533	51,077	58,649
Software costs	211,603	307,487	307,487	300,104
Computer supplies	26,627	40,795	40,795	46,000
Office supplies	1,850	2,500	2,500	2,500
Telecommunication Costs				
Data charges	270,716	197,660	197,660	193,880
Upgrades	14,097	10,000	10,000	-
Voice	62,583	68,239	68,239	57,600
Cellular	55,965	49,400	49,400	73,200
Cabling	6,265	10,000	10,000	10,000
Consultant fees	59,141	70,500	70,500	85,000
SIRSI software costs	179,561	195,654	195,654	208,882
Prospector - software costs	-	-	-	75,000
Comp Sup Agreement-Internet	134,866	125,634	125,634	135,000
Miscellaneous equipment maintenance	10,391	63,598	63,598	152,098
Telecommunication equipment maintenance	47,008	68,519	68,519	66,000
Telephone maintenance	18,327	50,000	50,000	40,000
Equipment repair costs	10,029	10,000	10,000	8,500
Training	14,874	23,000	23,000	46,000
Mileage reimbursement expenses	7,758	6,000	6,000	6,000
<b>Total Information Technology Office</b>	<b>\$ 1,963,657</b>	<b>\$ 2,195,924</b>	<b>\$ 2,089,560</b>	<b>\$ 2,404,385</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		14.10	14.10	14.10
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		13	13	13
Half-time (20 - 39 hours per week)		2	2	2
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		15	15	15
<b>MLS FTE's</b>		1.00	1.00	1.00

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>INFORMATION TECHNOLOGY OFFICE</b>				
<b>Material Handling Team</b>				
Programming	\$ -	\$ 400	\$ 400	\$ -
<b>Total Material Handling Team</b>	<b>\$ -</b>	<b>\$ 400</b>	<b>\$ 400</b>	<b>\$ -</b>
<b>INFORMATION TECHNOLOGY OFFICE</b>				
<b>Administration</b>	\$ 1,963,657	\$ 2,195,924	\$ 2,089,560	\$ 2,404,385
<b>Materials Handling Team</b>	-	400	400	-
<b>Total Information Technology Office</b>	<b>\$ 1,963,657</b>	<b>\$ 2,196,324</b>	<b>\$ 2,089,960</b>	<b>\$ 2,404,385</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>COLLECTION MANAGEMENT</b>				
Salaries and wages	\$ 762,204	\$ 725,680	\$ 682,227	\$ 736,091
Temporary labor	18,374	14,000	14,000	14,000
Substitutes Employees	116	5,000	5,000	3,750
FICA charges	57,518	55,515	50,833	56,311
Retirement contributions	53,786	52,512	50,122	54,765
Office supplies	2,093	2,500	2,500	2,500
Other operating supplies	104	2,000	2,000	2,000
Processing supplies	100,275	137,360	125,000	95,000
Cataloging services	33,110	72,600	50,000	50,600
Bindery	5,089	5,000	5,000	5,000
Library material purchases	3,585,839	3,850,317	3,850,317	3,625,300
Microforms	-	10,000	10,000	5,000
Periodicals	141,041	125,174	125,174	120,000
Serials	37,450	41,154	41,154	28,000
On-line database services	192,915	89,065	89,065	90,865
Title Source software/Web Dewey BCR	1,995	2,500	2,500	2,500
Training	-	4,000	4,000	8,000
Mileage reimbursement expenses	1,069	800	800	500
<b>Total Collection Management</b>	<b>\$ 4,992,980</b>	<b>\$ 5,195,177</b>	<b>\$ 5,109,692</b>	<b>\$ 4,900,182</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		19.65	19.00	19.00
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		16	16	16
Half-time (20 - 39 hours per week)		6	5	5
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		22	21	21
<b>MLS FTE's</b>		5.38	5.38	5.38



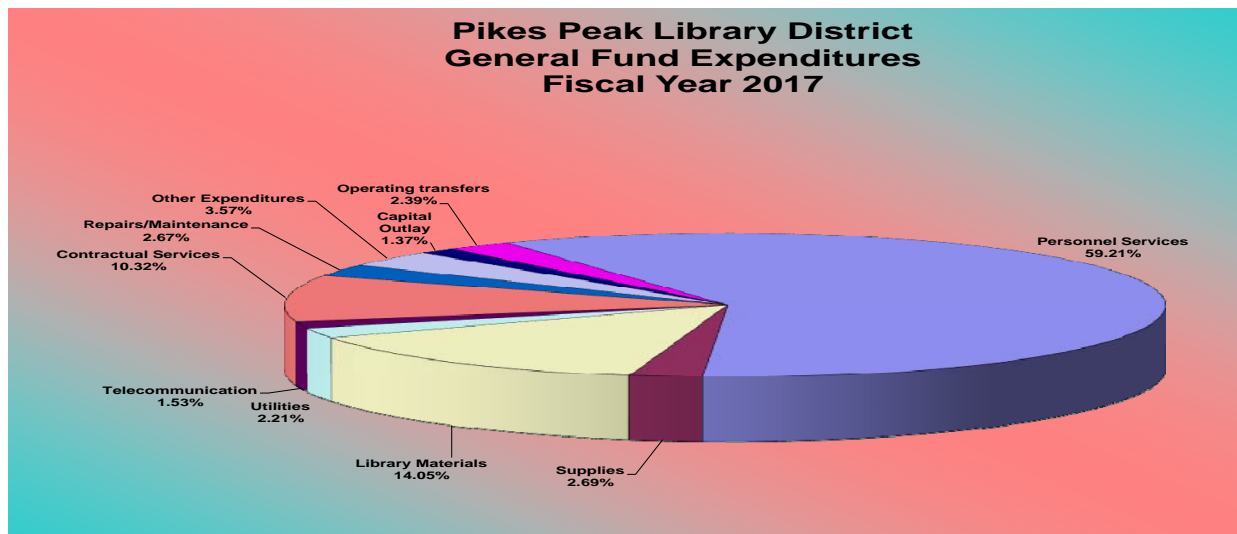
<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>DEVELOPMENT OFFICE</b>				
<b>Administration</b>				
Administrative support - Foundation costs	\$ 174,194	\$ 187,000	\$ 187,000	\$ -
Salaries and wages	-	-	-	136,874
FICA charges	-	-	-	10,471
Retirement contributions	-	-	-	6,746
Development support	-	-	-	10,500
Mileage and travel	-	-	-	2,400
Other expenses	-	-	-	1,900
Software support	-	-	-	19,000
Bank fees	-	-	-	1,600
Training	-	-	-	4,800
General supplies	775	-	-	500
<b>Total Development Office</b>	<b>\$ 174,969</b>	<b>\$ 187,000</b>	<b>\$ 187,000</b>	<b>\$ 194,791</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		-	-	2.50
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		-	-	2
Half-time (20 - 39 hours per week)		-	-	1
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		-	-	3
<b>MLS FTE's</b>		-	-	-

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Account</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projection</b>	<b>2017 Budget</b>
<b>FINANCE OFFICE</b>				
<b>Administration</b>				
Salaries and wages	\$ 285,182	\$ 345,946	\$ 340,872	\$ 345,946
Substitute costs	4,384	-	-	-
FICA charges	20,645	26,465	24,165	26,465
Retirement contributions	20,548	25,978	24,373	25,978
Office supplies	(50)	8,000	8,000	8,000
Other operating supplies	28,779	-	-	-
Audit fees	34,435	39,500	39,500	41,450
Legal notices - advertising	599	2,000	2,000	2,000
Fiscal System annual maintenance costs	64,899	64,000	64,000	64,000
Consulting services - fiscal system	-	-	-	50,000
Mileage reimbursement expenses	2,850	2,600	2,600	2,600
Vault clean-up charges	1,962	2,100	2,100	2,100
Training	1,316	4,800	4,800	12,000
<b>Total Finance Office</b>	<b>\$ 465,549</b>	<b>\$ 521,389</b>	<b>\$ 512,410</b>	<b>\$ 580,539</b>
<b>Authorized Positions</b>				
		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		6.75	6.75	6.75
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		6	6	6
Half-time (20 - 39 hours per week)		1	1	1
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>7</b>	<b>7</b>	<b>7</b>
<b>MLS FTE's</b>		-	-	-

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Account</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projection</b>	<b>2017 Budget</b>
<b>INTERDEPARTMENTAL</b>				
Vacation/sick leave payout provision	\$ 221,757	\$ 175,000	\$ 165,000	\$ 200,000
Payroll accrual provision	181,313	-	-	60,000
Contribution - retirement plan	-	-	-	24,000
Personnel items	-	109,910	75,000	900,000
Cumulative effect new positions	-	-	-	-
New positions/temporary positions	-	-	-	-
Substitute pay reserve - teams/Sunday hours	1,004	30,000	30,000	172,253
Other payroll taxes	31,791	39,471	39,471	37,171
Dues	22,620	23,722	23,302	52,842
Legal fees	24,431	50,000	50,000	50,000
Health insurance	1,329,546	1,540,000	1,540,000	1,617,000
Vision insurance	47,774	51,000	51,000	54,000
Unemployment insurance	47,940	40,000	40,000	44,000
Workers compensation costs	77,260	94,500	94,500	97,000
Life and disability insurance	54,611	49,000	49,000	51,000
Collection agency charges	43,859	42,500	42,500	41,000
Other operating supplies	1,643	2,000	2,000	2,500
Postage	89,802	90,000	90,000	90,000
Copier charges	38,511	40,000	40,000	45,000
Patron Reimbursement	-	1,000	1,000	1,000
Insurance	168,363	172,500	172,500	181,000
Bank charges	-	24,000	24,000	25,000
Treasurer's fees	363,456	371,785	371,785	386,656
<b>Total Interdepartmental</b>	<b>\$ 2,745,683</b>	<b>\$ 2,946,388</b>	<b>\$ 2,901,058</b>	<b>\$ 4,131,422</b>
<b>OPERATING TRANSFERS TO OTHER FUNDS</b>				
East Library Renovation	42,320	27,500	27,500	-
Penrose Library Renovation	23,000	87,000	87,000	59,690
Library 21C Facility Project Fund	27,200	92,150	92,150	-
Capital Reserve Fund	1,041,132	1,052,438	1,052,438	676,651
<b>Total Operating Transfers To Other Funds</b>	<b>\$ 1,133,652</b>	<b>\$ 1,259,088</b>	<b>\$ 1,259,088</b>	<b>\$ 736,341</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2015</b>	<b>2017</b>
<b>Account</b>	<b>Budget</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>DESIGNATED FUNDS</b>				
Wages/temporary labor	96,434	105,614	105,614	90,457
Substitute costs	2,338	-	-	-
FICA	7,506	4,074	4,074	6,921
Supplies	16,416	37,501	38,299	8,600
Library Materials - Books	109,388	146,618	146,618	146,193
Library Materials - Electronic databases/on-line services	2,983	1,463	1,463	1,098
Data telecommunications	-	100	100	-
Printing	-	1,000	1,000	-
Programming	63,543	93,901	88,167	75,415
Grounds maintenance	-	1,625	1,625	-
Summer Reading Prizes	8,758	2,040	-	6,000
Mileage	2,743	1,196	1,196	-
Dues	3,268	1,320	1,320	1,320
Training	2,798	18,200	28,200	1,400
Community outreach	1,289	-	-	-
Other grant designated expenses	61,715	53,845	49,885	351,284
Capital Outlay	122,194	518,208	198,692	422,649
<b>Total Designated Funds</b>	<b>\$ 501,371</b>	<b>\$ 986,705</b>	<b>\$ 666,253</b>	<b>\$ 1,111,337</b>
<b>Total Expenditures, Operating Transfers To Other Funds and Other Financing Uses</b>	<b>\$ 27,046,055</b>	<b>\$ 30,094,299</b>	<b>\$ 28,616,468</b>	<b>\$ 30,792,251</b>

Pikes Peak Library District General Fund - Expenditures by Department Three-Year Period Ended December 31, 2017				
Account	2015 Actual	2016 Budget	2016 Projection	2017 Budget
<b>Summary</b>				
Director	\$ 214,018	\$ 264,471	\$ 267,471	\$ 279,471
Public Services	10,921,788	12,039,642	11,459,531	12,014,131
Human Resources	396,018	602,068	580,647	484,418
Facilities	2,714,424	2,983,991	2,781,689	3,058,742
Community Engagement and Outreach Office	821,947	912,056	801,669	896,492
Information Technology Office	1,963,657	2,196,324	2,089,960	2,404,385
Collection Management	4,992,980	5,195,177	5,109,692	4,900,182
Development Office	174,969	187,000	187,000	194,791
Finance Office	465,549	521,389	512,410	580,539
Interdepartmental	2,745,683	2,946,388	2,901,058	4,131,422
Capital Outlay	122,194	518,208	198,692	422,649
Operating Transfers To Other Funds	1,133,652	1,259,088	1,259,088	736,341
Designated Funds	379,177	468,497	467,561	688,688
<b>Total General Fund Expenditures</b>	<b>\$ 27,046,055</b>	<b>\$ 30,094,299</b>	<b>\$ 28,616,468</b>	<b>\$ 30,792,251</b>
<b>Authorized Positions</b>		<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Total Full Time Equivalents (FTE's)</b>		341.55	345.48	347.98
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		202	210	212
Half-time (20 - 39 hours per week)		203	200	201
Part-time (1-19 hours per week)		73	68	68
<b>Total Authorized Positions</b>		<b>478</b>	<b>478</b>	<b>481</b>
<b>MLS FTE's</b>		<b>56</b>	<b>57</b>	<b>57</b>



<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Annual Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Briargate Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 3,000	\$ -	\$ -	\$ 305,000
<b>Total Fiscal Year Estimated Revenues</b>	<b>3,000</b>	<b>-</b>	<b>-</b>	<b>305,000</b>
<b>Fiscal Year Expenditures</b>				
Other				
Signage - Monument Library	4,016	-	-	-
Projects yet to be defined	-	-	-	305,000
<b>Total Fiscal Year Expenditures</b>	<b>4,016</b>	<b>-</b>	<b>-</b>	<b>305,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(1,016)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>6,000</b>	<b>4,984</b>	<b>4,984</b>	<b>4,984</b>
<b>Fund Balance - End of Year</b>	<b>\$ 4,984</b>	<b>\$ 4,984</b>	<b>\$ 4,984</b>	<b>\$ 4,984</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Penrose Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Penrose Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 15,000	\$ -	\$ 15,000
Other Resources - Utilization of Fund Balance	-	35,000	-	35,000
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>50,000</b>	<b>-</b>	<b>50,000</b>
<b>Fiscal Year Expenditures</b>				
Capital outlay				
KOC assessment study	-	50,000	-	50,000
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>50,000</b>	<b>-</b>	<b>50,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>
<b>Fund Balance - End of Year</b>	<b>\$ 500</b>	<b>\$ 500</b>	<b>\$ 500</b>	<b>\$ 500</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Cheyenne Mountain Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Cheyenne Mountain Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 11,500	\$ 11,500	\$ -
<b>Total Fiscal Year Estimated Revenues</b>	-	11,500	11,500	-
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Relocate circulation desk	-	11,500	11,500	-
Access control upgrades	-	-	-	1,000
<b>Total Fiscal Year Expenditures</b>	-	11,500	11,500	1,000
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	-	-	(1,000)
<b>Fund Balance - Beginning of Year</b>	1,167	1,167	1,167	1,167
<b>Fund Balance - End of Year</b>	\$ 1,167	\$ 1,167	\$ 1,167	\$ 167



<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Fountain Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Fountain Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 10,000	\$ 44,250	\$ 44,250	\$ 28,000
<b>Total Fiscal Year Estimated Revenues</b>	<b>10,000</b>	<b>44,250</b>	<b>44,250</b>	<b>28,000</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	-	-	-	2,500
Capital outlay	42,210	-	-	-
Relocate returns processing	-	2,250	2,250	-
Tree-trimming	-	5,000	5,000	-
Land improvement	-	5,000	5,000	-
Garden upkeep	-	-	-	2,500
Access control upgrades	-	-	-	4,000
Widen paver path in memorial garden to allow ADA access	-	-	-	1,500
Doorway to memorial garden	-	-	-	10,000
Roof maintenance	-	-	-	5,000
Other	-	-	-	2,500
<b>Total Fiscal Year Expenditures</b>	<b>42,210</b>	<b>12,250</b>	<b>12,250</b>	<b>28,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(32,210)</b>	<b>32,000</b>	<b>32,000</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>500</b>	<b>(31,710)</b>	<b>(31,710)</b>	<b>290</b>
<b>Fund Balance - End of Year</b>	<b>\$ (31,710)</b>	<b>\$ 290</b>	<b>\$ 290</b>	<b>\$ 290</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>High Prairie Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's High Prairie Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 1,600	\$ -	\$ -
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>1,600</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Restroom flooring reseal	-	1,600	1,600	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>1,600</b>	<b>1,600</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>-</b>	<b>(1,600)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>6,418</b>	<b>6,418</b>	<b>6,418</b>	<b>4,818</b>
<b>Fund Balance - End of Year</b>	<b>\$ 6,418</b>	<b>\$ 6,418</b>	<b>\$ 4,818</b>	<b>\$ 4,818</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Manitou Springs Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Manitou Springs Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 500	\$ 50,000	\$ -	\$ 56,998
<b>Total Fiscal Year Estimated Revenues</b>	<b>500</b>	<b>50,000</b>	<b>-</b>	<b>56,998</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	-	-	-	500
Capital outlay	-	50,000	56,498	-
Other	500	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>500</b>	<b>50,000</b>	<b>56,498</b>	<b>500</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>-</b>	<b>(56,498)</b>	<b>56,498</b>
<b>Fund Balance - Beginning of Year</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(56,498)</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (56,498)</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Monument Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Monument Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 5,000	\$ -	\$ 4,000
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>5,000</b>	<b>-</b>	<b>4,000</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	203	-	-	-
Capital outlay				-
Portable sink for community meeting room	-	2,000	-	2,000
Organizing utility shelving	-	2,000	-	2,000
<b>Total Fiscal Year Expenditures</b>	<b>203</b>	<b>4,000</b>	<b>-</b>	<b>4,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(203)</b>	<b>1,000</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>3,219</b>	<b>3,015</b>	<b>3,015</b>	<b>3,015</b>
<b>Fund Balance - End of Year</b>	<b>\$ 3,015</b>	<b>\$ 4,015</b>	<b>\$ 3,015</b>	<b>\$ 3,015</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Old Colorado City Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Old Colorado City Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 29,450	\$ 20,950	\$ 11,135	\$ 9,815
<b>Total Fiscal Year Estimated Revenues</b>	<b>29,450</b>	<b>20,950</b>	<b>11,135</b>	<b>9,815</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	-	1,000	1,000	-
Capital outlay				
Window cornices	-	8,000	4,985	3,015
Restroom flooring and reseal	-	1,450	-	1,450
Roof inspection and repairs	-	1,500	-	1,500
Chairs	-	1,135	1,135	-
Self-check	11,267	-	-	-
Public art project	13,500	10,000	6,816	3,184
<b>Total Fiscal Year Expenditures</b>	<b>24,767</b>	<b>23,085</b>	<b>13,936</b>	<b>9,149</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>4,683</b>	<b>(2,135)</b>	<b>(2,801)</b>	<b>666</b>
<b>Fund Balance - Beginning of Year</b>	<b>275</b>	<b>4,958</b>	<b>4,958</b>	<b>2,157</b>
<b>Fund Balance - End of Year</b>	<b>\$ 4,958</b>	<b>\$ 2,823</b>	<b>\$ 2,157</b>	<b>\$ 2,823</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Palmer Lake Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Palmer Lake Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 3,000	\$ 1,000	\$ 2,000
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>3,000</b>	<b>1,000</b>	<b>2,000</b>
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Upgrade water fountain	-	3,000	1,000	2,000
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>3,000</b>	<b>1,000</b>	<b>2,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Rockrimmon Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Rockrimmon Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 11,200	\$ -	\$ 3,138	\$ -
<b>Total Fiscal Year Estimated Revenues</b>	<b>11,200</b>	<b>-</b>	<b>3,138</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Facility improvements	8,575	-	-	-
RFID gates	2,217	-	-	-
Flooring replacement with RFID gate installation	1,190	-	-	-
Move Teen location	2,216	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>14,197</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(2,997)</b>	<b>-</b>	<b>3,138</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>(141)</b>	<b>(3,138)</b>	<b>(3,138)</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ (3,138)</b>	<b>\$ (3,138)</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Ruth Holley Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Ruth Holley Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 5,000	\$ -	\$ -	\$ -
<b>Total Fiscal Year Estimated Revenues</b>	<b>5,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Capital outlay	-	5,000	5,000	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>5,000</b>	<b>5,000</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>5,000</b>	<b>(5,000)</b>	<b>(5,000)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>91</b>	<b>5,091</b>	<b>5,091</b>	<b>91</b>
<b>Fund Balance - End of Year</b>	<b>\$ 5,091</b>	<b>\$ 91</b>	<b>\$ 91</b>	<b>\$ 91</b>



<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Sand Creek Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Sand Creek Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 128,000	\$ -	\$ 156,500
	-	128,000	-	156,500
Other Resources - PPLD Fund Balance	-	176,000	-	176,000
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>304,000</b>	<b>-</b>	<b>332,500</b>
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Makerspace costs	-	304,000	50,000	254,000
Meeting room divider	-	-	-	28,500
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>304,000</b>	<b>50,000</b>	<b>282,500</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>-</b>	<b>(50,000)</b>	<b>50,000</b>
<b>Fund Balance - Beginning of Year</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(50,000)</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (50,000)</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Ute Pass Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Ute Pass Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 2,000	\$ 1,000	\$ -	\$ 1,000
<b>Total Fiscal Year Estimated Revenues</b>	<b>2,000</b>	<b>1,000</b>	<b>-</b>	<b>1,000</b>
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Furniture for projector	-	1,000	-	1,000
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>1,000</b>	<b>-</b>	<b>1,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>2,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>(2,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Mobile Library Services Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Mobile Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 500	\$ -	\$ -	\$ -
<b>Total Fiscal Year Estimated Revenues</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Other	355	145	145	-
<b>Total Fiscal Year Expenditures</b>	<b>355</b>	<b>145</b>	<b>145</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>145</b>	<b>(145)</b>	<b>(145)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>45</b>	<b>190</b>	<b>190</b>	<b>45</b>
<b>Fund Balance - End of Year</b>	<b>\$ 190</b>	<b>\$ 45</b>	<b>\$ 45</b>	<b>\$ 45</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>1905 Carnegie Facility Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Carnegie Facility services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 7,000	\$ -	\$ 17,500
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>7,000</b>	<b>-</b>	<b>17,500</b>
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Window tinting	-	7,000	-	7,000
HVAC control upgrade	-	-	-	10,500
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>7,000</b>	<b>-</b>	<b>17,500</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>
<b>Fund Balance - End of Year</b>	<b>\$ 600</b>	<b>\$ 600</b>	<b>\$ 600</b>	<b>\$ 600</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Carnegie Garden Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Carnegie Garden's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 1,625	\$ 1,625	\$ -
<b>Total Fiscal Year Estimated Revenues</b>	-	1,625	1,625	-
<b>Fiscal Year Expenditures</b>				
Program expenditures	-	1,625	1,625	-
Other	-	171	171	-
<b>Total Fiscal Year Expenditures</b>	-	1,796	1,796	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	(171)	(171)	-
<b>Fund Balance - Beginning of Year</b>	837	837	837	666
<b>Fund Balance - End of Year</b>	\$ 837	\$ 666	\$ 666	\$ 666

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Mini-Maker Fair Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's mini-makerfair program.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 8,100	\$ 4,000	\$ -	\$ 4,000
<b>Total Fiscal Year Estimated Revenues</b>	<b>8,100</b>	<b>4,000</b>	<b>-</b>	<b>4,000</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	1,541	-	-	-
Other	450	4,000	-	4,000
<b>Total Fiscal Year Expenditures</b>	<b>1,991</b>	<b>4,000</b>	<b>-</b>	<b>4,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>6,109</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>(5,691)</b>	<b>418</b>	<b>418</b>	<b>418</b>
<b>Fund Balance - End of Year</b>	<b>\$ 418</b>	<b>\$ 418</b>	<b>\$ 418</b>	<b>\$ 418</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Children's Services Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Children's services, programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 3,000	\$ -	\$ -	\$ 4,000
Other Revenue	9,000	-	-	-
Expenditures covered by General Fund	-	5,011	5,011	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>12,000</b>	<b>5,011</b>	<b>5,011</b>	<b>4,000</b>
<b>Fiscal Year Expenditures</b>				
Library materials	-	833	833	-
Program expenditures	6,533	4,328	4,328	4,000
Other	1,224	8,421	8,421	-
<b>Total Fiscal Year Expenditures</b>	<b>7,757</b>	<b>13,582</b>	<b>13,582</b>	<b>4,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>4,243</b>	<b>(8,571)</b>	<b>(8,571)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>4,328</b>	<b>8,571</b>	<b>8,571</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 8,571</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Kirkpatrick Fund - Author Series</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Kirkpatrick Fund services, programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 10,000	\$ 10,500	\$ 7,000
PPLD contribution	5,385	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>5,385</b>	<b>10,000</b>	<b>10,500</b>	<b>7,000</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	5,385	7,000	7,500	7,000
Other	-	3,000	3,000	-
<b>Total Fiscal Year Expenditures</b>	<b>5,385</b>	<b>10,000</b>	<b>10,500</b>	<b>7,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Adult Services Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Adult Services department..				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 550	\$ 550	\$ 550	\$ -
<b>Total Fiscal Year Estimated Revenues</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	-	1,276	1,276	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>1,276</b>	<b>1,276</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>550</b>	<b>(726)</b>	<b>(726)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>176</b>	<b>726</b>	<b>726</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 726</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Adult Reading Program Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Adult Reading Program.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 4,500	\$ -	\$ -	\$ 2,500
<b>Total Fiscal Year Estimated Revenues</b>	<b>4,500</b>	<b>-</b>	<b>-</b>	<b>2,500</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	300	-	-	-
Other	-	2,500	2,500	2,500
<b>Total Fiscal Year Expenditures</b>	<b>300</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>4,200</b>	<b>(2,500)</b>	<b>(2,500)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>(1,679)</b>	<b>2,522</b>	<b>2,522</b>	<b>22</b>
<b>Fund Balance - End of Year</b>	<b>\$ 2,522</b>	<b>\$ 22</b>	<b>\$ 22</b>	<b>\$ 22</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Senior Services Program Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Senior Services Fund				
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	-	-	-
<b>Fund Balance - Beginning of Year</b>	600	600	600	600
<b>Fund Balance - End of Year</b>	<b>\$ 600</b>	<b>\$ 600</b>	<b>\$ 600</b>	<b>\$ 600</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Teen Services Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Teen Services' services, programs and assets and the East Library Teen Center.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 2,900	\$ 7,800	\$ 2,800	\$ 7,200
<b>Total Fiscal Year Estimated Revenues</b>	<b>2,900</b>	<b>7,800</b>	<b>2,800</b>	<b>7,200</b>
<b>Fiscal Year Expenditures</b>				
Library materials	-	600	600	-
Program expenditures	-	2,340	2,340	-
Capital outlay	-	5,000	5,000	4,000
Other	2,558	-	-	3,200
<b>Total Fiscal Year Expenditures</b>	<b>2,558</b>	<b>7,940</b>	<b>7,940</b>	<b>7,200</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>343</b>	<b>(140)</b>	<b>(5,140)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>6,631</b>	<b>6,974</b>	<b>6,974</b>	<b>1,834</b>
<b>Fund Balance - End of Year</b>	<b>\$ 6,974</b>	<b>\$ 6,834</b>	<b>\$ 1,834</b>	<b>\$ 1,834</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Summer Reading Program Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Summer Reading Program's services, programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 12,500	\$ 6,000	\$ -	\$ 6,000
<b>Total Fiscal Year Estimated Revenues</b>	<b>12,500</b>	<b>6,000</b>	<b>-</b>	<b>6,000</b>
<b>Fiscal Year Expenditures</b>				
Other				-
Summer Reading Program prizes	6,500	6,000	-	6,000
<b>Total Fiscal Year Expenditures</b>	<b>6,500</b>	<b>6,000</b>	<b>-</b>	<b>6,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>6,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>(3,897)</b>	<b>2,103</b>	<b>2,103</b>	<b>2,103</b>
<b>Fund Balance - End of Year</b>	<b>\$ 2,103</b>	<b>\$ 2,103</b>	<b>\$ 2,103</b>	<b>\$ 2,103</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Special Collections Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Special Collections department's services, and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 5,500	\$ 7,880	\$ -	\$ 10,500
Other Revenue	6,044	16,000	5,000	5,000
<b>Total Fiscal Year Estimated Revenues</b>	<b>11,544</b>	<b>23,880</b>	<b>5,000</b>	<b>15,500</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures				
History Symposium	6,799	5,000	5,000	5,500
Capital outlay				
Freezer and supplies	-	-	-	8,000
Replace staff chairs (ten)	-	-	-	3,000
Other	-	16,000	10,000	1,000
<b>Total Fiscal Year Expenditures</b>	<b>6,799</b>	<b>21,000</b>	<b>15,000</b>	<b>17,500</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>4,744</b>	<b>2,880</b>	<b>(10,000)</b>	<b>(2,000)</b>
<b>Fund Balance - Beginning of Year</b>	<b>7,520</b>	<b>12,264</b>	<b>12,264</b>	<b>2,264</b>
<b>Fund Balance - End of Year</b>	<b>\$ 12,264</b>	<b>\$ 15,144</b>	<b>\$ 2,264</b>	<b>\$ 264</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Collection Management Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Collection Management's services, programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 2,500	\$ -	\$ -	\$ -
State funding	112,307	143,982	143,982	145,000
<b>Total Fiscal Year Estimated Revenues</b>	<b>114,807</b>	<b>143,982</b>	<b>143,982</b>	<b>145,000</b>
<b>Fiscal Year Expenditures</b>				
Library materials	106,249	144,233	144,233	145,000
<b>Total Fiscal Year Expenditures</b>	<b>106,249</b>	<b>144,233</b>	<b>144,233</b>	<b>145,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>8,557</b>	<b>(251)</b>	<b>(251)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>8,073</b>	<b>16,630</b>	<b>16,630</b>	<b>16,379</b>
<b>Fund Balance - End of Year</b>	<b>\$ 16,630</b>	<b>\$ 16,379</b>	<b>\$ 16,379</b>	<b>\$ 16,379</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Adult Education Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Adult Education department's programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 136,400	\$ 124,544	\$ 124,544	\$ 130,000
Expenditures covered by General Fund	96,204	4,183	4,183	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>232,604</b>	<b>128,727</b>	<b>128,727</b>	<b>130,000</b>
<b>Fiscal Year Expenditures</b>				
Personnel	106,277	109,688	109,688	97,378
Other	15,081	19,039	19,039	32,622
<b>Total Fiscal Year Expenditures</b>	<b>121,359</b>	<b>128,727</b>	<b>128,727</b>	<b>130,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>111,245</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>(111,245)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Adult Education Support Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Adult Education Support programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 2,500	\$ 12,500	\$ 2,500
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>2,500</b>	<b>12,500</b>	<b>2,500</b>
<b>Fiscal Year Expenditures</b>				
Other	-	2,500	12,500	2,500
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>2,500</b>	<b>12,500</b>	<b>2,500</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Video Center Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Video Production Center's services, programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 6,797	\$ 6,797	\$ -
Other	17,500	20,000	20,000	15,000
<b>Total Fiscal Year Estimated Revenues</b>	<b>17,500</b>	<b>26,797</b>	<b>26,797</b>	<b>15,000</b>
<b>Fiscal Year Expenditures</b>				
Capital outlay	37,265	42,908	42,908	15,000
<b>Total Fiscal Year Expenditures</b>	<b>37,265</b>	<b>42,908</b>	<b>42,908</b>	<b>15,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(19,765)</b>	<b>(16,111)</b>	<b>(16,111)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>35,923</b>	<b>16,158</b>	<b>16,158</b>	<b>47</b>
<b>Fund Balance - End of Year</b>	<b>\$ 16,158</b>	<b>\$ 47</b>	<b>\$ 47</b>	<b>\$ 47</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Makerspace Programs Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Makerspace programs				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 1,383	\$ -	\$ -	\$ -
<b>Total Fiscal Year Estimated Revenues</b>	<b>1,383</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>1,383</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>(1,383)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Family Place Grant Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Family Place Grants				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 4,000	\$ -	\$ -
Expenditures covered by General Fund	3,191	1,148	5,148	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>3,191</b>	<b>5,148</b>	<b>5,148</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Other	3,543	5,148	5,148	-
<b>Total Fiscal Year Expenditures</b>	<b>3,543</b>	<b>5,148</b>	<b>5,148</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(352)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>352</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Creative Aging Grant Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Creative Aging Grant.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ 10,000	\$ -
Other Revenue	-	600	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>600</b>	<b>10,000</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	5,819	2,968	2,368	-
Other	1,615	198	198	-
<b>Total Fiscal Year Expenditures</b>	<b>7,434</b>	<b>3,166</b>	<b>2,566</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(7,434)</b>	<b>(2,566)</b>	<b>7,434</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>-</b>	<b>(7,434)</b>	<b>(7,434)</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ (7,434)</b>	<b>\$ (10,000)</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Healthy Living Grant Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Healthy Living Grants				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 33,775	\$ 33,775	\$ -
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>33,775</b>	<b>33,775</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	-	10,000	10,000	-
Other	-	23,775	23,775	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>33,775</b>	<b>33,775</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Community Engagement and Outreach Department Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Community Engagement and Outreach department				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 250	\$ -	\$ -	\$ -
<b>Total Fiscal Year Estimated Revenues</b>	<b>250</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Other	-	1,300	1,300	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>1,300</b>	<b>1,300</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>250</b>	<b>(1,300)</b>	<b>(1,300)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>1,300</b>	<b>1,550</b>	<b>1,550</b>	<b>250</b>
<b>Fund Balance - End of Year</b>	<b>\$ 1,550</b>	<b>\$ 250</b>	<b>\$ 250</b>	<b>\$ 250</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>El Pomar Nonprofit Resources Center Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To account for all financial activity related to the El Pomar Nonprofit Resource Center.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 8,000	\$ 7,000	\$ 7,000	\$ 7,000
Other	-	-	-	-
	8,000	7,000	7,000	7,000
Contributions by PPLD	-	493	493	-
<b>Total Fiscal Year Estimated Revenues</b>	8,000	7,493	7,493	7,000
<b>Fiscal Year Expenditures</b>				
Library materials	3,354	2,416	2,416	2,291
Other	4,015	4,887	4,887	4,709
<b>Total Fiscal Year Expenditures</b>	7,369	7,303	7,303	7,000
<b>Excess (Deficit) Revenues Over Expenditures</b>	631	190	190	-
<b>Fund Balance - Beginning of Year</b>	(821)	(190)	(190)	-
<b>Fund Balance - End of Year</b>	\$ (190)	\$ -	\$ -	\$ -



<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>All Pikes Peak Reads Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To account for all financial activity related to the District's All Pikes Peak Reads services, programs and activities.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 13,000	\$ 15,000	\$ 15,000	\$ -
Other	19,000	20,000	20,000	20,000
	<u>32,000</u>	<u>35,000</u>	<u>35,000</u>	<u>20,000</u>
Expenditures covered by General Fund	32,245	-	-	6,500
<b>Total Fiscal Year Estimated Revenues</b>	<u>64,245</u>	<u>35,000</u>	<u>35,000</u>	<u>26,500</u>
<b>Fiscal Year Expenditures</b>				
Program expenditures	41,268	35,000	35,000	26,500
<b>Total Fiscal Year Expenditures</b>	<u>41,268</u>	<u>35,000</u>	<u>35,000</u>	<u>26,500</u>
<b>Excess (Deficit) Revenues Over Expenditures</b>	22,977	-	-	-
<b>Fund Balance - Beginning of Year</b>	(22,977)	-	-	-
<b>Fund Balance - End of Year</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Pikes Peak Poet Laureate Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To account for all financial activity related to the Pikes Peak Poet Laureate's programs and activities.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 1,000	\$ 1,216	\$ 2,500	\$ 2,000
<b>Total Fiscal Year Estimated Revenues</b>	<b>1,000</b>	<b>1,216</b>	<b>2,500</b>	<b>2,000</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	482	2,000	2,500	2,000
Other	1,500	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>1,982</b>	<b>2,000</b>	<b>2,500</b>	<b>2,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(982)</b>	<b>(784)</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>795</b>	<b>(187)</b>	<b>(187)</b>	<b>(187)</b>
<b>Fund Balance - End of Year</b>	<b>\$ (187)</b>	<b>\$ (971)</b>	<b>\$ (187)</b>	<b>\$ (187)</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Shivers Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Shivers Fund's programs and activities.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 26,000	\$ 20,000	\$ 31,000	\$ 17,200
<b>Total Fiscal Year Estimated Revenues</b>	<b>26,000</b>	<b>20,000</b>	<b>31,000</b>	<b>17,200</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	27,242	20,000	17,000	17,200
Other	1,185	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>28,427</b>	<b>20,000</b>	<b>17,000</b>	<b>17,200</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(2,427)</b>	<b>-</b>	<b>14,000</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>(11,292)</b>	<b>(13,719)</b>	<b>(13,719)</b>	<b>281</b>
<b>Fund Balance - End of Year</b>	<b>\$ (13,719)</b>	<b>\$ (13,719)</b>	<b>\$ 281</b>	<b>\$ 281</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Staff Development and Recognition Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's staff development and recognition programs.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 15,000	\$ 15,000	\$ 3,000
Expenditures covered by General Fund	-	407	10,338	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>15,407</b>	<b>25,338</b>	<b>3,000</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	407	-	-	-
Other				
Training - IFLA Conference	-	15,000	25,000	-
National Library Worker's Day	-	338	338	-
Staff development	-	-	-	3,000
<b>Total Fiscal Year Expenditures</b>	<b>407</b>	<b>15,338</b>	<b>25,338</b>	<b>3,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(407)</b>	<b>69</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>338</b>	<b>(69)</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ (69)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Ciavonne Trust Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Children's services, programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 705	\$ 705	\$ -
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>705</b>	<b>705</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	440	705	705	-
<b>Total Fiscal Year Expenditures</b>	<b>440</b>	<b>705</b>	<b>705</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(440)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>517</b>	<b>77</b>	<b>77</b>	<b>77</b>
<b>Fund Balance - End of Year</b>	<b>\$ 77</b>	<b>\$ 77</b>	<b>\$ 77</b>	<b>\$ 77</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Donor Relations Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's donor relations activities.				
<b>Fiscal Year Expenditures</b>				
Other	\$ 50	\$ 1,929	\$ 1,929	\$ 5,573
<b>Total Fiscal Year Expenditures</b>	<b>50</b>	<b>1,929</b>	<b>1,929</b>	<b>5,573</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(50)</b>	<b>(1,929)</b>	<b>(1,929)</b>	<b>(5,573)</b>
<b>Fund Balance - Beginning of Year</b>	<b>7,552</b>	<b>7,502</b>	<b>7,502</b>	<b>5,573</b>
<b>Fund Balance - End of Year</b>	<b>\$ 7,502</b>	<b>\$ 5,573</b>	<b>\$ 5,573</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Authors Programs Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Authors programs.				
<b>Fiscal Year Expenditures</b>				
Program expenditures	-	2,000	-	8,715
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>2,000</b>	<b>-</b>	<b>8,715</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(2,000)</b>	<b>-</b>	<b>(8,715)</b>
<b>Fund Balance - Beginning of Year</b>	<b>8,715</b>	<b>8,715</b>	<b>8,715</b>	<b>8,715</b>
<b>Fund Balance - End of Year</b>	<b>\$ 8,715</b>	<b>\$ 6,715</b>	<b>\$ 8,715</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Library 21c Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Library 21c activities.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 25,000	\$ 25,798	\$ 3,040
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>25,000</b>	<b>25,798</b>	<b>3,040</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	25,000	-	-	-
Capital outlay	2,000	-	-	-
Other	1,040	-	798	
<b>Total Fiscal Year Expenditures</b>	<b>28,040</b>	<b>-</b>	<b>798</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(28,040)</b>	<b>25,000</b>	<b>25,000</b>	<b>3,040</b>
<b>Fund Balance - Beginning of Year</b>	<b>-</b>	<b>(28,040)</b>	<b>(28,040)</b>	<b>(3,040)</b>
<b>Fund Balance - End of Year</b>	<b>\$ (28,040)</b>	<b>\$ (3,040)</b>	<b>\$ (3,040)</b>	<b>\$ -</b>



**EAST LIBRARY RENOVATION PROJECT FUND**

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - East Library Renovation Project Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Sources of Funds</b>				
<b>Funding - Pikes Peak Library District Foundation</b>				
Fundraising	\$ 95,000	-	\$ -	-
<b>Funding - Pikes Peak Library District</b>				
Operating transfer - General Fund	117,320	\$ 27,500	27,500	\$ -
<b>Total Sources of Funds</b>	<b>\$ 212,320</b>	<b>27,500</b>	<b>\$ 27,500</b>	<b>-</b>
<b>Uses of Funds</b>				
<b>Building Items</b>				
Building maintenance/minor renovation projects				
Water treatment system	-	3,000	3,000	-
Blinds for ESL office	-	-	-	2,200
Blinds for ERC/maker space	-	-	-	4,500
Window leak - 2nd floor	-	-	-	7,500
Additional meeting room chairs - 1st floor lab	-	-	-	2,250
Tree trimming	3,220	200	-	-
Roof replacement				
Roof inspection and repairs	-	6,000	6,000	3,500
Painting allowance	-	3,937	3,937	-
Renovation				
Construction costs	1,581,865	48,605	33,872	-
Information Technology related costs	91,565	8,435	7,741	-
Furniture and equipment	181,030	10,627	-	-
<b>Departments/Offices</b>				
<b>Administrative Services</b>				
Educational Resource Center	15,158	14,842	14,842	-
<b>Children's Department</b>				
Other furniture or equipment replacement				
Cabinets	6,383	-	-	-
Cabinetry upgrades in Arts and Crafts room	-	18,500	18,500	-
Additional furnishings/barrier for tween area	-	-	-	4,000

<b>Pikes Peak Library District</b>					
<b>Capital Projects Fund - East Library Renovation Project Fund</b>					
<b>Three-Year Period Ended December 31, 2017</b>					
<b>Uses of Funds, Continued</b>					
		<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
		<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
	<b>Teen Services</b>				
	Teen Center				
	Interior paint	-	-	-	4,000
	Other furniture or equipment replacement				
	Mural	-	-	-	5,000
	Chair replacement	-	-	-	3,500
	<b>Security Department</b>				
	Other furniture or equipment replacement	-	5,000	5,000	-
	<b>Total Uses of Funds</b>	<b>1,879,222</b>	<b>119,146</b>	<b>92,892</b>	<b>36,450</b>
	<b>Excess Revenues Over Expenditures</b>	<b>(1,666,902)</b>	<b>(91,646)</b>	<b>(65,392)</b>	<b>(36,450)</b>
	<b>Fund Balance - Beginning of Year</b>	<b>1,843,547</b>	<b>176,645</b>	<b>176,645</b>	<b>111,253</b>
	<b>Fund Balance - End of Year</b>	<b>\$ 176,645</b>	<b>\$ 84,999</b>	<b>\$ 111,253</b>	<b>\$ 74,803</b>

**PENROSE LIBRARY RENOVATION PROJECT FUND**

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - Penrose Library Renovation Project Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Sources of Funds</b>				
<b>Funding - Pikes Peak Library District Foundation</b>				
Fundraising	825,150	-	-	-
<b>Funding - Pikes Peak Library District</b>				
Operating transfer - General Fund	\$ 23,000	\$87,000	\$ 87,000	\$ 59,690
<b>Total Sources of Funds</b>	<b>848,150</b>	<b>87,000</b>	<b>87,000</b>	<b>59,690</b>
<b>Uses of Funds</b>				
<b>PENROSE PUBLIC LIBRARY</b>				
<b>Building Items</b>				
Building maintenance/minor projects				
Replace elevator door panel	-	6,500	4,846	-
Replace floors in elevators	-	3,500	3,500	-
Front door remodeling	-	12,500	8,120	
Repair movable partition wall in children's/adult reading rooms	2,886	2,114	-	-
PA system improvements	-	4,000	3,939	-
Redress mulch in landscaped areas in front of building	150	1,750	475	-
Roof inspection and repairs	-	6,000	6,000	-
Repair garage door at drain	7,500	-	-	-
Additional lighting at south wall display shelving	-	-	-	1,000
Roof preventative maintenance repairs	-	-	-	3,500
Window blinds for east wall staff work area	-	-	-	3,200
Replace existing parking lot meters	-	-	-	50,000
Façade repair (tuck and pointing)	-	-	-	16,000
Elevator modernization - cab	-	-	-	45,000
<b>Remodeling</b>				
Project (Penrose complex)				
Construction costs	1,316,976	35,776	32,329	-
Information Technology related costs	28,652	31,348	-	-
Furniture and equipment	44,323	16,001	20,920	-

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - Penrose Library Renovation Project Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Uses of Funds, Continued</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Children's Department</b>				
Building maintenance/minor projects				
Storage room door replacement	1,895	-	-	-
Convert pea gravel walk to astro-turf	-	-	-	2,000
Other furniture or equipment replacement				
Shelving signage	-	-	-	2,000
Replace 4 staff chairs	-	-	-	1,500
<b>1905 CARNEGIE BUILDING</b>				
Building maintenance/minor renovation projects				
Window caulking	-	53,013	53,013	-
Balcony waterproofing	-	4,987	4,987	-
Wood repairs and scaffolding	-	-	-	40,000
Painting allowance	-	-	-	-
<b>Other Financing Uses</b>				
Operating transfer out - East Library Renovation Project Fund	75,000	-	-	-
Operating transfer out - General Fund	750,000	-	-	-
<b>Total Uses of Funds</b>	<b>2,227,381</b>	<b>177,489</b>	<b>138,129</b>	<b>164,200</b>
<b>Excess Revenues Over Expenditures</b>	<b>(1,379,231)</b>	<b>(90,489)</b>	<b>(51,129)</b>	<b>(104,510)</b>
<b>Fund Balance - Beginning of Year</b>	<b>1,534,870</b>	<b>155,639</b>	<b>155,639</b>	<b>104,510</b>
<b>Fund Balance - End of Year</b>	<b>\$ 155,639</b>	<b>\$ 65,150</b>	<b>\$ 104,510</b>	<b>\$ -</b>

## **NORTH FACILITY PROJECT FUND**

<b>Pikes Peak Library District</b>					
<b>Capital Projects Fund - North Facility Project Fund</b>					
<b>Three-Year Period Ended December 31, 2017</b>					
		<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
		<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Sources of Funds</b>					
<b>Funding - Fundraising</b>					
	Donations - Pikes Peak Library District Foundation	\$ 250,000	\$ -	\$ -	\$ 30,000
<b>Sales of assets</b>					
	Furniture and equipment	780	-	-	-
<b>Funding - Pikes Peak Library District</b>					
	Operating transfer - General Fund	27,200	92,150	92,150	-
	<b>Total Sources of Funds</b>	<b>277,980</b>	<b>92,150</b>	<b>92,150</b>	<b>30,000</b>
<b>Uses of Funds</b>					
<b>Building Items</b>					
	<b>Parking Lot</b>	-	300,000	30,000	570,000
	<b>Total</b>	<b>-</b>	<b>300,000</b>	<b>30,000</b>	<b>570,000</b>
<b>Landscaping</b>					
	Shrubbery/general improvement/tree trimming	4,428	-	-	-
	Landscape improvements	-	8,572	-	-
	<b>Total</b>	<b>4,428</b>	<b>8,572</b>	<b>-</b>	<b>-</b>



<b>Pikes Peak Library District</b>					
<b>Capital Projects Fund - North Facility Project Fund</b>					
<b>Three-Year Period Ended December 31, 2017</b>					
		<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
		<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Building Interior</b>					
	Install ceiling fans in Children's	-	1,750	1,750	-
	Improvements Teen Gaming room	-	-	-	30,000
	Replace restroom handicap auto-openers	-	6,000	4,239	-
	Sound dampening of AMH space	-	3,000	3,000	-
	Install additional cabinetry in Computer Commons	-	2,400	2,400	-
	Loading dock door safety edge	677	524	-	-
	Elevator safety edge	2,000	-	-	-
	Allowance to install electrical outlets at west wall counter space	-	-	-	5,000
	Replace fountain to ADA compliant fixtures	-	-	-	10,000
	<b>Total</b>	<b>2,677</b>	<b>13,674</b>	<b>11,389</b>	<b>45,000</b>
<b>HVAC Costs</b>					
	Chiller coil guards	-	7,000	1,712	-
	Control upgrade	-	150,000	146,867	-
	<b>Total</b>	<b>-</b>	<b>157,000</b>	<b>148,579</b>	<b>-</b>
<b>Renovation Costs</b>					
	Renovation contingency	-	16,820	-	-
	Contingency	10,595	79,018	37,868	-
	Furniture and shelving	20,445	56,032	-	-
	Chiller replacement	315,422	1,854	-	-
	<b>Total</b>	<b>346,462</b>	<b>153,724</b>	<b>37,868</b>	<b>-</b>

<b>Pikes Peak Library District</b>					
<b>Capital Projects Fund - North Facility Project Fund</b>					
<b>Three-Year Period Ended December 31, 2017</b>					
		<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
		<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Information Technology</b>					
<b>Servers</b>					
	UPS - server room	-	10,000	6,263	-
	Racks	700	-	-	-
	Switches	4,836	24,097	-	-
	Telecommunications	-	13,566	-	-
	Software	4,373	-	-	-
	<b>Total</b>	<b>9,909</b>	<b>47,663</b>	<b>6,263</b>	<b>-</b>
<b>Computer equipment</b>					
	Core switching	7,306	-	-	-
	IT furniture	-	3,300	-	-
	<b>Total</b>	<b>7,306</b>	<b>3,300</b>	<b>-</b>	<b>-</b>
<b>Computer Commons</b>					
<b>Computer equipment</b>					
	Software	21,091	-	-	-
	<b>Total</b>	<b>21,091</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Equipment</b>					
	Patron registration capability using tablets	-	-	-	3,000
	TAZ 3D pronter	-	-	-	10,000
	Laser cutter	-	-	-	13,000
	Portable Projectors	783	-	-	-
	<b>Total</b>	<b>783</b>	<b>-</b>	<b>-</b>	<b>26,000</b>
<b>Audio Room</b>					
<b>Equipment</b>					
	Audio Room - low end mixer	1,547	-	-	-
	Audio Room - drop speakers	2,350	-	-	-
	Audio Room - pc	698	-	-	-
	Stage Audio Room - Mikes hanging	-	2,070	1,500	-
	<b>Total</b>	<b>4,595</b>	<b>2,070</b>	<b>1,500</b>	<b>-</b>

<b>Pikes Peak Library District</b>					
<b>Capital Projects Fund - North Facility Project Fund</b>					
<b>Three-Year Period Ended December 31, 2017</b>					
		<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
		<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Video Booth</b>					
	<b>Equipment</b>				
	Video Room - video cameras (studio configuration)	-	1,875	-	-
	<b>Total</b>	-	1,875	-	-
<b>Meeting Venue</b>					
	<b>Furniture</b>				
	Portable risers	-	32,000	4,675	-
	Audio booth	-	2,000	2,000	-
	Tables and chairs	-	25,000	20,923	-
	<b>Total</b>	-	59,000	27,598	-
<b>Computer Equipment</b>					
	<b>Equipment</b>				
	Stage - Lighting	-	486	-	-
	Stage - Projector	6,734	-	-	-
	Stage - Curtain	2,000	1,516	-	-
	Stage Audio Room - Mikes wireless	3,244	-	-	-
	<b>Total</b>	11,977	2,002	-	-

<b>Pikes Peak Library District</b>					
<b>Capital Projects Fund - North Facility Project Fund</b>					
<b>Three-Year Period Ended December 31, 2017</b>					
		<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
		<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Other</b>					
	<b>Equipment</b>				
	Staging	-	6,359	4,675	-
	Audio/Lighting	-	9,680	4,000	-
	<b>Total</b>	-	16,039	8,675	-
<b>Human Resources</b>					
	Minor Facility Projects				
	Sound attenuation	-	5,000	-	5,000
	<b>Hardware and Software</b>				
	Record management system	-	30,000	-	30,000
	<b>Total</b>	-	35,000	-	35,000
<b>Community Engagement</b>					
	<b>Other</b>				
	Signage	320	16,979	-	5,000
	Public art/gallery space	-	94,632	-	-
	Promotion	24,740	3,260	3,260	-
	Miscellaneous tools and equipment	352	2,042	-	-
	<b>Total</b>	25,412	116,913	3,260	5,000
<b>Other Financing Uses</b>					
	Operating transfer out - General Fund	169,300	-	-	-
	<b>Total Uses of Funds</b>	603,939	916,832	275,132	681,000
	<b>Excess Revenues Over Expenditures</b>	(325,959)	(824,682)	(182,982)	(651,000)
	<b>Fund Balance - Beginning of Year</b>	1,201,421	875,462	875,462	692,480
	<b>Fund Balance - End of Year</b>	<u>\$ 875,462</u>	<u>\$ 50,780</u>	<u>\$ 692,480</u>	<u>\$ 41,480</u>

## **CAPITAL RESERVE FUND**

<b>Pikes Peak Library District</b>					
<b>Capital Projects Fund - Capital Reserve Fund</b>					
<b>Three-Year Period Ended December 31, 2017</b>					
		<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
		<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Sources of Funds</b>					
<b>Funding - Pikes Peak Library District</b>					
Operating transfer - General Fund		\$ 1,041,132	\$ 1,052,438	\$ 1,052,438	\$ 676,651
<b>Other</b>					
Proceeds from insurance reimbursement & other		44,503	-	-	-
<b>Pikes Peak library District Foundation</b>					
Fundraising		8,500	-	-	-
<b>Total Sources of Funds</b>		<b>1,094,135</b>	<b>1,052,438</b>	<b>1,052,438</b>	<b>676,651</b>
<b>Uses of Funds</b>					
<b>MOBILE LIBRARY SERVICES</b>					
Bookmobile/senior van replacement		-	-	-	75,000
Vehicle maintenance/minor items					
New wrap for bookmobile 702		-	5,000	5,000	-
Replace generator for bookmobile 702		-	11,000	11,000	-
Seat addition for bookmobile 702		-	1,200	1,151	-
Other furniture or equipment replacement					
Standing workstation in garage		-	-	-	1,000

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - Capital Reserve Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>CHEYENNE MOUNTAIN BRANCH</b>				
Carpet replacement	-	30,000	30,000	-
<b>RUTH HOLLEY BRANCH</b>				
Carpet replacement	25,000	-	-	-
Building maintenance/minor renovation projects				
Upgrade lock system to card reader system	-	5,000	5,000	-
Rolling wall partition	-	2,200	2,200	-
Access control upgrades	-	-	-	5,700
Other furniture or equipment replacement				
Chair replacement	-	4,000	2,811	-
Study tables and chairs to create additional seating spaces	-	-	-	9,000
<b>MANITOU SPRINGS BRANCH</b>				
Building maintenance/minor renovation projects				
	-	35,000	35,000	-
Other furniture or equipment replacement				
	-	1,000	1,000	-
<b>MONUMENT BRANCH</b>				
Carpet replacement				
	-	-	-	30,000
Building maintenance/minor renovation projects				
Drive up book drop improvements	-	15,000	15,000	-
Restroom improvements	-	12,000	12,000	-
Access control upgrades	-	-	-	12,000
Painting allowance				
	-	-	-	10,000
Other furniture or equipment replacement				
Storage cabinet for meeting room chairs/tables				1,500
Surveillance equipment	-	-	-	-
Reupholster (17) meeting room chairs	-	-	-	1,600
<b>PALMER LAKE BRANCH</b>				
Building maintenance/minor renovation projects				
New entry door and skylight	4,500	-	-	-
Other furniture or equipment replacement				
Purchase storage shed	-	-	-	2,800
Reupholster (2) patron chairs	-	-	-	1,000

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - Capital Reserve Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>ROCKRIMMON BRANCH</b>				
Carpet replacement	13,000	-	-	-
Building maintenance/minor renovation projects				
Public restroom improvements	-	7,500	3,031	-
Access control upgrades	-	-	-	2,000
Other furniture or equipment replacement				
Furniture replacement	-	5,000	5,000	-
<b>SAND CREEK BRANCH</b>				
Building maintenance/minor renovation projects				
Access control upgrades	-	-	-	1,100
<b>OTHER ITEMS</b>				
Concrete replacement - districtwide allowance	-	17,640	17,640	12,000
Staff lounges improvements	-	-	-	30,000
Adult Education workspace improvements	-	-	-	30,000
Asphalt repairs and maintenance - districtwide allowance	28,146	22,765	22,765	15,000
Evacuscapes chairs for East, Penrose and Library 21c	-	6,500	6,380	-
Card reading access accessories	-	5,300	5,300	-
Electric scooters	-	6,000	2,366	-
Water management system	-	-	-	25,000
Upgrade intrusion alarm system - 7 locations	-	-	-	20,000
Capital Contingency	18,074	133,466	133,466	25,000
Other vehicle replacement	51,490	10,300	10,300	50,000
Furniture replacement contingency	-	-	-	25,000
<b>Facilities-Related</b>	<b>140,210</b>	<b>335,871</b>	<b>326,410</b>	<b>384,700</b>



<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - Capital Reserve Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Information Technology</b>				
Servers				
Replacements	37,995	15,707	15,707	40,000
Cloud hosting, support for ppld.org	2,700	48,800	28,000	-
Windows server CAL's	8,780	26,582	26,582	-
Maintenance hardware and software for servers	18,135	52,323	52,323	52,323
Primary storage	-	-	-	25,000
Webcams for server rooms	-	1,340	1,340	-
Replacement for webcams	1,160	1,125	1,125	-
Offsite backup system	-	-	-	20,000
Data domain replacement	-	14,000	14,000	24,000
SIRSI test server	6,777	9,059	9,077	-
Computers				
Replace computers	83,990	83,183	68,840	80,000
Tablets for reference	99	4,901	-	-
Upgrades to Avid Liquid 7.0	-	-	-	1,000
Laser printers				
Staff and public	4,675	40,137	-	-
Receipt printers	6,068	22,067	-	-
Barcode scanners, RFID equipment	14,206	19,228	19,228	-
Telecommunications equipment				
Telecommunications switches	20,954	74,939	70,280	60,000
Fiber cable tester	-	4,000	-	-
Tipping point replacements	-	5,270	5,270	-
Expansion	9,493	-	-	-
Self check stations				
District wide	-	204,875	243,433	82,434
Ruth Holley	33,037	-	-	-
Penrose	39,870	-	-	-
East	48,920	-	-	-
Telecom firewall replacement	-	-	-	45,000
Laptops				
Laptops replacements and tablets, loans and netbooks	23,510	41,490	9,036	25,000
Laptop staff lab - Penrose Library	-	25,000	-	-
Laptop lab Computer Commons	-	13,000	13,000	-
Laptop replacement - Cheyenne Mountain	-	5,000	5,000	-
Laptop replacement - Ruth Holley	-	6,000	6,000	-
Laptop replacement - Monument	-	6,000	3,948	-
Laptop replacement - Palmer Lake	-	1,000	790	-
Adult Literacy department - laptops	-	4,371	4,371	-

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - Capital Reserve Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
UPS rotation	6,338	11,510	-	-
Wireless projects Aruba upgrades	68,967	-	-	-
Telecommunications expansion				
Software defining networking research	1,002	-	-	-
Penetration and security intrusion testing	-	10,000	-	-
Update aging security equipment - Penrose	-	-	-	5,000
Equipment Initiatives				
Circulation tablets/hotspots	-	37,470	-	-
BibFrame linked data project	-	12,500	12,500	-
DVD players all sites	-	2,700	-	-
Additional credit card swipes at Library 21c	-	10,000	-	-
LaunchPad kids app/games/educational tablets	-	40,000	40,000	-
Offsite email hosting, MS Office Online	-	25,000	-	-
SIRSI hosting	-	64,543	-	-
Printer apps for all kids machines	-	1,100	-	-
Quarterly refresh, apps on kid's iPad	-	1,000	-	-
Laptop for Special Collections used for classes	-	2,000	2,000	-
Small NAS for Special Collections	-	1,250	1,250	-
Charging station (chargetech.com) for community libraries	-	2,600	-	-
Fountain - move returns PC	-	500	-	-
Monument - move adult PAC to children's, cabling	-	200	-	-
Manitou Springs downstairs PAC, Cabling	-	2,000	2,000	-
Ute Pass - ceiling projector and screen	-	-	-	1,000
High Prairie - add PAC cabling	-	2,000	-	-
Replace Jamex boxes district-wide	-	20,000	20,000	-
New computers, apps for children	-	10,000	10,000	-
Phone system	265,232	29,768	29,768	-
Mobile device management	-	5,200	5,200	-
VDI	20,614	-	-	-
Archival management system	-	12,000	12,000	-
100 nook tablets	7,871	7,029	-	-
Network copiers	-	4,958	4,958	-
Cash drawer project	-	5,000	5,000	-
Web firewall	5,515	-	-	-
Five Fince Robots	5,000	-	-	-
Replace data domain	2,372	4,128	4,128	-
Security	12,475	8,121	8,121	-
Children's - iPads for programming	2,231	3,769	3,769	-
Monument - move equipment and add computers	-	7,500	-	-
Special Collections - microfilm scanner	8,570	2,726	-	-

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - Capital Reserve Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
Adaptive Technology Team - Braille printer	-	10,000	-	-
Envisionware Document Center	-	10,000	-	-
Circulate hotspots, Chromebooks	4,512	79	-	-
Large format printer, Make II	4,314	686	-	-
Bigger laser cutter, filter, rotator attach	29,837	163	-	-
AMH bins(2)	55,030	470	-	-
Dibos and camera upgrades	50,490	50,000	-	50,000
MA extra PC/cabling	-	1,500	-	-
MA all in one scanner/fax/copier for staff	-	1,000	-	-
2 laptops, 1 color printer for PE kids dept.	-	5,000	-	-
4 apple TVs and MIFIs for children's programming	4,623	1,877	-	-
4 gaming tablets/iPads for tween area in EA children's	-	4,000	-	-
Data drops install for HO for study area	-	1,000	1,000	-
WAN upgrades, equipment needs	-	11,963	11,963	-
WAN upgrades, trenching if needed	537	-	-	-
Children's equipment	-	-	-	52,000
Computer Commons equipment	-	-	-	26,000
Special Collections equipment	-	-	-	29,000
Cloud computing transition study	-	-	-	15,000
Monument Library IT infrastructure	-	-	-	50,000
East Library tween computers	-	-	-	4,000
Cheyenne Mountain patron laptops	-	-	-	5,000
Contingency	-	18,313	18,313	-
<b>Total Information Technology</b>	<b>915,898</b>	<b>1,192,020</b>	<b>789,320</b>	<b>691,757</b>
<b>Community Engagement and Outreach</b>				
Peripheral equipment				
Video projector replacements and additions	-	18,071	18,071	12,000
Video Center software upgrades				
SCALA	7,017	2,602	2,602	-
Equipment Initiatives				
A/V set-up for Children's - Library 21c	-	6,300	6,655	-
<b>Total Community Engagement and Outreach</b>	<b>7,017</b>	<b>26,973</b>	<b>27,328</b>	<b>12,000</b>
<b>Total Uses of Funds</b>	<b>1,063,125</b>	<b>1,554,864</b>	<b>1,143,058</b>	<b>1,088,457</b>
<b>Excess Revenues Over Expenditures</b>	<b>31,010</b>	<b>(502,426)</b>	<b>(90,620)</b>	<b>(411,806)</b>
<b>Fund Balance - Beginning of Year</b>	<b>471,416</b>	<b>502,426</b>	<b>502,426</b>	<b>411,806</b>
<b>Fund Balance - End of Year</b>	<b>\$ 502,426</b>	<b>\$ -</b>	<b>\$ 411,806</b>	<b>\$ -</b>

**SPECIAL REVENUE FUNDS**  
**DESIGNATED FUNDS**

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund</b>				
<b>Annual Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the acquisition of specific assets or the purchase of specific services not specifically identified through another established fund.				
<b>Fiscal Year Estimated Revenues</b>				
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Makerspace - Sand Creek	\$ -	\$ 7,000	\$ 7,000	\$ -
Other	-	624	624	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>7,624</b>	<b>7,624</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(7,624)</b>	<b>(7,624)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>7,624</b>	<b>7,624</b>	<b>7,624</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 7,624</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Briargate Library Support Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Briargate Library's services, programs and assets.				
<b>Fiscal Year Expenditures</b>				
Other	\$ -	\$ 2,242	\$ 2,242	\$ -
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>2,242</b>	<b>2,242</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(2,242)</b>	<b>(2,242)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>2,242</b>	<b>2,242</b>	<b>2,242</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 2,242</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Cheyenne Mountain Library Support Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Cheyenne Mountain Library's services, programs and assets.				
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Upgrade lock system to card reader system	\$ -	\$ 9,000	\$ 9,000	\$ -
Phone system	4,025	-	-	-
Other	-	423	423	-
<b>Total Fiscal Year Expenditures</b>	<b>4,025</b>	<b>9,423</b>	<b>9,423</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(4,025)</b>	<b>(9,423)</b>	<b>(9,423)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>13,448</b>	<b>9,423</b>	<b>9,423</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 9,423</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Fountain Library Support Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Fountain Library's services, programs and assets.				
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Other capital	\$ -	\$ 3,346	\$ 3,346	\$ -
Demo self check island and floor repair	-	1,000	1,000	-
Upgrade lock system to card reader system	-	8,000	8,000	-
Parking lot seal and stripe	-	6,000	6,000	-
Phone system	9,177	-	-	-
Self-check machines	23,987	-	-	-
Other - signage	10,490	379	379	-
<b>Total Fiscal Year Expenditures</b>	<b>43,654</b>	<b>18,725</b>	<b>18,725</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(43,654)</b>	<b>(18,725)</b>	<b>(18,725)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>62,379</b>	<b>18,725</b>	<b>18,725</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 18,725</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>High Prairie Library Support Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's High Prairie Library's services, programs and assets.				
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Parking lot seal and stripe	\$ 2,835	\$ -	\$ -	\$ -
Upgrade lock system to card reader system	-	3,500	3,500	-
Phone system	9,177	467	467	-
<b>Total Fiscal Year Expenditures</b>	<b>12,012</b>	<b>3,967</b>	<b>3,967</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(12,012)</b>	<b>(3,967)</b>	<b>(3,967)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>188,087</b>	<b>176,075</b>	<b>176,075</b>	<b>172,108</b>
<b>Fund Balance - End of Year</b>	<b>\$ 176,075</b>	<b>\$ 172,108</b>	<b>\$ 172,108</b>	<b>\$ 172,108</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Old Colorado City Library Support Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Old Colorado City Library's services, programs and assets.				
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Historic tile mural				
Parking lot seal and stripe	\$ 962	\$ 788	\$ 788	\$ -
Carpet replacement	-	5,000	5,000	-
Window cornices	4,593	1,507	1,507	-
Technology equipment	-	8,737	8,737	-
Phone system	3,166	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>8,720</b>	<b>16,032</b>	<b>16,032</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(8,720)</b>	<b>(16,032)</b>	<b>(16,032)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>24,752</b>	<b>16,032</b>	<b>16,032</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 16,032</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Palmer Lake Library Support Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Palmer Lake Library's services, programs and assets.				
<b>Fiscal Year Expenditures</b>				
Other	\$ -	\$ 306	\$ 306	\$ -
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>306</b>	<b>306</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(306)</b>	<b>(306)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>306</b>	<b>306</b>	<b>306</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 306</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Sand Creek Library Support Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Sand Creek Library's services, programs and assets.				
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Makerspace construction	\$ -	\$ 38,000	\$ 38,000	\$ -
Awning driveup window	-	7,500	7,500	-
Document station	-	5,452	5,452	-
Install card reader lock system at staff entrances	-	4,000	4,000	-
Replace vinyl flooring in restrooms	2,000	-	-	-
Cabinetry for children's office	-	1,000	1,000	-
Room divider teen area	-	2,000	2,000	-
Phone system	9,177	823	823	-
Makerspace equipment	-	9,000	9,000	-
<b>Total Fiscal Year Expenditures</b>	<b>11,177</b>	<b>67,775</b>	<b>67,775</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(11,177)</b>	<b>(67,775)</b>	<b>(67,775)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>78,952</b>	<b>67,775</b>	<b>67,775</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 67,775</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Mobile Library Services Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Mobile Library Service's programs and assets.				
<b>Fiscal Year Expenditures</b>				
Capital outlay	\$ 253	\$ 1,916	\$ 1,916	\$ -
<b>Total Fiscal Year Expenditures</b>	<b>253</b>	<b>1,916</b>	<b>1,916</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(253)</b>	<b>(1,916)</b>	<b>(1,916)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>2,169</b>	<b>1,916</b>	<b>1,916</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 1,916</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>1905 Carnegie Support Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's 1905 Carnegie Library's services, programs and assets.				
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Install card reader lock system at staff entrances	\$ -	\$ 1,540	\$ 1,540	\$ -
Phone system	-	6,729	6,729	-
Window tinting	4,851	467	467	-
<b>Total Fiscal Year Expenditures</b>	<b>4,851</b>	<b>8,736</b>	<b>8,736</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(4,851)</b>	<b>(8,736)</b>	<b>(8,736)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>13,587</b>	<b>8,736</b>	<b>8,736</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 8,736</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>1905 Carnegie Garden Support Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's 1905 Carnegie Garden's services and assets.				
<b>Fiscal Year Expenditures</b>				
Other	\$ -	\$ 1,887	\$ 1,887	\$ -
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>1,887</b>	<b>1,887</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(1,887)</b>	<b>(1,887)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>1,887</b>	<b>1,887</b>	<b>1,887</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 1,887</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Children's Services Support Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Children's services, programs and assets.				
<b>Fiscal Year Expenditures</b>				
Program expenditures	\$ -	\$ 2,304	\$ 2,304	\$ -
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>2,304</b>	<b>2,304</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(2,304)</b>	<b>(2,304)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>2,304</b>	<b>2,304</b>	<b>2,304</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 2,304</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Adult Services Support Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Adult Services department's services, programs and assets.				
<b>Fiscal Year Expenditures</b>				
Other	\$ -	\$ 552	\$ 552	\$ -
<b>Total Fiscal Year Expenditures</b>	-	552	552	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	(552)	(552)	-
<b>Fund Balance - Beginning of Year</b>	552	552	552	-
<b>Fund Balance - End of Year</b>	\$ 552	\$ -	\$ -	\$ -

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Teen Services Support Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Teen Services' services, programs and assets and the East Library Teen Center.				
<b>Fiscal Year Expenditures</b>				
Program expenditures	\$ -	\$ 4,019	\$ 4,019	\$ -
<b>Total Fiscal Year Expenditures</b>	-	4,019	4,019	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	(4,019)	(4,019)	-
<b>Fund Balance - Beginning of Year</b>	4,019	4,019	4,019	-
<b>Fund Balance - End of Year</b>	\$ 4,019	\$ -	\$ -	\$ -

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Special Collections Support Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Special Collections department's services, and assets.				
<b>Fiscal Year Expenditures</b>				
Capital outlay				
PC with USB3	\$ -	\$ 1,113	\$ 1,113	\$ -
<b>Total Fiscal Year Expenditures</b>	-	1,113	1,113	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	(1,113)	(1,113)	-
<b>Fund Balance - Beginning of Year</b>	1,113	1,113	1,113	-
<b>Fund Balance - End of Year</b>	\$ 1,113	\$ -	\$ -	\$ -

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Collection Development Support Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Collection Development services and programs.				
<b>Fiscal Year Expenditures</b>				
Library materials	\$ -	\$ 299	\$ 299	\$ -
<b>Total Fiscal Year Expenditures</b>	-	299	299	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	(299)	(299)	-
<b>Fund Balance - Beginning of Year</b>	299	299	299	-
<b>Fund Balance - End of Year</b>	\$ 299	\$ -	\$ -	\$ -

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Video Center Support Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Video Center's programs and assets.				
<b>Fiscal Year Expenditures</b>				
Capital outlay	\$ 8,794	\$ -	\$ -	\$ -
<b>Total Fiscal Year Expenditures</b>	<b>8,794</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(8,794)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>8,794</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Friends of the Pikes Peak Library Support Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To account for all donations made by the Friends of the Pikes Peak Library District to the Pikes Peak Library District				
<b>Fiscal Year Expenditures</b>				
Program expenditures	\$ 89	\$ 3,153	\$ 3,153	\$ -
<b>Total Fiscal Year Expenditures</b>	<b>89</b>	<b>3,153</b>	<b>3,153</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(89)</b>	<b>(3,153)</b>	<b>(3,153)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>3,242</b>	<b>3,153</b>	<b>3,153</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 3,153</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Staff Development and Recognition Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's staff development and recognition programs.				
<b>Fiscal Year Expenditures</b>				
Other	\$ -	\$ 2,024	\$ 2,024	\$ -
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>2,024</b>	<b>2,024</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(2,024)</b>	<b>(2,024)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>2,024</b>	<b>2,024</b>	<b>2,024</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 2,024</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Diversity Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's diversity programs and activities.				
<b>Fiscal Year Expenditures</b>				
Program expenditures	\$ -	\$ 987	\$ 987	\$ -
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>987</b>	<b>987</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(987)</b>	<b>(987)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>987</b>	<b>987</b>	<b>987</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 987</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Authors Program Support Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Author's Program activities.				
<b>Fiscal Year Expenditures</b>				
Program expenditures	\$ -	\$ 3,827	\$ 3,827	\$ -
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>3,827</b>	<b>3,827</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(3,827)</b>	<b>(3,827)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>3,827</b>	<b>3,827</b>	<b>3,827</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 3,827</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Other Programs Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2017</b>				
<b>Purpose of Fund</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Other Programs				
<b>Fiscal Year Expenditures</b>				
Program expenditures	\$ -	\$ 3,813	\$ 3,813	\$ -
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>3,813</b>	<b>3,813</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(3,813)</b>	<b>(3,813)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>3,813</b>	<b>3,813</b>	<b>3,813</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 3,813</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>